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Wednesday July 17 1991

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Emergency talks over Iraqi nuclear facilities

THE PROPRICIAL TIMES LIMITED 1991

3 No. 31,506

An emergency session of the International Atomic Energy Agency's governing board will be held in Vienna tomorrow to discuss Iraq's failure to meet UN demands for full disclosure Investigators who visited Iraq as part of the UN probe have found two previously undisclosed plants which they believe were planned for enriching uranium. Page 6

No early Start deal The US has virtually ruled out concluding the strategic arms reduction talks (Start) when President George Bush meets President Mikhail Gorbachev in London today. US Secretary of State James Baker said more work was needed.

Serbo-Croat clashes

Two more Croat policemen were killed in renewed fighting between Croats and Serbs in Croatis. An attempt to convene a joint session of Yugoslavia's leaders collapsed. Page 2

China's flood toll Floods in eastern China have killed over 1,700 people and caused more than \$7bn of damage, the official news agency said. Bangladesh floods, Page 6

Wineie Mandela appeal A Johannesburg judge granted Winnie Mandela permission to appeal against her convic-tion and six-year jail sentence for kidnapping and assault. Mrs Mandela remains free on

Turkish envoy hurt A Turkish charge d'affaires in Athens was slightly injured when a bomb in a parked vehicle exploded as his car drove by. The attack came two days before US President George Bush visits Greece. Page 2

German tax probe A number of employees at car maker Daimler Benz and an ex official of the liberal Free Democratic Party are under investigation for possible tax evasion, Garman prosecutors

BA fury over air routes British Airways chairman Lord King said BA was halting cash contributions to the UK's ruling Conservative party. The airline is furious at the government for allocating some BA routes to its US rivals. Page 9

Police to stand triel Six Peruvian policemen have been sacked and will be tried for homicide after shooting down a commercial aircraft rilling all 17 people aboard.

Crowd attacks mayor An anti-communist crowd in Bulgaria attacked the mayor of Sofia when he refused to them hold a demonstration. Mayor Alexander Karaka-Hanov was driven to safety in a police car.

trafat escapes injury PAO leader Yassir Arafat scaped unhurt when the meeding car he was in over-mened on the road from Bagh-

had to Amman on Sunday. badow government Madagascar's opposition Samed its own president and swing minister – a symbolic move made to increase pres-sure on President Didier Ratsiraka to quit.

Suspects extradited Two IRA murder suspects were extradited from the Netherlands to Germany. A Dutch equitted them of murdering two Australian tourists, but they are wanted in Germany over the 1990 killing of

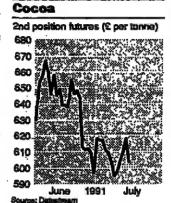
a British army major. Helpers hit Oblo hospital patient Larry Jordan was arrested after allegedly shooting dead a nursing assistant and wounding 'a nursa.

Business Summary Black and Packer join up to bid for **Fairfax**

FAIRFAX, Australian media group put into receivership in December with in December with debts of A\$1.7bn (\$1.3bn) has been bid for by a consortium headed by Conrad Black, Canadian proprietor of the UK's Daily Telegraph group, and Kerry Packer, Australian business-man with media interests. The consortium, Tourang, is understood to value Fairfax at between A\$1.1bn and A\$1.2bn.

FRANCE'S inflation rate has moved below Germany's for the first time since 1973. Economists expect the two rates to diverge. Page 14

COCOA: futures in London came under pressure from chart-based selling. Dealers blamed failure of attempts to



breach resistance in the £620 to £625 a tonne range for the September contract. Page 30

MAXWELL Communication Corporation plans to demerge its US interests which account for more than 70 per cent of MCC's assets. Page 15, Lex, Page 14

ABN Amro, Netherlands' biggest bank, is to acquire Talman Federal Savings & Loan of Chi-cago. The \$430m transaction comprises a \$100m agreed bid for Talman shares and a \$330m capital injection, Page 15; Lex. Page 14

POLAND: an illicit debt buyback scheme has emerged as ches a critical noin in talks with western banks over rescheduling debt. Page 14

GERMANY: a stark warning over risks from rising German budget deficits and higher interest rates was made by two influential members of the Bundesbank's policy-making council. Page 14

ROLLS-ROYCE of the UK and General Electric of the US will solit evenly the contract to supply gas turbine engines for eight destroyers in Japan.

MERCURY Personal Communications and Unitel two UK mobile communications companies, have agreed partly to merge operations. Also, Cable and Wireless, UK-based telecommunications group, has bought from Motorola, US elec-tronics group, the 40 per cent share of Mercury it did not already own. Page 16; Lex.

TRADE: a Japanese report on unfair trading practices has highlighted US and European anti-dumping measures. Page 8

CHRYSLER Corp of the US and Japan's Mitsubishi Motors are close to agreeing reorgani-sation of their US production venture. Page 17

FLETCHER Challenge, New Zealand forestry and resources group, claimed to be the world's biggest producer of chemical grade methanol after its purchase for \$90m of Cape Horn Methanol in Chile. Page

MERRILL LYNCH and Smith Barney, Harris Upham saw record second-quarter profits. At Merrill, largest US broker, earnings for the quarter rose 149 per cent to \$184.3m year on year. At Smith Barney earnings rose 125 per cent to \$37.4m. Page 18

By Llone! Barber in Washington and Richard Waters in London THE Bank of England received a damning auditor's report on suspected fraud and corrupt banking practices at BCCI in October 1990 - a full nine months before it took action -

it emerged yesterday.

The report is understood to bave been delivered on October 3 to BCCI's directors, its controlling shareholders and its "college" of banking regula-tors. The day after, BCCT's two top figures - Mr Agha Hassan Abedi, its founder and presi-dent, and Mr Swaleh Naovi, its chief executive - resigned

from the bank. The existence of the report casts doubt on the Bank of England's contention that it was only presented with hard evidence of fraud in June this year. That was when Price Waterhouse, BCCI's auditor, delivered a later report run-ning into several hundred pages on the Abu Dhabi-con-trolled bank's operations. The Bank confirmed yester-

day that the October report contained details of "inappro-priate transactions" involving senior members of BCCI. It ran to some 30 pages and its warning of suspected massive fraud was unmistakeable, according to a senior lawyer at Patton Boggs and Blow, the Washington law firm which represents the Abu Dahbi government, who has read the document. The lawyer, who read the report in October 1990 when

Bank of England had damning auditor's report nine months before it acted

BCCI fraud warning last October

reaction was that we are deal-ing with the biggest fraud in The October report stated that several hundreds of mil-

his firm took over the BCCI account, said: "My immediate

lions of dollars of loans had been made without the approval of BCCI's board, in some cases to favoured individ-uals - so called "insider loans". The report also identified "hundreds of millions of dollars" of non-performing loans, many of which were made

without the purview of the board and the auditors. "The report made reference to the possibility of fraudulent documentation at the bank," said the lawyer.

A report in March 1990 from auditors had pointed to the

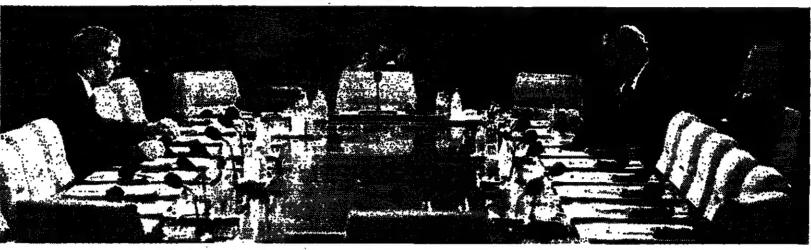
existence of loans running into hundreds of millions of dollars to a coterie of connected peo-

Price Waterhouse's October report went far further, though, by outlining suspi-cions of fraud on a major scale. The document details irregularities in the way hundreds of millions of dollars of loans had been authorised and documented within the bank.

The Bank of England continued to maintain yesterday that, despite the evidence presented to it of "inappropriate

transactions", the report did not justify the "nuclear option" of closing down the bank. The regulators believed that, pro-vided the irregular loans were hived off into a separate company and a new management team took over the running of the bank, BCCI should be

allowed to continue to operate. The Bank would not say whether it passed details of the 'inappropriate transactions' to any other authorities. It did Continued on Page 14



Across the board: Prime Minister John Major (left) with Secretary of State James Baker and President George Bush wait for the session to start

Enhanced peace-keeping and human rights role sought for UN

G7 leaders move to curb arms build-up

By Peter Norman, Robert Mauthner and Rachel Johnson in London the Soviet Union access to

THE WORLD'S biggest industrial democracies agreed yesterday to take action to curb the spread of arms and to strengthen the role of the United Nations.

Their far-reaching response to the lessons of the Gulf crisis and to the end of the Cold war came as leaders and finance ministers of the Group of Seven nations prepared for today's historic meeting in London with President Mikhail

At their summit meeting, the G7 countries - comprising the US, Japan, Germany, France, Britain, Italy and Canada - agreed to allow the Soviet Union to enter a "special rela-tionship" with the International Monetary Fund and World Bank.

This would be an important first step towards Moscow's plans to enact radical eco-nomic reform. It would give

western expertise but no largescale financial support. Mr James Baker, the US secretary of state, promised that Mr Gorbachev "will not go away empty handed". British government sources said the Soviet leader could expect technical assistance, joint ventures in sectors such as energy, and access to projects financed by the UK government's "know-how" fund set up to proe-market orii

eastern Europe.

The summit leaders adopted a declaration designed to prevent arms build-ups similar to those in Iraq before last year's invasion of Kuwait. They mapped out an

enhanced role for the United Nations as a protector of human rights, guarantor of peace and security and a deterrent to aggression.

As if to demonstrate that

Background - Page 4 ■ Baghdad sanctions stay Call for arms sales regis ■ Summiteers backpedal on the environment

Soviet ministers hope Gorbachev faces lough line

this embryonic new world order did not lack teeth, G7 leaders warned that they would maintain sanctions until it had i mented all relevant United Nations Security Council resolutions passed since the invasion of Kuwait.

Mr Douglas Hurd, the British foreign secretary, made clear that Britain would not hesitate to join the US and France in military action against Iraq, if it rejected the Security Council demand to report, and eventu-ally destroy, all its nuclear weapons potential.

British officials said Mr John Major, the UK prime minister and summit host, was "delighted" that the seven leaders had agreed steps to curb the spread of conventional weapons and had taken action to prevent the proliferation of nuclear, biological and

chemical weapons.

While admitting that nations had a right to defend themselves, the leaders:

Called for greater "transparof the international trade in conventional arms, more intensive consultations between leading arms export-

ers and action to prevent the build-up of "disproportionate arsenals".

• Endorsed Mr Major's proposal for the establishment of a universal register of arms transfers under UN auspices. This could alart the international community to any nation that was building up

conventional weapons stocks beyond "a reasonable level". Expressed deep concern about the proliferation of nuclear, biological and chemical weapons, and missile delivery systems.

Aimed for a "total and effec-

tive ban on chemical and biological weapons".

A separate political declaration said that the international community must build on the new spirit of co-operation ie Gulf conflict in

the Middle East and elsewhere. The UN's peace-keeping role should be reinforced. The leaders particularly underlined the need for the UN's humanitarian and disaster relief roles to be strength-ened through the appointment of a high official to manage crises such as the flight of the Kurds from their homes in Iraq and the recent flooding in Ban-

Further BCCI news. Page 7 **UK** begins probe of Eurobond

market By Simon London

in London BRITAIN'S Office of Fair Trading is investigating the way underwriting fees are fixed and new bond issues are

priced in the International bond market. The competition watchdog has written to seven leading Eurobond firms, all based in London, asking for informa-tion on the way in which fees

payable to underwriters are fixed and how the trading price of a new bond issue is determined. The OFT described the letter as "a polite inquiry" under its duty to investigate possible cases of restrictive trade prac-

It said seven firms had been asked to explain their trading practices: Credit Suisse First Boston, Deutsche Bank Capital Markets, JP Morgan Securities, Nomura International Banque Paribas Capital Mar-kets, Morgan Stanley Interna-tional, and UBS Phillips & Drew. None of the firms would comment on the details of the

letter yesterday. The interest of the OFT fellows one of the most profitable periods for intermediaries in the Eurobond market since the mid-1980s with \$120bn of new bond issues by companies, governments and suprana-

However, the OFT is concerned that some of the market practices which have restored profitability could also be anti-competitive. There are Continued on Page 14

Steady fall in US inflation predicted by Greenspan

By Our Foreign Staff

A STEADY decline in US inflation was forecast yesterday by Mr Alan Greenspan, chairman of the Federal Reserve, America's central

The outlook was for "underlying inflation to continue to slacken as the economy first recovers and then expands at a moderate rate through the end of next year", he said. He did not, however, indicate

any change in monetary policy, which remains in a posture of watchful waiting as economic indicators point increasingly toward recovery." This year's targets for the main monetary aggregates were rolled over

The Fed is projecting infla-tion of about 3½ per cent both this year and next. However, the apparent stability masks a downward trend because lower oil prices have exaggerated the fall in inflation this year. Con-sumer prices rose by just over 6 per cent last year. Mr Greenspan, delivering his biannual Humphrey Hawkins testimony to the House bank-ing committee, said a variety of cyclical indicators had bot-tomed by early spring, provid-ing "compelling evidence" that the recession was over. The Fed expects growth of just 2%-3 per cent in 1992. But Mr he warned the recovery "could

be muted or even falter". He said the US financial system was changing rapidly, tem was changing rapidly, with patterns of credit usage strikingly different than in the 1980s. The ratio of debt to gross national product, which had soared in the past decade, was flattening out because consumers and companies had achieved a new, higher equilibrium level of indebtedness. Slow growth of debt should not be read as implying credit

not be read as implying credit was insufficient to support satisfactory economic performance. But in some cases credit retrenchment had gone too far. Some creditworthy borrowers were still unable to obtain credit on reasonable

On banking reform, Mr Greenspan said broad-based reform to the banking system was long overdue and urged Congress to pass legislation this year. "It should not be held over. Reform is long overdue and I would say the sooner the better.

He did not favour separating a recapitalisation of the bank insurance fund (BIF) from sweeping overhaul of the bank-ing industry.

It would be most unfortu-

nate if this process would be stretched out in a manner that would require the House to break apart BIF from the rest of the bill and deal with it separately...It is an integrated process." Mr Greenspan said. As expected, the Fed left money supply growth targets unchanged for 1992 from 1991 bands of M2 at 2.5-6.5 per cent and M3 at 1-5 per cent. The Fed said M2 has grown at slightly less than a 4 per cent rate this

year - within target. Recession ending, Page 3

MOSCOW OFFICE

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Investi Immigration: The effect of the Soviet Brady looks to Congress to



After welcoming the merger of Manufacturers Hanover and Chemical Bank as a move to correct the fragmented bank sector, US Treasury secretary Nicholas Brady hopes Congress will pass new reforms Page 12

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STERLING New York Junchi \$1.6455 (1.6525) DM2.960 (2.955) FFr10.0450 (10.0275) SFr2.570 (2.5575) Y225.50 (225.75) £ Index 90.6 (90.4)

MARKETS

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DM1.79925 FFr6.1060 SFr1.5810 Y137.17 DM1.7990 (1.7875) FFr6.1050 (6.0675) SFr1,5615 (1.548) Y137.10 (136.65) \$ index 67.6 (67.5) Tokyo ciose:Y138.95 US lunchtime rai Fed Funds: 5% 3-mo Treasury Bills: 5.723

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STOCK INDICES

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1,971.4 (+20.3)

FT-A All-Share:

1,217.40 (+0.9)

2,991.5 (+0.89)

DJ Ind. Av.

S&P Como

New York lunchtime:

FT Ordinary:

FT-SE 100:

US mission to Prague for talks on weapons row

mission arrived in Prague yes-terday to discuss Czechoslovakia's controversial arms exports and possible US investments in the conversion pro-cess of the defence industry to civil production.

Mr Donald Atwood, the deputy defence secretary, arrived with representatives of leading US defence companies as part of a series of meetings aimed at defusing a dispute over Czechoslovakia's planned export of

250 tanks to Syria. The US and Israel have put pressure on Czechoslovakia not to go ahead with the sale not to go ahead with the sale which was announced last March. But Czecheslovakia's defence minister, Mr Lubos Dubrovsky, denied during a recent visit to Washington that the planned Syrian deal broke arms control agreements.

An official at the Czechoslovak Foreign Affairs Ministry said that Czechoslovakia might try to use notential arms

try to use potential arms exports as a lever to get US financing for the conversion of its defence industry to civil production.

Mr Atwood and senior man-

agers from General Electric-Europe, General Dynamics, Avondale Industries and United Technology will visit

political unification nine months ago, but the "to be or not to be" question still dogs the country's

tion still dogs the country's Shakespeare societies, which as yet continue to be divided along east-west lines.

The German Shakespeare Society was established in the city of Weimar in 1864, six years before the formation of the unified German Empire.

But after the building of the Berlin Wall, the organisation split into eastern and western halves in 1963/64, with the western section finding a new home in Bochum, in the industrial area of the Ruhr.

The two societies have so far

agreed co-operation - includ-

trial area of the Ruhr.

tomorrow and explore possible investments in their conversion programme.

The federal government has

given Slovak arms factories until the end of the month to submit conversion plans which would make them eligible for the limited government financing available. The plants have been reluctant to give up their profitable arms exports.

Hanomag of Germany and Lombardini of Italy have already signed contracts with Turcanske Strojarne Martin, the largest arms plant in Slovakia, for the production of tractors and small engines respectively. Other foreign investors have shown an interest in the privatisation of the technologically more advanced arms plant of Aero Vodochody, near Prague, which manufactures L-39 training aircraft.

Synthesia Semtin, the manufacturer of the explosive Semtex used by terrorist groups across the world, has received an exemption from the general ban on explosives exports by the federal Ministry for For-eign Trade, a local newspaper

has reported.
No one was available for comment yesterday at the min-istry or the company.

ing the joint publication of a Shakespeare Yearbook. They will hold a joint annual meet-ing in 1993. But if the spirit is willing, the flesh so far still

appears to be weak; the venue for the gathering has not yet been fixed, and a backstage

dispute is building up about whether the Bard's German followers will eventually base their reforged organisation in

east or west Germany.

In this most literary of nations, Shakespeare takes pride of place as the most frequently-performed playwright. The Bard clearly sympathised with the complexities of the German soul. The Germans not only sympathics with him.

only sympathise with him - they have adopted him too.



The remains of a car bomb which injured the Turkish consul in Athens yesterday. The attack came two days before a scheduled visit by President Bush, during which Greek-Turkish relations will be discussed. Reuter reports from Athens. Police said the consul, Mr. Deniz Bolukhasi, 44, was injured by the powerful blast as he said the consul, Mr Deniz Bolukbasi, 44, was injured by the powerful blast as he drove from the Turkish consulate in the

liberal poet Ferdinand Freili-grath proclaimed in the last

grath proclaimed in the last century. One early 20th cen-tury playwright, Gerhardt Hauptmann, went so far as to declare that, although Shake-speare was born and died in Britain, he was living on in

Germany.

"Hamlet mirrors us Germans," says Mr Rolf Breitenstein, a German author and diplomat who has a dog of the same name as Shakespeare's

most well-known character.

The Germans' favourite pieces (apart from the saga of the moody Dane) are plays like King Lear, Macbeth and Julius

partly, says Mr Brei-because of the story

'To be or not to be' for Shakespeare groups in Germany

The English playwright's followers in east and west are arguing over unification, writes David Marsh

of struggle against dictator-ship. In lighter mood, they also like A Midsummer Night's

Dream, turned by one daring local playwright into "The Park".

ver the tusale of where to site the reunited Shakespearean society, Weimar seems to hold the bet-

ter cards, partly for legal res-

The wrangling could be a smaller-scale version of the dis-

agreement - now settled in favour of Berlin - about

whether Berlin or Bonn should

be made the German seat of

and west German societies

The composition of the east

government.

northern Athens suburb of Psychiko. A wuman administrative attachée and the woman animistrative attachee and the driver were also injured. The explosives, packed in a car parked 40 yards from Mr Bolukbasi's home, were detonated by remote control as the diplomats drove by. Police said Mr Bolukbasi was badly hurt but his condition was stable. The Turkish Foreign Ministry con-

Greece immediately step up security for other Turkish officials. There was no immediate claim of responsibility. Yesterday's attack came at a critical point in Greek-Turkish relations. The two feuding Nato allies are trying to bridge long-standing disputes over northern Cyprus and mineral rights in the Aegean.

regime tried to use the play-wright's work to assert social-ist ideals, Shakespeare's thea-tre remained relatively free of ideological influence, Prof

Mehl says. The Weimar society

is still under the presidency of Mr Robert Weimann, a well-known Marxist Shake-

spearean. But it has already

spearean. But it has already adapted to western ways as "the worst people have now retreated," says Prof Mehl.

Overcoming such ideological legacies may prove to be the least of the problems facing German Shakespeareans, as they ponder whether to merge or not to merge. The anguries are that it will take a while leaser for them to speak their

ionger for them to screw their courage to the sticking point.

Shatalin leads an opposition split

foundation, cracks are appearing in a star-studded Soviet opposition movement, with an announcement by Professor Stanislav Shatalin, the leading economist, that he is setting up

a separate party.
Professor Shatalin, a former
economics adviser to President
Mikhail Gorbachev, had put Mikhail Gorbachev, had put his name to the Movement for Democratic Reform launched on July 1 by Mr Eduard Shev-ardnadze, the ex-foreign minis-ter, and other leading figures, including a clutch of Commu-nist liberals.

However, the outspoken Mr Shatalin, who left the Communist party earlier this year, voiced doubts yesterday that the movement, which has received President Gorbachev's tacit support, was "really com-mitted to the national well-be-

ming".

His new, resolutely antiCommunist, United Democratic Party brings in representatives from eight Soviet
republics, in an attempt to
blend the nationalist movement with democratic forces.

In short, citizens could be forgiven for being confused. The new party, which unlike Mr Shevardnadze's organisation is a party rather than a movement, also absorbs the percentage party of Bussies est. Democratic Party of Russia, set up by a former Hero of Social-

LESS THAN a month after its foundation, cracks are appear-kin. Mr Travkin has spent most of the past year quarrel-ling with other democratic parties over whether to unite to

counter the might of the 16m-strong Communist party. The deputy-chairman of the Democratic Party of Russia said there were fears that Mr Shevardnadze and Mr Yakov-lev "still wanted to reform the Communist Party". The new party wants to dismantle the socialist system and create a western-style market democ-

western-style make: take to the control of the cont Party has its own array of stars – including Mr Stanislav Govorukhin, the film-maker who produced a scathing attack on the socialist system colled Was Connet Line This attack on the socialist system called "We Cannot Live This Way". Professor Svyatoslav Fyodorov, the eye-surgeon and millionaire, said the party would fight "the myth that there can be freedom without economic freedom".

Des Shatalin, who has made

Prof Shatalin, who has made no secret that he himself would be interested in replacing President Gorbachev as president, stressed yesterday that the new party would prepare to fight for power in the next all-union elec-tions - scheduled for after the signing of a new union treaty.

EC monitoring force heads for Zagreb

By David Buchan in Brussels

A MOTLEY group of about 50 assorted diplomats and army officers, together with a couple of dozen support staff from the 12 EC member states and the European Commission, will today assemble in Zagreb for the start of the European Community's first venture in international peace keeping.

From the Croatian capital, where the EC already has a 21-strong advance party, the EC monitoring force hopes to fan out to positions in Croatia and Slovenia tomorrow in three Dutch army beliconters officers, together with a couple

three Dutch army helicopters which flew out from the

Netherlands yesterday.

These have been specially repainted a peaceful white, carrying the EC emblem of 12 gold stars on a blue background. The monitors will wear the

Precisely how the monitors carry out their tricky task of supervising the Brioni accords falls chiefly to the Dutch head and deputy head of the mission. They are, respectively, Mr
Jo van der Valk, a former
Dutch ambassador to Belgrade,
and Brigadier General Johannes Kosters.

The Brioni accords set the

eral and republican forces, the eral and regulation forces, the lifting of the road blockade of federal troops to allow them to return to barracks, the return of equipment to federal troops, the deactivation of the republics' territorial defence units, the release and return of all the release and return of all prisoners, and, more broadly, the suspension of any imple-mentation of the two republics' declarations of independence for three months.

The small, unarmed EC force would not be capable of physically separating warring Yugoslavs even if it had been man-

There are some Serbo-Croat speakers, including Mr van der Valk, among the monitoring force, which will also have its own interpreters. Ground transport is being provided by form of 20 Jeeps from Italy.

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Britain, France, Germany and Italy are providing five observers each, as is the Netherlands as presidency country. Spain, Belgium and Denmark are fielding four each, and most other EC states three. The Commission, with no soldiers to offer, is provid-ing a Dutchman, an Italian and a Frenchman, plus a German security guard.

EC force the task of monitoring the ceasefire between fed-

Another policeman killed in renewed Serbo-Croat fighting

ANOTHER Croat policeman was killed yesterday in fresh clashes between Serbs and Croats in Croatia, as attempts to hold a joint session of Yugo-alavia's leaders faced collapse.

The policeman was killed, and nine others wounded in fighting between Serbs and Croats in Lipik, east of Zagreb. The clashes came when Serbs fired on Croat policemen, police said.

Croats said Serbs had attacked three police stations with mortars in villages

16.5

13.3

15.2

around Glins, south of Zagreb. Three police have been killed and 24 others wounded since Sunday in Croatia, with no reports of Serbian casualties. Croatia's Serbs refuse to live in a separate Croatia, following

Croatia and Slovenia. Talks among Yugoslavia's leaders yesterday had a new setback when representatives from Serbia and its allies refused to attend a meeting between the state presidency and presidents of the republics.

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to tax evasion inquiry A NUMBER of employees at car maker Daimler-Benz and a mspecified number of Daimler unspecified number of Daimler former official of the liberal employees. He declined to give Free Democratic Party (FDP) further details. Daimler-Benz. Germany's

Daimler-Benz linked

are under investigation for possible tax evasion, German prosecutors said yesterday, Reuter reports from Stuttgart.

The chief prosecutor of the city of Stuttgart, Mr Klaus Bisleck, confirmed a report released by Stern magazine shead of publication tomorrows.

ahead of publication tomorrow, that an investigation had started last year.

"We suspect a contribution from Daimler to the FDP was officially listed as an operating expense," he said. Operating expenses are simost completely tax-deductible, while party donations are

deductible to a much lesser

extent. The FDP is the junior

member of Chancellor Helmut Kohl's centre-right coalition. Mr Bieleck said prosecutors were investigating a former FDP treasurer in the state of

largest company, declined comment. An FDP spokesman said the party's new president and treasurer in Baden-Württemberg had been in office only since January and were declin-ing comment until they had time to acquaint themselves with the case.

No comment was immediately available from the former FDP official.

· A west Berlin civil servant has been arrested on suspicion of passing sensitive informa-tion to the former East Ger-man security police in east Berlin for 25 years, officials said yesterday, Reuter reports from Berlin. A justice department spokeswoman alleged that the 48-year-old man had more than 150 "conspiratorial

HUNTER



The last of four horses being lifted onto the Brandenburg Gate in Berlin to complete the restoration of the Quadriga statue

Europe's 'open skies' may be a step closer

By Andrew Hill in Brussels

reflects the split German per-sonality. At the two organisa-tions' annual meetings in

April, the western society (1,800 members) chose for their discussions in Bochum the

theme "Shakespeare - Nation - Nationalism". The Weimar group (2,000 members) selected

a down-to-earth topic more in

keeping with east Germany's post-unity sea of troubles:

"Shakespeare and Chaos".

Prof Dieter Mehl, a top west
German authority on Shakespeare, has played a leading
role in trying to merge the
Bards' Teutonic followers. Prof
Mehl's work - Shakespeare.

Mehl's work - Shakespeare's Tragedies: An introduc-

tion - has been translated into English. Although the former

step closer today, when the European Commission is expected to approve the fillrd and final package of air trans-port liberalisation measures proposed by Mr Karel Van Miert, transport commissioner.
Mr Van Miert hopes EC gov-ernments will reach political

agreement on the proposals by the end of this year, but may face opposition in one or all of the three main areas:

Common rules for licensing of EC carriers. Among other items, new EC airlines would have to have at least Ecu100,000 of start-up capital and be able to show they could meet actual and potential obli-

gations for two years;

Fares. If approved by Mr
Van Miert's colleagues, the
package will enshrine a "double disapproval" regime,

meaning new airline fares could be blocked only if opposed by governments at both ends of the route; Market access. EC-licensed airlines would be able to fly anywhere in the EC without limitations on capacity, subject to certain safeguard

The plans would give carri-ers the right to pick up traffic on intermediate routes in the EC and offer domestic services in other member states. Such a move may upset France and the southern EC countries, flercely protective of their

The package does not deal directly with landing and takeoff slots, and whether existing airlines should be forced to give up slots to new entrants. Some member states and most airlines oppose the plans on slots, covered by separate draft legislation.

West Europe new-car sales increase by 6.7%

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FINANCIAL TIMES



torted the pattern of demand rose 6.7 per cent in June to about 1.17m, supported by a further dramatic surge in Geracross Europe, where sales last man new-car demand, Kevin Done, Motor Industry Corre-spondent, writes.

The record level of German new-car sales is masking a serious decline in demand in most other European markets, led by steep falls in the UK, France and Spain, as well as in

some smaller markets such as Finland and Sweden. In the first half of 1991, west European new-car sales, including east Germany, rose 1.7 per cent to 7.36m from 7.23m in the first six months of 1990 (excluding the former East Germany), preliminary esti-

Excluding Germany, new-car sales in the rest of west Europe fell by 11.9 per cent in the first half of the year, to 4.989m from 5.66m in the same period a year earlier. Unification has fuelled the unprecedented rise in German new-car demand. Industry estimates show German new-car sales in the first half of the year, including east Germany, were 419,000, or 62 per cent up on sales of 259,000 in West Germany a year ago. European car makers fear demand in Germany will begin

to weaken in the second half of

the year, after a tax increase

package. The surge in German

month were lower in 10 of 17 markets and higher in seven. In the first half, sales were lower in 13 markets and higher in only four: Germany, Austria, Portugal, and Greece. New-car sales in the first six months fell 24.8 per cent in the UK, 16.6 per cent in France, 16.4 per cent in Spain, 26.7 per cent in Sweden and 38.5 per cent in Finland - the market hit hardest by recession. The opening of east Germany has

added a market with the poten-tial size of Belgium to west Europe. The old East German car-making operations for the Trabant and Wartburg ranges have been closed, and the mar-ket has been available to western car makers since July 1990. Car registration statistics for east Germany are still unrelia-ble and lag several months behind figures for the former West Germany. Latest figures

from the German authorities show 98,856 new cars registered in east Germany in the first two months of the year, accounting for 14.6 per cent of total German new-car registrations of 662,473. Preliminary industry estimates show the unified Germany accounted for nearly a third of all west European new car sales in the first half, against little more than a fifth for West Germany alone a

The surge in German demand is hitting the relative performance of European car makers with Volkswagen, General Motors (Opel/Vauxhall) and Ford, the leading players in Germany, making signifi-cant gains at the expense of Fizi, the Peugeot group and Renault. The Volkswagen group, which includes Audi and SEAT, raised its western European new car registrations an estimated 10.7 per cent to 1.2m in the first half. Fiat group of Italy, which includes Lancia and Alfa Romeo, suf-fered an estimated 9.7 per cent drop in sales volume to 979,000.

The sales volume of the Peugeot group of France, which includes Citroen, fell an estimated 10 per cent to 840,000, Total Japanese new-car sales in western Europe have risen significantly in the first half, by an estimated 10.7 per cent, raising their share to 12.2 per cent from 11.2 per cent a year ago. Nissan has made substantial gains in continental Europe, more than compensa-ting for its sales problems in the UK, helped by rising sup-plies from its UK assembly plant Nissan nearly tripled its sales in Italy in the first six months to 8,996 (2,317 a year ago), and increased its total European sales an estimated 17.3 per cent. Main losers in Europe this year include Saab. Jaguar and Volvo.

WEST EUROPEAN NEW-CAR REGISTRATIONS January-June 1991 TOTAL MARKET 7,355,000 MANUFACTURERS: Volkswagen (Incl. Audi & SEAT) 1,217,000 +10.7Flat (Incl.Lancia, Alta Romeo, Ferrar Innocenti, Maserati) 979,000 -9.7 **General Motors** 934,000 +9.1 (Opel/Vauxhall, US# & Saab)

127 899,000 27,000 0.4 12.2 Ford (Europe, US# & Jaguar)

- Ford Europe 7,000 840,000 -35.4 -10.0 710,000 +12.1 +17.3 +3.7 +0.5 -12.1 +8.2 -18.4 235,000 156,000 111,000 + 16.5 MARKETS: 21.7 18.8 1,327,000 991,000 -2.7 -18.6 18.0 13.5 802,000

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AMERICAN NEWS

Greenspan testimony to House Banking committee

'Compelling evidence' of recession's end

MR ALAN Greenspan, chairman of the Federal Reserve, the US central bank, yesterday forecast a mild economic recovery and a steady decline in the underlying rate

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Delivering his semi-surval Humphrey-Hawkins testimony to the House Banking committee, Mr Greenspan pointed to "compelling evidence" that the US recession was over. A "variety of cyclical indicators bot-tomed out by early spring, and some have moved noticeably higher in recent months."

However, he warned that

signs of a dynamic expansion were limited. The Fed would thus remain "alert to the chance that the recovery could be muted or even falter".

He said moderate growth during the remainder of this year should not only offset the first quarter decline in gross national product but lift output

above its pre-recession peak. The outlook for inflation was "promising": the rate of price increases was expected to con-tinue to decline next year despite the gathering pace of economic recovery.

The Fed's "central tendency"

The Fed's "central tendency" forecasts released yesterday indicated growth of 0.75 per cent to 1 per cent this year, rising to 2.25 per cent to 3 per cent next year. This is somewhat less optimistic than the Bush administration's forecasts which project growth of 0.9 per cent and 3.6 per cent respectively.

respectively. Mr Greenspan said consumer prices were likely to rise by between 3 per cent and 4 per cent both this year and next. The underlying trend, however, was down because the slowdown in inflation this year had been eraggerated by the retreat in oil prices. The out-

	TARY AI			EGATES	
Fourth	quarter	-fourth	quarter '	& change	
		1990		1991	1892

	 1950	1981	1882
M2 M3 Debt	 3-7 1-5 5-9	2 ¹ 2 - 6 ¹ 2 1 - 5 4 ¹ 2 - 8 ¹ 2	2 ¹ 2 - 5 ¹ 2 1 - 5 4 ¹ 2 - 8 ¹ 2
* Provisional	 		

ECONOMIC PROJEC	TIONS 1	991 AND 1	992
		Reserve Central tendency	Bush Admi
1991			
Percent change			
fourth quarter to fourth quarter			
Nominal GNP	34 -54	412 - 514	5.3
Real GNP	2-12	3, -1	0.9
Consumer price index	3 -412	34-34	4.31
Average level in the			
fourth quarter, per cent			
Civilian unemployment rate	8½ -7	64 -7	6.6*
1982			
Per cent change			
ourth quarter—fourth quarter			
Nominal GNP	4-6%	$5^{1}_{2}-6^{1}_{2}$	7.5
Real GNP	2-312	24-3	3.6
Consumer price index	212-414	3-4	3.91
Average level in the	-2-4	. • •	
ourth quarter, per cent			

Menem bans pay rises linked to inflation

GPI-W FOMO formassis are for GPI-U*. Per cent of total labour force, including armed forces in the United States.

Civilian unemployment rate 6-64 64-612

By John Barham in Buenos Aires

argentina's President Carlos Menem has taken the politically highly sensitive step of banning wage increases linked to inflation rates, in a bid to bolster his government's anti-inflation policies. President Menem has

President Menem has decreed that new pay awards must be based on productivity increases, to avoid fuelling inflation: Collective wage contracts must now be vetted by the Labour Ministry.

On April 1; Argentina introduced a rigid anti-inflation strategy; the exchange rate for the austral was tied to the US

the austral was tied to the US dollar and the central bank was forbidden from covering fiscal deficits by printing money. The policy also banned price linking, but did not refer to wage indexation.

However, inflation has increased faster than expected, reaching 11.8 per cent over the past three months, with a further 2.5 per cent expected for July. Such persistent inflation is threatening the fixed

exchange rate. Wage increases linked to inflation have specifically fuelled Argentina's chronic economic problems in recent

vears.
Unions and employers are now due to begin a round of

wage bargaining against a background of rising labour militancy and increased com-petition from lower-priced With political tension rising, due to crucial mid-term elec-tions in August, President Menem's decision to ban index-

linked wage increases is bound to run into stiff opposition. The Falkland Islands legis-lative council has expressed grave concern over rumours Royal Naval vessel perma-nently stationed in the South Atlantic, will be taken out of service without replacement,

writes Andrew Jack. The council said taking the ship out of service would send a signal to Argentina that the Island, as it did in 1981 before the Falklands were

However, the ministry of defence said Endurance, which is due to be decommissioned in 1995, was merely undergoing routine maintenance and was only being examined in the light of more general defence

It also stressed that there is a garrison on the island to pro-vide defend against future

Argentine air force officer sacked in corruption drive

ARGENTINA'S President Carlos Menem, plagued by allegations of corruption in his government, yesterday ordered the removal of a top air force officer allegedly implicated in a corruption

Mr Menem ordered the removal of Brigadier Hector Sambrizzi, the air attaché in Washington, alleged to be involved in improperly award-ing a defence contract.

Previously, Mr Menem and Mr Rrman González, defence minister, had shrunk from taking action against Brig Sambrizzi after the air force punished him earlier this month with 60 days' house

Eight other senior air force officers plus Brig-Gen José
Julia, air force commander,
and his former second in command Brig Tomás Rodriguez,
are allegedly implicated in hribery scandals involving air

force contracts. Barlier this month, Brig Juliá fired Brig Rodríguez for allegedly sending a civilian judge a letter implicating officers in overriding financial controls on awarding contracts. The air force is already under investigation by a civil-ian judge acting on evidence that the force operated a major smuggling operation at Bue-

nos Aires airport. The removal of Brig Sam-brizzi was virtually imposed on Mr Menem by second-rank officers, reflecting anger lower in the ranks that not enough

At the weekend, Mr Luis Moreno Ocampo, the chief prosecutor, said Argentina's antiquated legal system made it impossible to win convictions for corruption.

Yesterday, a federal judge ordered the release from custody of Mr Mario Caserta, former government official and organiser of Mr Menem's 1989 election campaign, held since April on suspicion of involvement in a drug money

laundering scheme. He was released on bail of \$100,000.

He is accused along with Mrs Amira Yoma, Mr Menem's sister-in-law and her ex-husband Mr Ibrahim al-Ibrahim, the former customs chief at Buenos Aires airport.

improvement from last year when higher energy prices con-tributed to inflation of 6.25 per

As expected, Mr Greenspan signalled no change in the stance of monetary policy which remained in a "posture of watchful waiting" as eco-nomic indicators pointed increasingly toward recovery. The Fed's provisional targets

Some of the Fed's policy-making open market committee had argued for a tighter 2 per cent to 6 per cent band for M2. However, Mr Greenspan says that with M2 and M3 within their target ranges, the existing bands provided

growth of money and credit in 1992 are unchanged from this year's ranges. The target range for growth of M2, the most closely-watched monetary segregate, is thus 2.5 per cent Some members of the Fed's policy-making open market committee had argued for a

maximum flexibility

tighter 2 per cent to 6 per cent band for M2. However, Mr Greenspan argued yesterday that with M2 and M3 now well within their target ranges, the existing bands provided maximum flexibility: there was ample room for either a loosening or a tightening of monetary policy in response to changing economic conditions.

Mr Greenspan voiced concern that debt of the domestic non-financial sector - its broadest measure of credit — was right at the bottom of its 4.5 to 8.5 per cent range. Slow growth was indicative of restraint on the part of both borrowers and lenders. A fur-ther slowdown in growth of this aggregate would "warrant close scrutiny". M2 and M3 were also some

much credit was no longer obtained directly from deposit-taking institutions. Mr Greenspan said a rebuild-ing of inventories would pro-vide the strongest boost for growth in coming months. Inventories had been drawn down aggressively in recent quarters and with inventories now "quite lean", sales increas-

US money supply, M2

He noted that recessions had typically been followed by appreciably stronger growth than currently forecast by the Fed. Many factors, however, argued for a mild recovery; the recession itself had been shall what below the midpoints of their target ranges but this partly reflected the restructur-ing of the savings and loan industry and the fact that

recession itself had been shallow, creating little excess capacity; federal and state spending was falling in real terms; the softness of real estate markets was certain to restrain construction spending which often leads recoveries; consumer spending was unlikely to grow faster than personal income because ouseholds would avoid reducing saving rates below already-low levels.

990 : C4 to 1991 : C2, 4% 6:55 1990 : C4 to June, 3,8%

US credit usage 'changing sharply'

ing signs of flattening out, particularly in the private sector.

Banks were playing a smaller role as suppliers of credit.

Companies were relying more on equity finance.

Deregulation, technological advances and financial innovations had caused a temporary surge in borrowing in the 1980s as borrowers moved to a higher desired equilibrium ratio of debt to net worth. But that surge could now be taper-ing off, implying the possibility of sluggish debt growth for

if such adjustments were in train, slow debt growth "should not be read as imply-ing that credit was insufficient to support satisfactory eco-

nomic performance".

Mr Greenspan noted that the
1980s had seen a rapid build-up
of consumer durables, non-residential structures and other physical assets that are typi-cally financed out of debt. With stocks of such assets high and

THE US financial system is changing rapidly with recent patterns of credit usage representing a striking departure from the 1980s, Mr Alan Greenspan, the Federal Reserve chairman, said yesterday.

The ratio of domestic debt to gross national product, which soared in the 1980s, was showing signs of flattening out, par-

Mr Greenspan said the "credit correction" was likely to continue with the 1980s debt build-up in retrospect seeming an "aberration". One aspect of changed attitudes was the increased attention paid by regulators and financial mar-kets to the capital positions of banks. The shift to greater pru-dence was "overwhelmingly a healthy development".

But in some areas credit retrenchment had gone too far. In some cases, lenders were too cautious and "some creditworthy borrowers were unable to access credit on reasonable terms. New loans were argu-ably too scarce even in the troubled real estate market.

Mr Greenspan, however, hinted that the "credit crunch" could ease. Banks had gained improved access to capital markets, leaving them better able to lend. While their role as creditors was declining because of changes in technol-ogy and financial innovations.

US state employees without pay in stalemate

By Peter Riddell

TENS of thousands of employees of US state governments are not being paid because of stalemates in fixing

Half a dozen states, includ-ing California, Illinois, and Pennsylvania, have not finali-sed budgets for the fiscal year which started on July 1. In some cases they are able to keep state services going by

drawing on reserves but in others they have had to suspend pay cheques.

In Illinois, more than 10,000

state employees have not been paid and Pennsylvania will not be able to pay its 53,000 state workers this Friday unless there is a budget agreement. The arguments are deal with aid and Pennsylvania will not

over tax increases to deal with record fiscal deficits and attempts by Republican gover-nors to cut the scope of compensation insurance for work

In California, Governor Pete Wilson has refused to sign a budget unless it includes a cut in workers' compensation cov erage, restricting claims made on the basis of stress, as well as a proposed increase in income tax for the better-off.



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IT'S NOT JUST THE EMPLOYEE WHO BENEFITS.

Leaders call for register of international arms sales

By Robert Mauthner, Diplomatic Editor



British officials called the declaration one of the strongest ever issued by such an influential international forum. It covers conventional arms and nuclear, biological and

chemical weapons.

Mr John Major, Britain's prime minister, initiated one of its main proposals, establishment of an international regis-

Summiteers backpedal on the environment offer to Moscow

By Rachel Johnson, **Economics Staff**

THE environment was, as promised, debated at the G7 summit alongside aid to the Soviet Union and the global economy, but early agreement on two vital issues — tropical forests and greenhouse gas emissions — proved elusive

emissions – proved clusive.
Indeed, the G7's landmark
environmental initiative – a
pilot project for the Brazilian rainforest, commissioned at last year's Houston summit and costed at \$1.6bn (£1bn) over six years by the World Bank, Brazil and the EC - is running into opposition from the UE and Loren

the US and Japan.
The EC delegation, headed by Mr Laurens Brinkhorst, from the environmental directorate, wants the G7 to commit a start-up sum of \$50m before the end of the summit. This figure is intended to trig-ger collaboration between the industrialised and developing worlds before next year's Earth summit on environment and development, to be held in Rio de Janeiro. The Germans are keen to see

the project win approval and financial support, and have been bringing it up in bilateral meetings with the US. Chan-cellor Helmut Kohl reported back that the US had shown a degree of reluctance to support it — the \$1.6bn price tag hav-ing raised several G7 eyebrows while British officials have been non-committal.

This backpedalling is in spite of pre-cumunit signs that the G7 would agree funding for the programme, regarded by environmentalists as a seange in Brazil's policies as it acknowledges the damaging impact of traditional methods of Amazon developm

of Amazon development.

Last month Brazil reversed its policy on debt-for-nature swaps, allowing up to \$500m of resources for the project to be found by the cancellation of Brazilian debt for local cur-

However, Mr John Major, the British premier and summit host, has realised any grand G7 gesture on the envi-ronment could pass unnoticed in the fass surrounding President Mikhail Gorbachev.

Officials hint that he feels it preferable to offer Brazil funds at the Rio conference, not at the London summit. This would give the G7 time to conider how (as well as whether) to endorse the environmental programme.

Disappointment over the project has been heightened by the US's refusal to commit itself to a target for green-house gas emissions; it is the only G7 country that has not yet done so. But there are hints that a commitment from the US might also be reserved. the US might also be reserved

ter of arms transfers. However, he failed to give the Group of Seven the specific task of following up the proposals.

That suggestion was the sub-

ject of an 11-hour disagreement due mainly to the determined opposition of President Francois Mitterrand to any procedures which would give the G7 a permanent institutional role. The latter argued that there were enough institutions dealing with arms control.

British officials, neverthe-

less, expressed satisfaction with a phrase in the declaration expressing the intention of the member states to give their "continuing close attention" to the arms control measures On conventional arms, the

leaders accepted that many

relationship with the Interna-tional Monetary Fund and World Bank is likely to be the

G7's most concrete response to President Mikhail Gorbachev's

request for help in Soviet eco-

As heads of government and finance ministers met yesterday to prepare for today's historic meeting with the Soviet leader, a consensus emerged that the formation of ties between Moreover and the true

between Moscow and the two Washington-based financial bodies would give Mr Gorba-chev a summit "success" and

help prepare integration of the Soviet Union into the world

Mr David Mulford, US Trea-

sury undersecretary for inter-

sury undersecretary for inter-national monetary affairs, said: "It is a major opportunity for the Soviet Union." A Japanese government official said the G7 leaders had agreed the Soviet Union should have a special relationship with the IMF. This special relationship or

This special relationship, or associate membership, would

give the Soviet Union access to

tise to handle the difficult

transformation of its economy

would also open the way for continuing dialogue with the IMF and World Bank on eco-

Some G7 countries, notably Germany, see such a step as a

prelude to full IMF member-ship for the Soviet Union.

Mr Mulford said there was

agreement in the G7 that

Moscow needed fundamental

economic reform. Once this

started, other nations and pri-

IMF ties on

By Peter Norman, Economics Correspondent

World Bank and

states depended on arms imports to assure a reasonable level of security and noted that the "inherent right of self-de-fence" was recognised in the fence" was recognised in the United Nations Charter. "But the Gulf conflict showed the way in which

peace and stability can be undermined when a country is able to acquire a massive arsenal that goes far beyond the needs of self-defence and threatens its neighbours," they said. "We are determined to ensure that such abuse should not happen again." Progress could be made if all states applied the three principles of transparency, consultation and action. As a step in this direc-tion the leaders supported set-ting up "a universal register of

GERMANY is growing increasingly resentful that it is carrying much of the cost of western help to east and

central Europe, writes Peter Norman. Chancellor Helmut Kohl

told the summit yesterday that Germany had contrib-uted 40 per cent of financial transfers from the Group of 24 industrialised countries

to eastern and central Europe. This could not con-

tinue and fairer financial burden sharing was needed.

vate investors would be

encouraged to give support. However, G7 officials con-

tinue to voice concern about

whether Soviet authorities

fully understand what is involved in a move to a market

A 23-page letter detailing planned Soviet economic reforms, delivered to the G7

last week, triggered alarm as it contains no coherent macro-

economic programms, has left the relationship between the

republics and central govern-

ment unclear, and suggests the Soviet authorities have only a

Some parts of the proposed reforms have won a more posi-

ive reception. Mr Theo Waigel,

the German finance minister, has welcomed plans to allow foreign groups to invest up to

100 per cent of the capital of

and proposals for a large-scale

programme to convert Soviet

arms manufacturing facilities

anies in the Soviet Union,

in a mixed economy.

to peaceful uses.

pices. This would alert the international community to any state's attempt to build up holdings of conventional weap-ons beyond "a reasonable level," the declaration said. It made no attempt, however, to define reasonable levels.

Information should be provided by all states on a regular basis after transfers of arms had taken place. Consultations had taken place. Consultations between leading arms exporters, with the aim of setting guidelines for the transfer of conventional weapons, should be strengthened on lines proposed at the recent meeting of ed at the recent meeting of the five permanent members of the UN Security Council in

All nations should take steps to prevent "disproportionate arsenals" being built up. Countries should refrain from arms transfers which would be destabilising or would exacerbate existing tensions. Special restraint should be exercised in transferring advanced technol-

ogy weapons. Excessive spending on arms diverted resources from the overriding need to tackle eco-nomic development, the lead-ers said. "It can also build up large debts without creating the means by which these may be serviced." They therefore welcomed the recent decisions of donor countries and international lending organisations such as the IMF and the World Bank to take account in their aid programmes of the level of military spending by recipient countries.

Expressing deep concern

about the proliferation of nuclear, biological and chemical weapons, the declaration said that Iraq had to by Secu-rity Council Resolution 687. setting out requirements for the destruction, removal or neutralisation of these categories of weapons, as well as mis-sile capabilities.

The seven pledged them-selves to work for an equitable and stable regime "based on a balance between nuclear proliferation and the development of peaceful uses of nuclear

They reaffirmed the importance of the nuclear non-proliferation treaty, called on all non-signatory states to subscribe to this agreement, which should be extended beyond its

appealed to all non-nuclear weapon states to submit their activities to the safeguards of the International Atomic Energy Agency.

The leaders also looked for-

ward to a strengthening of the international biological weap-ons convention at a review conference in September, and early negotiation of a compre-hensive and verifiable convention banning chemical weapons. They reaffirmed their intention to become original parties to the chemical conven-

Stressing that controls on biological and chemical weap-ons exports must also be strengthened, the leaders said their aim was a total and effective ban on both categories of

not in any doubt that we will not allow them to develop nuclear facilities," he told a news conference. "We are going to make sure, one way or another, that Iraq will not become a nuclear power."
However, Mr Hurd said that
the leaders had had no explicit

Sanctions

to stay

against Baghdad

SANCTIONS will be maintained against Iraq until it has implemented all the rele-vant United Nations Security Council resolutions, the G7

leaders warned yesterday.

Mr Douglas Hurd, UK foreign secretary, also made clear that Britain would not hesitate to join the US and France in william action against Iran if

military action against Iraq, if it did not fulfil the Security

discussion of the Iraqi nuclear issue. Before any action was taken, the information gathered by international Atomic Rnergy Agency inspectors had to be evaluated by the UN. Welcoming President George Bush's latest initiative to send his Secretary of State, Mr James Baker, on a new Middle East peace mission, the leaders

said such a peace should be based on UN Council resolutions 242 and 338, and "the principle of territory for peace," which has never been accepted by Israel. In a political declaration

adopted yesterday, they sup-ported the concept of a peace conference involving parallel and direct negotiations between Israel and representa-tive Palestinians, on the one

cal and balanced confidencebuilding measures including, in particular, suspension of the Arab boycott of companies trading with Israel and the Israeli policy of building settle-ments in the occupied territo-

Finance ministers yesterday predicted there would be no sharp rebound when the world economic recovery got under way in the second half of this in the UK signs of recovery were still hesitant, while in the US there was still doubt

Recent activity and output data were ambiguous. Unemployment's rise in G7 countries was disappointing and was not due to start falling until 1992 as unemployment traditionally lags changes in output by six to nine months.



THREE GO TO THE SUMMIT: Stepping out with Mr Major (centre) are Chancellor Kohl (left) and Mr Muhroney

SENIOR MOSCOW OFFICIALS WANT WESTERN SUPPORT TO DEPEND ON DEAL WITH REPUBLICS

Soviet ministers hope for Gorbachev grilling

By John Lloyd and Anthony Robinson

SENIOR Soviet government ministers, alarmed by growing financial instability, hope G7 leaders will take a tough line today when they meet Mr Mikhail Gorbachev, the Soviet They want the heads of gov-

ernment to stipulate that long-term support will depend on working out a relationship between the union and republican governments which would give the centre authority over monetary and fiscal policy, and clearly divide responsibilities between them.
The ministers believe these

issues have been compromised and blurred in the version of the anti-crisis plan which Mr Gorbachev signed last week with leaders of 10 of the 15 The pressure, a common republics - particularly by enough mechanism among

conceding that the republics do not have to pay a federally imposed tax. Opposition surfaced last

week in Moscow, when Mr Valentin Pavlov, prime minis-ter, and Mr Victor Gerashchenko, head of the State Bank, both complained pub-licly that this left the country without central control of spending. Opposition now takes the

form of discreet pressure on G7 leaders to emphasise to Mr Gorbachev that there can be no western assistance without Soviet policy coherence - in the hope that this will con-vince the Soviet leader to take a tougher line with the republics on his return to Moscow.

western countries, is unprecedented for the Soviet Union and is a sign that it is already learning the rules of the international financial game. The government's willing-

ness to have foreign agencies assist in Soviet reform was underscored yesterday by Mr Vladimir Shcherbakov, the first deputy prime minister. He said he hoped the G7 would agree to International Monetary Fund and World Bank teams working with Soviet experts on a range of issues.
We have proposed setting up groups of experts to examine plans for privatisation, conversion of military industry, rouble convertibility, improve-ment of financial institutions all of these are open for dis-cussion with foreign experts and we will keep nothing from

However, he was doubtful about associate membership of the IMF, or any "special sta-tus" short of full membership. "It's a bit like being invited to someone's house and then being asked to stand in the hall while the hosts check your dress and deportment."
The Soviet minister con-

firmed there was no clear political consensus behind radical economic transformation and noted the continuing strength of conservatives within the bureaucracy, the Communist party and in the population at large. He underlined that "Gor-hachev is looking first of all for political helps because we political help.... because we don't want our conservatives to get out of control."

In a strong defence of the market-oriented reform and democracy, Mr Shcherbakov said "the anti-crisis plan includes most elements con-tained in last year's IMF-World

Bank report. "Gorbachev has reshaped the country. We've just passed a law saying all forms of private property are possible and equal, as well as a company law and a new tax law which bestow equal rights on state and private property. We have an anti-trust law, a law on foreign investment, an arbitration court and we're going ahead to split up state enterprises." Over the next 12 months another 15 industrial minis-

lowing 20 closed last year.

UK fails to win full support on debt plan

By Ivo Dawnay and Peter Norman

ous package of debt relief measures for the world's poorest countries. Mr Norman Lamont, the chancellor, said two countries had reservations about the plan, although he hoped the Paris Club of western creditor nations would be able to

follow it up. Rventual agreement on the so-called Trinidad terms would be a personal triumph for the Mr John Major, the prime minister. The plan, hammered out at the Commonwealth finance. ministers' meeting in Trinklad last September, seeks to build on preferential terms agreed at Toronto G7 summit in 1988 for 22 less developed countries, largely from sub-Saharan

BRITAIN yesterday failed to Africa. It involves up to \$30bn secure full support for a gener- in outstanding country-to-

ountry debts.

Under Mr Major's initiative, countries that accepted IMF restructuring programmes would be offered generous debt forgiveness on their Habilities to the Paris Club. The proposals also offer the consolidation of all outstanding debt and its of all outstanding debt and its reduction by up to two-thirds. This would be a marked increase on the preferential terms offered on some 30 per cent of outstanding debt under the Toronto terms.

Both the US and Japan have expressed strong reservations - largely on the grounds that the plan would set unwelcome precedents for other debtor

Stronger role seen for United Nations in keeping the peace



With the east-west confrontation of the last four decades behind us, the international community must build on this new spirit of co-op eration not only in the Middle East but wherever danger and conflict threaten or other challenges

must be met.... A revitalised United Nations will have a central role in strengthening the international order. We commit ourselves to making the UN stronger, more efficient and more effective in order to protect human rights, to maintain peace and security for all and to deter aggression. We will make preventive diplomacy a top priority to help avert future conflicts by making clear to potential aggressors the consequences of their actions. The UN's role in peacekeeping should be reinforced and we are

THE FOLLOWING are excerpts prepared to do this strongly... from the Group of Seven political We note that the urgent and overwhelming nature of the humanitarian problem in Iraq caused by violent oppression by the government required exceptional action by the international

community, following UN Security Council Resolution 688. We urge the UN and its affiliated agencies. to be ready to consider similar action in the future if the circumstances require it.... We would like to see moves to

strengthen the co-ordination, and to accelerate the effective delivery, of all UN relief for major disasters. Such initiatives, as part of an overall effort to make the UN more effective could include:

 Designation of a high level official, answerable only to the UN secretary-general, who would be responsible for directing a prompt and well-integrated International response to emergencies, and for co-ordinating the relevant UN

appeals....
Improvement in the arrangements whereby resources from within the UN system and support from donor countries and NGOs

(non-governmental organisations) can be mobilised to meet urgent humanitarian needs in time of cri-

We intend to maintain sanctions against traq until all the relevant resolutions of the Security Council have been implemented in full and the people of Iraq, as well as their neighbours, can live without fear of intimidation, repression or

As for the Iraqi people, they deserve the opportunity to choose their leadership openly and democratically....
We look forward to the forthcom-

ing elections in Kuwait and to an improvement of the human rights situation there and in the

We confirm our continuing sup-port for the American initiative to advance the peace process (in the Middle East), which we believe offers the best hope of progress towards a settlement. We urge all parties to the dispute to adopt reciprocal and balanced confidence-building measures and to show the flexibility necessary to allow a peace conference to be convened on the basis set out in this initiative. In that connection we believe that the Arab boycott should be suspended as should the Israeli policy of building settlements in the occupied territo-

We express our willingness to support the development of economic co-operation among the countries of the Middle East on the basis of Ilberal policies designed to encourage the repatriation of capital, an increase in investment and a decrease in obstacles to trade. Such policies should be accompanied by comprehensive long-term efforts to bring about more stability for the Middle East

and the Mediterranean.... We have a strong interest in the success of market reforms and democracy in central and eastern Europe and we commit ourselves to full support for these

Our support for the process of fundamental reform in the Soviet Union remains as strong as ever. We believe that new thinking in Soviet foreign policy, which has done so much to reduce east-west tension and strengthen the multi-lateral peace and security system, should be applied on a global basis. We hope that this new spirit of International co-operation will be as fully reflected in Asia as in

It is for the peoples of Yugoslavia themselves to decide on their future. However, the situation continues to cause great con-cern.... We call for a halt to violence, the deactivation and return of military forces to barracks and a permanent ceasefire, . . . We welcome the efforts of the European Community and its member states in assisting in the resolution of the

Yugoslav crisis. We therefore support the dispatch of EC monitors to Yugoslavia, within the framework of the CSCE emergency mechanism. We will do whatever we can, with others in the international community, to encourage and support the pro-cess of dialogue and negotiation in accordance with the principles enshrined in the Helsinki Final Act and the Paris Charter for a new Europe, in particular, respect for human rights, including rights of

minorities and the right of peoples to self-determination in conformity with the Charter of the United Nations and with the relevant norms of international law....

We welcome the positive developments in South Africa, where the legislative pillars of apartheid have at last been dismantied. We hope that these important steps will be followed by the de facto elimination of apartheid and improvement in the situation of the most impoverished among the population of South Africa....

We are concerned that the foundation for a new non-racial South Africa will be undermined by mounting social problems and declining economic prospects for the majority of the population.... There is an urgent need to restore growth to the economy to help reduce inequalities of wealth and

opportunity. South Africa needs to pursue new economic, investment and other policies that permit normal access to all sources of foreign borrowing. In addition to its own domestic efforts, South Africa also needs the help of the international

areas where the majority have long suffered deprivation: educa-tion, health, housing and social welfare. We will direct our aid for these purposes.

We call for the immediate and unconditional release of all hostages wherever they may be field and for an accounting of all persona taken hostage who may have died while being held....

We reaffirm our condemnation of all forms of terrorism. We will work together to deter and combat terrorism by all possible means within the framework of international law and national legislation. particularly in the fields of international civil aviation accurity and the marking of plastic explosives

for the purpose of detection. We call on the leaders of the other nations to join us in our efforts to make a practical and sustained contribution to the cause of peace, security, freedom and the rule of law, which are the preconditions for trying to bring about preater justice and prosperity throughout the world.

Council's demand to report, and eventually destroy, all its nuclear activities. "I hope that the Iraqis are

hand, and Israel and the Arab states on the other. The leaders urged all parties to the dispute to adopt recipro-

Sharp economic recovery discounted

whether the recovery had come or was on its way.

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By David Fishlock, Science Editor, and Michael Littlejohns in New York

AN EMERGENCY meeting of the International Atomic Energy Agency's governing board in Vlenna has been called tomorrow to discuss Iraq's non-compliance with UN resolutions requiring full disclosure of its nuclear facilities.

The IAEA's safeguards team, which recently visited Iraq as part of the UN's investigations into the

the UN's investigations into the country's nuclear programme, says it has found two previously undis-closed facilities which it believes were planned for uranium enrich-ment using a domestically developed

electromagnetic process.
in New York, UN officials said yesterday that President Saddam Hussain still has not given a full

accounting of Iraq's nuclear capability and that investigators are deter-

mined to continue their search.

Dr Haus Blix, the head of the
International Atomic Energy Agency and a UN under secretary general, and Mr Rolf Ekeus, chairman of the UN special commission set up to supervise the disposal of Iraq's weapons of mass destruction, testifled to inconsistencies in Iraqi

fied to inconsistencies in iraque reporting to a closed session of Security Council members.

Dr Blix said the Iraqi claim to be developing only a system for nuclear-generated electricity was "simply not plausible". To produce a gramme of enriched uranium would require five times the energy likely to be

retrieved from it, he said, adding, the UN inspection team, the plant "there is no cost justification". was identical to one the Iraqis did Angered by Iraq's duplicity, the US, Britain and France are preparing a tough new mandatory resolution designed to reinforce provisions

in the ceasefire terms which require Baghdad to turn over all its nuclear weapons-making material, ballistic missiles and chemical and biological

weapons for destruction.

The concealed uranium enrichment facility, which was found near al-Sharqat, between Mosul and Tikrit in northern Iraq, was cited by Dr Blix to demonstrate the Iraqis' failure to "come clean" ure to "come clean".

According to Professor Maurizio Zifferero, the scientist in charge of of

report at Tarmia, near Baghdad, and could probably have produced a

weapon within 18 months.
Dr Jay Davies, a US nuclear expert, estimated that Iraq had spent up to \$8b to build nuclear enrichment facilities similar to the Manhattan Project which produced some of the material for the Hiroshima atomic bomb. Electromagnetic isoatomic bomb. Electromagnetic iso-tope separation is employed in huge machines called calutrons.

This process has been rapidly superseded elsewhere in the world by gaseous diffusion as a faster and cheaper process for enriching ura-nium, although some wartime calutrons developed at Oak Ridge, Ten-nessee, continued to be used to enrich other materials.

Both electromagnetic process plants discovered by IAEA inspec-tors are empty and both have been

bombed, the agency said.

Iraq, as a signatory of the Nuclear
Non-Proliferation Treaty, which
pledges nations not to develop

pleages nations not to develop nuclear weapons, has consistently maintained its nuclear programme is for electricity production.

Regular safeguards inspections for many years before the Gulf war had concentrated on verifying that known Iraqi stocks of highly anriched uranium were still in the enriched uranium were still in the form of reactor fuel.

Iraq has obtained reactor fuel of 93 per cent enrichment from France, and of 80 per cent enrichment from the Soviet Union. In theory, either could be used as explosive for a nuclear weapon, although any such diversion would be readily detect-able. Likewise, any attempt to con-vert the reactor fuel into plutonium and its diversion for use as nuclear explosive would be detectable

In a letter to the UN on July 7. Baghdad reaffirmed its commitment to the treaty and insisted that nothing had been done that was not in compliance with its terms. The Iragis also claimed to have begun to destruct their corn products. destroy their own nuclear capacity without waiting for the UN to do it.

Arabs fail to agree on joint force

By Our Middle East Staff

THE SIX Gulf states, Egypt and Syria failed to reach agreement yesterday on the formation of a joint security force to defend Kuwait, but they agreed that individual countries could seek military help from their allies when necessary.

Despite the faffure to establish a joint force, foreign ministers from all eight countries said they were satisfied with the results of their two days of discussions in Kuwait. Prince

the results of their two days of discussions in Kuwait. Prince Sand al-Faisal, the Sandi foreign minister, said: "We have an agreement."

The failure to agree on a multinational Arab force is certain to disappoint the US and other western countries whose armies drove Iraq out of Kuwait in February.

It had been hoped that a force would be established on the basis of the Damascus declaration of March 6, under which the eight Arab government agreed to the joint defence of Kuwait.

Attempts to flesh out the

Attempts to flesh out the declaration have been fraught with disagreements between the Gulf states and Egypt and Syria over the cost and composition of the cost and cost and composition of the cost and cost a sition of the proposed Arab

The Gulf states have, in particular, developed cold feet about the possibly costly presence of forces from their sister Arab nations. Egypt and Syria have also demurred over Knwait's apparent preferance Kuwait's apparent preference to underwrite its security with

western military guarantees.
Kuwait and other Gulf states
have appeared increasingly
drawn towards having some
form of commitment from Egypt and Syria to deploy forces rapidly to the area in times of crisis, rather than to having a permanently sta-

Kuweit's own army is in a state of disarray and until an agreement is put into effect, the emirate is relying for its defence on the presence of some 10,000 Saudi troops and a token force of 5,000 Egyptians and 1,000 Syrians.

Mandela wins right to appeal

By Patti Waldmeir in Johannesburg

MRS Winnis Mandela, wife of MRS Winnie manuscom, the African National Congress: president, Mr Nelson Man was yesterday granted leave to appeal against her conviction on four charges of kidnapping

and accessory to assault.

Mr Justics Michael Stegmann, the trial judge who
branded Mrs Mandela a "calm,

would draw different inferences from the same evidence. The case will now go to the Appeal Court in Bloemfontein,

where it could be heard within

Tokyo's top Hong Kong's brokers share index pullouts breaks record

stock and futures market in

advance of an official

announcement on July 4.
This has led to accusations

that Chinese companies were indulging in a form of political-ly-based insider dealing, but the colony's market regulators

say they do not have the power

months' time just before the

colony's company results sea-son in the autumn.

since the 1957 creat the market has edged up several times towards its peak but has been knocked back by events normally associated with China, which regains sovereignty in 1997 and has a big impact on local confidence. It reached 3200 in the years up to China's

3309 in the run up to China's 1989 Tiananmen Square crisis, when there was false optimism

Since then it has been

dogged by worries about the

airport project and MFN, although it hit 3870 in April when Mr Douglas Hurd,

Britain's foreign secretary, vis-ited Beijing in an attempt to solve the airport crisis.

See World Stock Markets

Since the 1987 cresh the mar-

By John Elliott in Hong Kong

HONG KONG'S stock market HONG KONG'S STOCK Market yesterday shrugged off nearly four years of depression when the local Hang Seng index touched a record level of 4,000 and closed for the first time since the 1987 world markets crash above its pre-crash high

Bullish prospects for residential property prices fuelled general optimism which has built up since a deal was announced with China early this month on a proposed HK\$100bn

(£7.4bn) airport. Optimism has also been Optimism has also been boosted by improved prospects for the US extending China's most favoured nation status, which is important for Hong Kong's economic success, and by an absence of attacks and criticism from Paking.

The index reached 4,000.64 during the afternoon and

during the afternoon and closed 52.55 points up on the day at 3,997.67, which was 48 points above the pre-crash high. Trading was heavy at HK\$2.62bn.

The close was nearly 9 per cent up on a level of 3,668 reached just before a Sino-British agreement on the airport was secretly initialled in Peking on June 29. The market started moving upwards the next day when, analysts report, mainland Chinese com-panies speculated on both the

LEGAL NOTICES

IN THE MATTER OF SEIL

TRADE FINANCE LIMITED

AND IN THE MATTER OF THE

INSOLVENCY ACT 1986

NOTICE IS REPEBY GIVEN that a

company, in secondance with the servicious of Section 98 of the servency Act 1986, will be held at 6th

Noor, York House, York Street, Manchester M2 4W3 on 15 July 1991 at

10.00 km. The purposes of the meeting are to receive a statement of affeign and

a report on the company from a director and if the creditors wish to do so, to mominate a liquidator and appoint a liquidation committee.

company's creditors will be available for inspector or for

for inspecton at the company's office at SEL Rosse, 2 Park Crescent, Victoria

Park, Manchester M14 SRE and at the officer of Price Waterboose York House, York Street, Manchester M2

be made in writing and may be made to

COURT OF SESSION, SCOTLAND

Notice is intretry given that in a Petition presented to the Court of Session by Croß Exploration Myanner Limited, a Company incorporated under the Companies Acts and having its Registered Otice at 18 Woodside Crescent, Glasgow for Confirmation of Reduction of Capital of the Company by carcellation of the 190 issued 5 Ordinary Shares and the concellation of the 4,888,800 unissued 6 Ordinary Shares, the Court, by interiocutor dated £th July 1997 ordered notice of the dependence of the Petition to be given by advertisement once in The Edinburgh Gazette and crics in the Scotsman and Financial Times nevenpages and specified all persons claiming interest to lodge Answers thereto, if an advertisement.

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INTERNATIONAL DYNAMICS

LIMITED

RI Siddiqui

5 July 1991

suffer more

MORE than 100 local governments and authorities have indicated that they will suspend indefinitely fund management dealings with Tokyo's top four brokerage houses which yesterday com-pleted their four days of pun-ishment for having compen-sated select clients for trading

losses.

The four, Nomura, Nikko, Daiwa and Yamaichi say the local government suspensions will have a limited impact on their profitability.

The Tokyo Stock Exchange said yesterday it saw no reason to reinvestigate Nomura's trading of stocks in Tokya, a railway company, during 1989. Exchange officials said that an investigation at the time found no evidence of stock price manipulation.

Mr Minoru Nagnoka, president of the TSE said an investigation in 1989 found no evidence that Nomura had manipulated share prices of

Tokyu.

Mr Nagacka said many brokerages had traded in Tokyu shares at the height of the bull market, and that a particular brokerage could not be pinpotnied as aggressively trading in Tokyu.

that year. Tokyu said recently it would suspend dealings with Nomura, its lead under-writer, after allegations it had traded Tokyu stocks on behalf

Angola offensive

joint MPLA-Unita force of 6,000 men has mounted an offensive in Angola's oil rich Cabinda territory, a Kinshasa-based separatist movement

tion Front said the well-armed force was trying to flush out FLEC guerrillas before UN

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of Justice for the confirmation of the
reduction of the capital of the abovenamed Company by £147,700 by returning capital which is in excess of the wants of the Company. AND NOTICE IS FURTHER GIVEN that the said Position is directed to be beard before the Honourable Mr Justice Mervyn Davies at The Royal Courts of Iunice, Strand, London WCZA ZLL on Mondey the 29th day of July 1991.

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UBLEC SPEAKING Training and speaking

By Emiko Terazono in

to conduct an inquiry.

Analysts see 4,200 on the index as the next target and many are forecasting that this could be reached in two

that liberal reformers might increase their power in Belling, and it climbed to 3559 last July just before the Gulf crisis.

ing in Tokyu.

Tokyu's share price finctuated between Y1,700 (£7.58) and Y1,900 at the beginning of 1989, but reached an all-time high of Y3,070 in November

of a gangster group.
Nomura was also embarassed yesterday, by a former official's involvement in an alleged emberziement of YIbn. The company said the former official was now under police

said yesterday, Reuter reports from Kinshasa. The Cabinda Enclave Libera-

Angola's peace accord.

ability to manage it effectobservers arrive to monitor

his government had endorsed the UN report and aimed at completing the reconstruction by 1995. He hoped to convince governments of the authenticof the report and of Bangladesh government's

By William Dullforce in Geneva

THE COST of reconstructing

and rehabilitating the area of Bangladesh devastated by a cyclone at the end of April is

put at \$1.78bn by a United

Nations' task force which

reported yesterday to potential

A disaster of exceptional intensity, even in a country

accustomed to natural calami-

ties, the cyclone is estimated to

have killed 140,000 people and

affected the lives of some 12m. Mr Saifur Rahman, Bangla-

desh's finance minister, said

donor countries.

Prince Norodom Sihanouk speaks to

reporters on his arrival in Beijing

Some diplomats have voiced concern about corruption which allegedly led to the mis-

have arrived in Israel, there is great debate over whether the economy is tising to meet the challenge, or remains structur-

ally ill-equipped to cope.

The debate centres on

achieve the projection of Im newcomers by mid-decade, using them to restore long-term growth; or whether many will be deterred from

coming by a depressed eco-nomic outlook, as some believe is already happening. Several indicators back up

required to absorb 1m newcom-

use of international aid sent to Bangladesh after previous nat-ural disasters. Mr Rahman said his government had declared war on "institutionalised corruption" of the previous gov-

So far for the reconstruction of the coastal area wrecked by the cyclone Bangladesh has generated \$400m from its own resources and received more than \$400m from donor countries and agencies.
Almost \$1bn more would be

needed to be the costs estimated by the UN task force. its report allocates top prior-ity to the repair of flood con-trol and irrigation systems without which the entire productive capacity of the coastal area remains vulnerable. More than \$800m would be allocated for rebuilding the physical infrastructure with a further \$233m needed for health, water, education and housing.

UN puts Bangladesh | India acts to keep flood costs at \$1.78bn rail network in profit

By K.K.Sharma in New Delhi

meeting of Cambodia's Supreme National Council brings together the

yesterday. Parties to Cambodia's civil
war began two days of talks, trying
to compromise on a United Nations
plan to end 12 years of fighting. The

Phoom Penh government of Prime
Minister Hun Sen, leaders of the Chinese-backed Khmer rouge, and two
smaller guerrilla groups. The first

Compromise over the UN plan.

PASSENGER fares for all ses of rail travel in India were raised sharply by 15 to 20 per cent and freight rates were increased by 10 per cent in the annual budget for Indian Railways presented to parliament yesterday. Indian Railways is the largest single government-

owned enterprise. The increases reflect the determination of the new administration of Mr P.V. Narsimha Rao, to take hard decisions to improve the working of public sector undertakings and the economy in general The government won a vote of confidence in parliament on Monday.
The higher fares and freight

rates will mop up an additional Rs 5.84bn (£139m) in revenues and help make the railways financially viable as well as contribute towards the general resources of the country.

Soviet immigration tests Israeli economy

pressure from the International Monetary Fund, from which it is seeking a \$5bn-\$7bn loan, to reduce its annual fiscal

from Phnom Penh's Vietnamese-

backed government has raised hopes

that China is ready to push its

Khmer Rouge clients further towards

Mr Jeffar Sharief, the minis-ter for railways, said that, after the additional revenue from the higher fares and freight rates was taken into account, the railways would show a surplus of Rs 2.35bn which is substantially more than last year's planned surplus of Rs 1.55bn. Last year, the railways fell short of the target of revenue-earning freight traffic of 825m tonnes by 9m tonnes. This reflects the reduced demand for freight owing to a slower pace of industrial growth.

 Kashmir police said yesterday at least 12 people were feared drowned after a crowd of villagers, trying to cross a river to flee security force raids, crammed onto a boat

branded Mrs Mandels a "caim, composed, deliberate and umblushing liar" when he sentenced her to six years in prison last May, said yesterday that there was a "reasonable prospect" that her appeal would succeed.

He said weaknesses in the prosecution case had caused him to base his judgment

him to base his judgment largely on inferences. It was possible, he said, another court

Hint given of softer talks stance

By Hugh Carnegy in

Israel might soften one of its main objections to US propos-als for Middle East peace talks following acceptance of the plan by Syria was floated in erusalem yesterday. An official told foreign jour-

nalists Israel might accept a passive UN observer presence at negotiations if that were the only obstacle to talks proceeding. So far Mr Yitzhak Shamir, the prime minister, has refused any UN role because Israel regards the organisation as biased against it.
The official said "an evolu-

the former, optimistic, sce-nario. Economic growth has resumed at a clip after the Gult war which interrupted a long-awaited upturn stemming from tion in Israel's position" on this might be forthcoming when Mr James Baker, the US secretary of state, visits Israel early next week at the end of a the second half of 1990. Bank Leumi predicts 8 per cent growth for the year as a whole. A surge in housing construc-tion for the Soviet newcomers is providing much of the impe-tus, but optimists point to a big increase in imports of investearly next week at the end of a regional shuttle hastily arranged to follow up the Syrian announcement, which President Bush described yesterday as a breakthrough in the peace ment goods as evidence that a effort. However, there has been no period of strong commercial growth is underway of the sort

sign yet from Mr Shamir's office that he is prepared to shift his position. Several times in the past few months, flexible signals from the Foreign Minis-try have been overruled by the The gloomy camp takes a different view. Given the population growth fuelled by immi-Prime Ministry.

The general welcome for gration, the growth figures are not so impressive. In any case, they argue, stronger growth is more the result of rising gov-Syria's move by the G7 leaders meeting in London yesterday, and their call for Israel to hait ernment spending than sound investment. Unemployment is rising, likely to be about 12 per cent by the year-end, and infla-tion is close to 20 per cent. Jewish settlements in the occupied territories, increased the pressure on Mr Shamir to join the peace initiative.

Hugh Carnegy in Jerusalem weighs up the propects for growth and reform Most worrying is the perfor-mance of exports, by common consent the key to long-term A some 300,000 Soviet Jewish immigrants growth. Merchandise, indus-trial, diamond and agricultural exports are all down on last year. The trade deficit grew in the first half by more than 60

per cent. The optimists say Israel is bound to run a hig deficit in the short term faced with such a rapid inflow of people. With currency reserves of more than 86bn and a good credit record. the country can afford both balance of payments and bud-get deficits so long as higher output fills the gap in the lon-

"I don't believe the free mar-ket can do it," says Mr Uri Gordon, head of absorption at the Jewish Agency, responsible for immigration. "When 10,000 people arrive in Israel then the market can [accommodate them]. But when it is a flood, it's not a question for market forces. It is for the government to act." Mr Yitzhak Shamir's govern-

ment has adopted policies to subsidise construction and job creation and to inject funds into the infrastructure. It hopes the measures will soak up the extra people in the short term without upsetting private sector growth in the long term. But there is a signif-leant lobby - including the US embassy in Tel Aviv - which believes this approach is mis-

Mr Daniel Doron, director of the Israel Centre for Social and Economic Progress, wrote:



Optimism's fodder: Soviet Jews arrive in Israel

omy from its shackles and opening it up to initiative and enterprise, we keep expanding our failed centralised system." Mr Yitzhak Moda'i, finance minister, argues he has instituted market reforms: A deal has been struck limiting wage agreements; a more liberal trade regime is due to be in place in the autumn; plans are afoot to regenerate the privati-

But Mr Moda'i's critics say none of this goes far enough. While praising the govern-ment's commitment to market reforms, an IMF mission which visited this month wrote: "The economy remains subject to many controls and other govermment interventions that are not present in Europe and progress towards removing them has been slower than in

ingly, there remains a readiness to introduce ad hoc measures to attempt to correct perceived problems."

A withering report on the 1991 budget by the institute for Advanced Strategic and Political Studies, a Jerusalem think-tank, went further. Its author, Mr Alvin Rabushka, a Stanford Mr Alvin Rabushka, a Stanford University economist, said government policies would ensure this year "slow growth, high unemployment, oppressive tax-ation, massive government spending ... huge deficits, increasing public debt and a general increase in government intervention in the econ-

Israel's already heavy, reliance on foreign aid - princi-pally in the form of more than \$35m annually from the US makes this debate more than an internal matter. The request for US state guarantees to cover a further \$100n in borrowing in the next few years has deepened US interest in economic policy.

US officials are unequivocally on the side of the market reformers. They fear that more aid will simply be used, as in the past, to bolster current spending rather than on

The issue of more aid has already become a political issue, with talk of the Bush administration linking it to concessions by Israel on the occupied territories. But if critics of Israel's economic policies get their way, just as impor-tant an issue will be to tie additional aid to structural reforms

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THE BCCI SHUTDOWN

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for £23m loan to cover losses

By James Buxton in Stornoway

WESTERN ISLES COUNCIL yesterday voted to defer decisions on cutting its spending, and is instead to appeal to the government to make good the 23m the council lost through investing in BCCL.
It is to commission an inde-

pendent inquiry into how it came to invest almost all its surplus balances in BCCL This will be conducted by Prof Alan Alexander, professor of local government at Strathclyde

in a packed council chamber m Stornoway councillors heard the financial options for the future. No information was given on the circumstances of

Later they went into private session to discuss the future of Mr George Macleod, the council's chief executive, who has come under severe criticism in recent days both for his past administration of the council and for his handling of the cri-sis. Last week Mr Donald Macleod, the finance director,

was suspended on full pay. Councillor Angus Graham said that it might be "impossible for the council to claw back its credibility". Referring to events on Monday when the chief executive said he was going on holiday, only to return to his deak a few hours later, he said: "The council degenerated into a Hebridean farce. The only person missing was Sir Compton Mackenzie to

Sir Compton Mackenzie wrote "Whisky Galore" which is set in the Outer Hebrides. Mr Brian Lawrie, deputy finance director, explained that the poll tax for next year would have to rise from this year's 226 (excluding a £51 water charge) to £86 to cover the cost of borrowing £30m in the second half of this year. This was assuming the council did not make a three per cent cut in spending this year. He recommended that the

for consent to borrow £23m over a period of up to 30 years from 1992. If the government agreed it would fund the £3.5m interest through the revenue support grant.
However, if the borrowing

consent was not given the council would have to borrow without consent and find the interest. This, with limited reductions in services, would push the poll tax up to £157. Several councillors said that the 22,000 poll tax payers in the islands would refuse to pay an increased poll tax. "The buck stops here with the council," one councillor said.

The council agreed not ask officials to draw up plans for delaying 54m of capital spend-ing, saving \$1.2m from this year's budget and for leasing-back council property and cars. Councillors argued that to do so would weaken its bargaining position in negotiations with the government.

FORMER MINISTER'S CRITICISM

Council asks Lib Dem peer accuses Bank of 'lethargy'

By Jimmy Burns

LORD HARRIS of Greenwich, a former Labour Home Office ninister and now the Liberal Democrat spokesman on home affairs, yesterday accused the Bank of England of "not having taken their responsibilities seriously enough". "Despite the accumulated

evidence...I don't think they (the Bank of England) stirred themselves adequately to find out what was going on," he

"In my view there was a degree of lethargy. They have to answer the question as to why one of the most highly respected prosecutors in the US, who is regularly in contact with British regulatory authorities over this, had to complain about their lack of co-operation."

In April last year Lord Har-ris initiated a debate in the House of Lords in which he publicly criticised both the

government and the Bank of enforcement agencies and England's alleged complacency other investigators looking over BCCL

The criticism was launched after BCCI had admitted in the Federal Court in Tampa, Florida, that two of its whollyowned subsidiaries had been involved in money laundering. Both before and after the debate Lord Harris has travelled to the US, were he has been in close touch with government officials, law

into BCCI.

In the US he is regarded as one of the best informed British politicians on the bank's activities.

Yesterday Lord Harris said.
stressed that the information made available to him was the kind of information that would have been made available to the Bank of England if it had (BCCI)

UAE unit in talks on buying branches

By Farhan Bokharl in Karachi

THE BCCI affiliate in the United Arab Emirates, known as BCC(E), yesterday formally informed Pakistan's central bank, the State Bank of Pakistan, that it wants to buy the three BCCI branches in Pakis-

The move appears to signal the first phase of a possible rescue plan to keep the branches open.
The three Pakistani

branches have been at the centre of controversy as they con-tinued to trade even after receivers closed their Cayman Islands headquarters.

Earlier this week, BCCl's receiver in the Cayman Islands, Mr Ian Wight, said that if Pakistan's central bank allowed the branches to remain open "it will be respon-sible to me for any funds that have been dissipated".

The State Bank of Pakistan directed the BCCI branches on

July 6 to continue their operations.
Pakistan's government argued that banks operating in Pakistan must conform to local

law, and senior officials say the banks' closure would hurt depositors' interests.

Two senior BCC(E) execu-tives — Mr Bashir Tahir, the managing director, and Mr Ahmed Mohammad al-Kam-dah a director — met the govdah, a director - met the gov-ernor of the State Bank, Mr

LA. Hanafi, yesterday. The central bank said: "The BCC(E) representatives ... expressed their willingness to acquire BCCI's Pakistani operations."

Mr Tahir said yesterday that one of his most important con-

cerns would be to examine the

"I didn't get my information from secret sources. I simply asked the US authorities and

US law enforcement agencies for information that could

have been made available to the Bank of England," he

Lord Harris said that his

feeling since 1990 was that "at every stage", the Bank of England "just hoped the (BCCI) problem would just go

away in some way."

legal aspects of any decision that is made. BCC(E) lawyers are examining the matter and would be available for consultation when the two BCC(E) directors hold further meetings with central bank officials today, a BCCI source said.

One foreign diplomat famil-iar with BCCI in Pakistan said yesterday that these legal con-cerns may include the question of a formula acceptable to the liquidators, shareholders and supervisory authorities.

Officials and bankers say

BCCI has a 40 per cent holding in BCC(E), which has continued its operations in the United Arab Emirates. But, according to local businessmen, the winding up of BCCI globally may affect that stake. Government and bank officials in Pakistan and Abu Dhahi have been in contact

Dhabi have been in contact over the past week to consider BCCI's future in Pakistan. The three branches last year earned profits of Rs500m (approximately 212.5m), according to BCCI managers, and profits for the first six months of this year were Rs300m. BCCI's investments in Pakistan include at least Rs3.6bn in

government paper.
In spite of withdrawals last week of Rs900m rupees, BCCI still had deposits of Rs9.5bn when trading began this week, they said.

Asked whether BCCI's branches could continue to operate in Pakistan, the bank's local deputy general manager, Mr Badruddin Khan, said: "We are very hopeful about the

BANK OF ENGLAND

Governor in Abu Dhabi mission

By David Barchard

THE governor of the Bank of England, Mr Robin Leigh-Pemberton, spent yesterday in Abu Dhabi on what appeared to be a last-ditch mission to reach an understanding with the emirate's rulers over BCCL the emirate's rulers over BCCI.

The Bank yesterday declined to give details of whom Mr Leigh-Pemberton — who flew to the Gulf on Monday with a party of four officials including Mr Brian Quinn, head of the banking supervision division — had seen in Abu Dhabi or what was being discussed. The Bank said he would return to London shortly.

In London it was thought that the governor would see Abn Dhabi's crown prince Sheikh Khalifa bin Zayed, who is the principal BCCI share-holder, and Mr Abdul-Malik al-Hamar, the governor of Abu Dhabi's central bank.

Abu Dhabi's ruling al-Nahyan family, the Abu Dhabi government and the Abu Dhabi Investment Authority together own 77 per cent of

In a statement issued on Monday, the emirate strongly criticised the international

swoop that closed down BCCI on July 5.

The governor is certain to have faced tough questioning on why the authorities in Abu Dhabi were not warned about the existence of fraud inside the bank, even though the emirate last year agreed to underwrite an operation to

reform the bank by putting in fresh capital and management.
The Abu Dhabi stake was increased from 36 per cent and BCCI's head office, including its records and accounts, was transferred there. As a result it was in Abu Dhabi that detailed evidence of

widespread fraud inside BCCI

was discovered by Price Waterhouse, the bank's auditors, earlier this year. Abu Dhabi has already hinted that it is considering legal action against Price Waterhouse over the affair.
There has been no suggest tion that the al-Nahyan family irregularities at BCCL

KINNOCK RENEWS ATTACK

MacGregor rejects Labour criticism of action

EMPLOYEES of BCCI's

London head office received

relief payment equivalent to a

week's wages for the first time since the bank's closure on

July 5. They attended a meet-

ing at Skinner's Hall in the City before queueing at the Cannon Street branch for the

RENEWED Labour complaints that the Bank of England could have acted earlier to end fraudulent trading by BCCI
were rejected by Mr John
MacGregor, leader of the Commons, yesterday, Ivor Owen
and Ralph Atkins write.
Reduelling the political row
over the affair, Labour leader
Mr Neil Kinneck argued that a

Mr Neil Kinnock argued that a report by Price Waterhouse showing there were irregularities in the operations of BCCI

Bank, is likely to be called to give evidence before the summer recess starts next week. In spite of Labour demands

The controversy over BCCI at Westminster is likely to enter a new phase today when the Commons Treasury select committee is expected to start

a detailed inquiry.

If it does, Mr Robin LeighPemberton, governor of the
Bank, is likely to be called to

was available to the Bank and for a full inquiry, Tory MPs cerned about the impact of the the Treasury in March 1990. appear anxious not to upset controversy on the image of party unity on this issue in the run-up to the general election.
"We don't want to undermine confidence in the banking system," said one.

There is, however, concern about how the deposit protec-tion scheme will work in practice and this is likely to be reflected in any inquiry by the Treasury committee. Some

controversy on the image of the City and the wider issue of bank supervision.
Standing in for the prime minister, who was at the G7

There is an upper limit of £500 to the payments. Some employees had not received

letters calling on them to

One employee, whose wife also worked for BCCI, said that when the bank was closed

he had only £4.50 in his wallet.

make a claim.

economic summit, Mr MacGregor stressed that the Bank could act only on evidence and

not rumours.

He assured the House that
the Bank of England had acted
"as soon as it had that evi-

Mr Kinnock claimed the Price Waterhouse report had shown that BCCI was virtually bankrupt" and that hun-dreds of millions of dollars were being given in unsecured

staff also have personal loans

and mortgages with the bank.
They have not been informed
by Touche Ross, the liquidators, what is likely to happen
to those borrowings.

claim unemployment as they are still technically employed

BCCI employees cannot

The Treasury select commit-tee, which is already working on a number of other investigations, could choose to limit its investigations to BCCI or could embark on a wider inquiry into banking supervision.

WORLD TRADE NEWS

Rolls-Royce, GE to share | Europe on Japanese engine contract

JAPAN's Defence Agency has decided that Rolls-Royce of the UK and General Electric (GE) of the US will split evenly the supply of gas turbine engines for eight destroyers in a con-tract that had become a sensi-London and Washington.
Each of the eight vessels will

have two engines from each company, although Defence Agency officials insisted yesterday that the contract, worthabout \$160m (£97m) in total to the two companies, was decided on purely technical grounds.
Rolls-Royce has supplied

engines for about 30 vessels for the Japanese navy, but the last two engine contracts were awarded to GE. For this contract, Rolls-Royce will supply components for engines to be built by Kawasaki Heavy

Industries of Japan, while GE is in partnership with lahika-wajima-Harima Heavy indus-

The contest for the contract became an issue between Washington and London after the UK government was aware of US political pressure on Tokyo to choose US compa for the engine contract and another military contract for 27 search-and-rescue aircraft

worth £240m. Mr Tom King, UK defence secretary, wrote several weeks ago to the Defence Agency to request that US political influence be ignored and contracts be awarded on technical merit and commercial grounds.

Washington. There has been noticeable increase in pressure from the US on the defence equipment issue since the Gulf

> But a Defence Agency official said yesterday that politi-cal pressure did not influence the decision to divide the contract evenly between the UK and US contenders. The vessels are due to be The vessels are due to be constructed by 1995.
>
> Japan Airlines (JAL) will buy engines made by United Technologies' Pratt & Whitney division for 20 McDonnell Douglas MD-11 airliners ordered in March 1990, a JAL spokesman said, Reuter reports from Tokyo.
>
> JAL decided at the directors' meeting vestarday to grafer \$1.

meeting yesterday to order 60 Pratt & Whitney PW4460 engines, three per aircraft, at a cost of at least Y60bn (£265m).

attack over practices

clothing industries yesterday listed the "unacceptable trad ing practices" they want abol-ished or mitigated before the \$180bn annual world trade is liberalised.

monise between exporting and importing countries to the extension of the Multi-Fibre Arrangement (MFA), which currently governs trade in textile products, beyond its July 31 expire data

legal void damaging both exporters and importers. But he made a distinction between the extension and the negotiations in the Uruguay Round trade talks which aim at phasing out the MFA and bringing trade in textiles and clothing under Gatt rules.

The EC industry wants all national markets opened to

national markets opened to exports by the end of a 15-year transition period through a harmonisation of customs duties at the EC level.

But effective means had to be put in place to combat imports of counterfeit and pirated goods and of dumped and subsidised products. EC legislation should cover trademark piracy, counterfeiting of designs and models and provide for seizure and destruction of the products involved. Current anti-dumping proce-dures should be speeded up and provision made for dealing with "secondary dumping, products made up from semifinished goods which have been exported at prices lower than those at which they are offered on their home markets. Gatt's textiles committee will try again today to resolve differences between exporting and importing countries over extension of the MFA. Mr Arthur Dunkel, Gatt director-

EC, US anti-dumping laws attacked

trading practices has high-lighted European and US anti-dumping measures, with the US, in particular, singled out as moving increasingly towards an "illegitimate mech-

anism" operating outside international rules.

The report, published by the Japanese fair trade centre, an independent research institution, is a riposte to US and EC assemble on Japanese bevelers to assaults on Japan's barriers to imports. It follows the same track as the national trade estimate report prepared by the US Trade Representative's

by the impersonal consumer

electronic supermarkets". Record makers have been

heneficiaries of legal fixed pric-ing and have been strongly opposed to reforms of fixed-pri-cing as this would mean lower

margins, especially when they are seeing profits eroded by imported music software.

But while records have been

subject to the fixed-price sys-

tem, no clear-cut rules have

been laid for CDs. Bitter

debates over fixed-pricing of recorded music, and the status

of CDs themselves, are expec-

ted to continue between the

record companies and the FTC,

but companies claim the FTC

by ignoring CD discounts.

The imported CD market is estimated to have grown to

Y25bn (£110m), or about 6 per cent of the Japanese CD and

record market, and 19 per cent

of the foreign label market, which was virtually zero in the

The state of the s

has allowed price "distortion"

A JAPANESE report on unfair trading practices has high-sion's report on US trade bar-

to identify US and BC prac-tices that were "questionable under the General Agreement on Tariffs and Trade" and which undermined efforts to promote free trade.

US trade policies were laudable in many respects but had departed from Gatt rules with increasing frequency in recent years, the report stated. Wash-ington had been using the threat of unilateral sanctions to coerce others into changing

practices without recourse to international dispute settle-

The operation of US antidumping law was character-ised as unfair and hiased, with rules used to calculate dumping margins on imports signif-icantly slanted.

Margins were found even when prices were the same in both an exporter's home marpractice of comparing an average home market price with individual US sales prices, making asymmetrical adjustment for selling expenses, and

not fully taking exchange rate fluctuations into account. The EC had imposed subby starting anti-dumping investigations when petitioners had not established prima facie cases of dumping or injury to domestic producers. A long list of unfair EC anti-dumping practices given in the report included the use of an unreasonably high profit when calculating the target price used to estimate margins and the use of anti-circumvention rules, which Gatt had declared illegal.

Japan's record sellers miss a beat

End to price-fixing would threaten retailers, writes Emiko Terazono

ITH their faded teenidol pin-ups on the walls, Japan's momand-pop record stores have become symbols of a rigid and closed retail system.

Price-fixing is what has
helped keep it that way. Now.
an advisory council for Japan's
Fair Trade Commission has made public a report urging that the system be abolished. The small retailers could disappear, so there is little won-der they are fighting back. The "neighbourhood feeling", say the corner record stores, "is being threatened and replaced

Sound retailing: hard to beat, even if it is impersonal

ers had set foot in the importing business before the reforms. Sony Music Entertainment, the recording arm of the electronics company, started to import Colombia labels from the US in 1996. The company said it needed to cater to customers eager to purchase the latest releases and the price factor was only secondary.

"It's important to supply cus-tomers with the newest albums as soon as possible, and the fastest way is importing," said the company.

But some admit that the

prices factor is what really matters. "We can't let the parallel importers have all the tasty parts," said Warner Pio-neer, which imports WEA labels including pop artists such as Madonna and Prince.

Even the Japanese disc mak- The company's import sales have shown steady growth, with a 30 per cent rise last year to Y2bn, and a 60 per cent increase the year before. While imported CDs have

slowly chipped away at the CD distribution system where channels between the manufacturer, wholesalers, and retailer have been tightly managed, the reform of regulatory fixed-pricing could change the picture of music software

The FTC is expected to reach decision to abolish the pricefixing system before the end of the year. Prospects of a further margin squeeze is prompting record makers to look for cheaper alternatives.

For the recording companies. reprinting foreign labels can be the packaging, including new covers and translations of the lyrics effective.
Added to this, the large

retailers which buy discs by the bulk are more attractive than the corner-store record outlets with complicated wholesale routes. Domestically, manufactured CDs first go through big wholesalers and, from there, are redistributed to

retailers.
But Japanese recording companies which import foreign labels are sensitive to the rela tionship with the small retailer. Traditionally, they have relied heavily on the small retailers for promotion and sales of the domestically-

made discs.

Even if a small retailer desired to sell imported discs, this would require a different contract with the distributor or wholesaler. Some record stores with limited clientele would rather sell domestic discs with the secured margins, usually

about 30 per cent. It is uncertain whether the reforms in price-fixing would change the rigid system drastically. Arguments that imported CDs can still be priced more cheaply suggest that the leading bulk retailers handling imported CDs are actually monopolising the market thus preventing flexible

pricing. Considering 75 per cent of the Y500bn music software market is Japanese pop music, the bulk retailers may not want to jeopardise relations

EC and US to meet on

farm reform By Andrew Hill in Brussels

EUROPEAN Community commissioners are to meet US trade and agriculture representatives at the end of the month to discuss progress on the Uruguay Round of trade liberalisation talks and prospects for EC agriculture policy

Mr Ray MacSharry, EC farm commissioner, and Mr Frans Andriessen, responsible for external relations and trade policy, will meet Mr Ed Madigan, US agriculture secretary. and Mrs Carla Hills, US trade representative, in Brussels on July 30. The Commission's farm reform plans are central to attempts to kick-start the stalled negotiations under the

Mr MacSharry's proposals were attacked by many EC states at a two-day meeting which finished yesterday. Howver, Mr Plet Bukman,

agriculture minister of the Netherlands, which holds the EC presidency, said ministers had laid the groundwork for the next EC agriculture coun-

S Korean liquor tax issue goes to Gatt

By John Ridding in Secul

THE EC is preparing to take its long-standing complaint about South Korea's system of alcohol taxation to the General Agreement on Tariffs and Trade (Gatt), Mr David Wright, the LIE ambassadar to Sami the UK ambassador to Seoul

said yesterday.

Mr Wright, who called for
"fundamental changes to the
discriminatory taxes and duty
on imported alcohol products" said that "we are now putting a case together." He said the complaint would be presented to Gatt unless

changes sought by the UK and

other EC governments are implemented. The principal issue in the trade dispute concerns the tax-ation of Scotch whisky which is taxed at higher rates than comparable Korean and foreign alcoholic drinks. A bottle of Scotch in Korea costs about won 33,000 (£27.40), more than twice the price in Japan. Mr Wright demanded a reduction in liquor tax from

150 per cent to at least 80 per

locally produced whisky - the

foreign alcoholic drinks, align-ment of import duties on whisky and brandy, and an end to the ad valorem system of duty and tax assessment on

to 150 per cent, effective this month, and defence taxes on imported alcoholic drinks have been eliminated.

as indadequate. They claim imported bottle of Scotch is

nation of education taxes on

The South Korean government has taken a number of steps in response to criticism of its system of alcohol taxa-tion. At the beginning of this year, import duties on Scotch whisky were reduced from 50 per cent to 40 per cent, with a further 10 per cent reduction due in 1993. The liquor tax has been reduced from 200 per cent

But the EC, the UK govern-ment and the Scotch Whisky Association, an industry group, have rejected these measures that the retail price of an still about three times its landed cost and much higher 150 per cent to at least 80 per cent - the current tax rate for locally produced whisky - the reduction and eventual elimi-recent of the spirits market.

textile trade

By William Dullforce

THE RUROPRAN textile and

Their demand came as diplomats here were seeking a com-

31 expiry date. Mr Jean-Francois Limantour, president of the European Clothing Industries Association, warned that failure to extend the MFA would create a legal void damaging both

general, has proposed a 17-month extension, pending the conclusion of the Uruguay

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UK NEWS

UK to restructure naval support

By Paul Abrahams and Raiph Atkins

MR TOM KING, the UK defence secretary, yesterday ended speculation about the Rosyth naval base when he announced a rationalisation of the Royal Navy's support infra-

structure.
The rationalisation includes the loss of 2,800 civilian jobs across the country, including 900 at Rosyth in Scotland. MrKing said he had considered closing Rosyth but had decided assing the measure. against the measure.
The announcement was

given a heavily-qualified wel-come by opposition MPs but provoked a fierce row in the House of Commons where the Speaker [chairman] rebuked the government for briefing journalists instead of giving a statement to MPs. "This chamber is the forum

of the nation. This is where statements should be made, not to those outside," the

Speaker said.

Under Mr King's reorganisation, the Rosyth-based squadron of four Type 42 destroyers will be redeployed to Portamouth in southern England by the end of 1994. the end of 1994.

The local economy will lose 1,100 service personnel who will move south. The number of civilian staff there will be cut from 2,300 to about 1,400. Rosyth will continue to operate as the base for 23 mine-counmeasure and fishery protec-

The decision to move the



Tom King: measures will ensure best use of resources

Type 42s will save about 570m over five years, said Mr King. He said this would save more money in the short-term than closing the base altogether.

Mr King said the four naval bases at Portsmouth, Plymouth, Devonport and Rosyth would provide the bases for the

Royal Navy in its reduced Further rationalisation at Further rationalisation at naval bases would also take place, said Mr King. He warned there was no guarantee for any facility anywhere in the country for any length of time.

Mr King also amounced a series of base closures over the nave of the warn. They include

next five years. They include, the RN Air station HMS Duedahis at Lee-on Solent; the RN stores depots at Lathalmond in Scotland and Copenacre in

SCOTLAND Rosyth Tay ow Edinburgh 50 miles

Wiltshire; the RN armaments depot at Treewn in Wales; and the oil fuel depot at Invergor-

The armaments depot at Plymouth, will also be partially closed and the Gunwharf site at HMS Nelson, Portsmouth, is

Mr King said: "These measures carry forward the policy already announced of making reductions in the support area proportional to those in the front line," he said.

"They are an essential part of ensuring the best use of defence resources and providing a structure appropriate to the needs of our Navy in the '90s and beyond."

The connection Yakana and providing a structure appropriate to the needs of our Navy in the '90s and beyond."

The opposition Labour party pressed for a government state-ment today, saying it wanted a

be denied scrutiny of guarantee of Rosyth's future beyond the general election. **UK** budget' Mr Martin O'Neill, defence man, said the decision By Ivor Owen

was, "a postponment of sen-tence, rather than a reprieve." Mr Donald Dewar, Labour's Scottish spokesman, said: "There must be no question of the base being left in limbo, constantly in fear of a postpon-ned execution."

Mr Gordon Brown, Labour's Mr Gordon Brown, Labour's trade and industry spokesment whose Dunfarmline East constituency includes the Rosyth Base, spearheaded the local campaign to prevent closure. He has published series of leaked documents which he claimed showed there was a faction within the Ministry of Defence wanting to shut the Defence wanting to shut the

He said Labour accepted the need for change but accused the government of "discrimina-tion" against the Rosyth base, saying the loss of 900 jobs and the removal of more than 1,000 naval personnel was "unnecessary and unwanted".

Labour would use the consultation period to change the government's mind, he said.

Mr Jack Dromey, national secretary of the Transport and General Workers Union, said: "We will now step up our cam-paign because what we do not want is a tactical retreat under fire until the other side of a

ument", and stressed that at the present stage not a single word of it had been agreed. He said it would be "a differ-ent proposition" if arrange-ments were made for Euro-ments Commission institutions. pean Commission institutions to examine the overall budget plans of the member states after they had been submitted to national parliaments.

Mr Maude also acknowl-

House of Commons".

edged that convergence of bud-get deficits would be an impor-tant issue if agreement was reached in the European Community on economic and mon-etary union. Britain remains sceptical over the benefits of

He said if some member states had excessive budget deficits the solution would not be rigid prescriptive centralist rules but the operation of market forces.



Show-stopper: Ian Paisley demonstrates against yesterday's Duhlin talks

Paisley steals limelight at talks

By Kleran Cooke in Dublin

MR IAN PAISLEY, leader of Northern Ireland's Democratic Unionist Party, stole the lime-light in Dublin yesterday as hish and British officials held a meeting of the Anglo-Irish

Mr Paisley and a group of other Unionists had travelled from Northern Ireland to protest about the conference meeting which they said had sabo-taged recent inter-party talks on the future of Northern Ireland. "This meeting is anathema to all Unionists,"

said Mr Paisley. The break-up of the talks between Northern Ireland's 1985 Anglo-Irish agreement be cancelled before they particiconstitutional parties was top

of the agenda in discussions led by Mr Gerry Collins, the Irish minister for Foreign Affairs and Mr Peter Brooke, the Northern Ireland secretary. Mr Brooke said before the meeting he was glad the Ulster discussions broke up without

recriminations. Both London and Dublin are keen to have the talks resumed sometime in the autumn but Unionists - who favour Unionists - who favour strengthened links between Ulster and mainland Britain are likely to insist that all meetings of the conference, held under the auspices of the

Mr Collins and Mr Brooke also discussed various security measures: Dublin has expressed its concern about the decision last week by the Royal Ulster Constabulary, the Northern Ireland police, to allow the Loyslists parade through Pomeroy, a predomi-nantly Roman Catholic town in

County Tyrone.

Dublin is also believed to have questioned the advisabil-ity of what it sees as the increased use of the Protestant iment in many nationalist areas of Northern Ireland.

Central gambles correctly with TV bid

By Raymond Snoddy

CENTRAL Independent her this year when 40 appli-Television, the second largest cants had to commit an undiscompany in Britain's indepen-dent television (ITV) network, has pulled off a financial coup

has pulled off a financial coup in the battle for new television licences by winning back its broadcasting franchise with a bid of less than £1m a year.

Central, the ITV company which holds the franchise for central England, gambled correctly that when the secret bids went in on May 15 it would be unopposed. would be unopposed.

The company is one of the

"Big Five" national network production companies which operate against the state-funded BBC. Bidding for the Britain's 16 commercial franchises - broad-

casting licences - closed ear-

closed sum of money.

The franchises are awarded by the new Independent Television Commission which is expected to give the licenses to the highest bidder, except in special circumstances where it judges that programme quality would decline seriously. The winning bidders also

have to pay a slice of their advertising revenue to the gov-ernment. In Central's case this

There are growing fears that, overall, too much money will go out of the ITV system to the vernment and too little will be left to make quality pro-

Under the system Granada

Television, one of the most famous ITV companies, has been outbid by North West Television by more than £15m while TV-am, the breakfast

while TV-am, the breakfast television station, seems set to lose to Sunrise a consortium including London Weekend Television and The Guardian and Manchester Evening News.

Central was one of three ITV companies which had no opposition. The others were Border one of the smallest and Scottish Television which also guessed right and bid less than film for the franchise.

Central believes it was unchallenged because of the complexity of its triple region with separate news operations in Birtmingham, Nottingham and Abingdon.

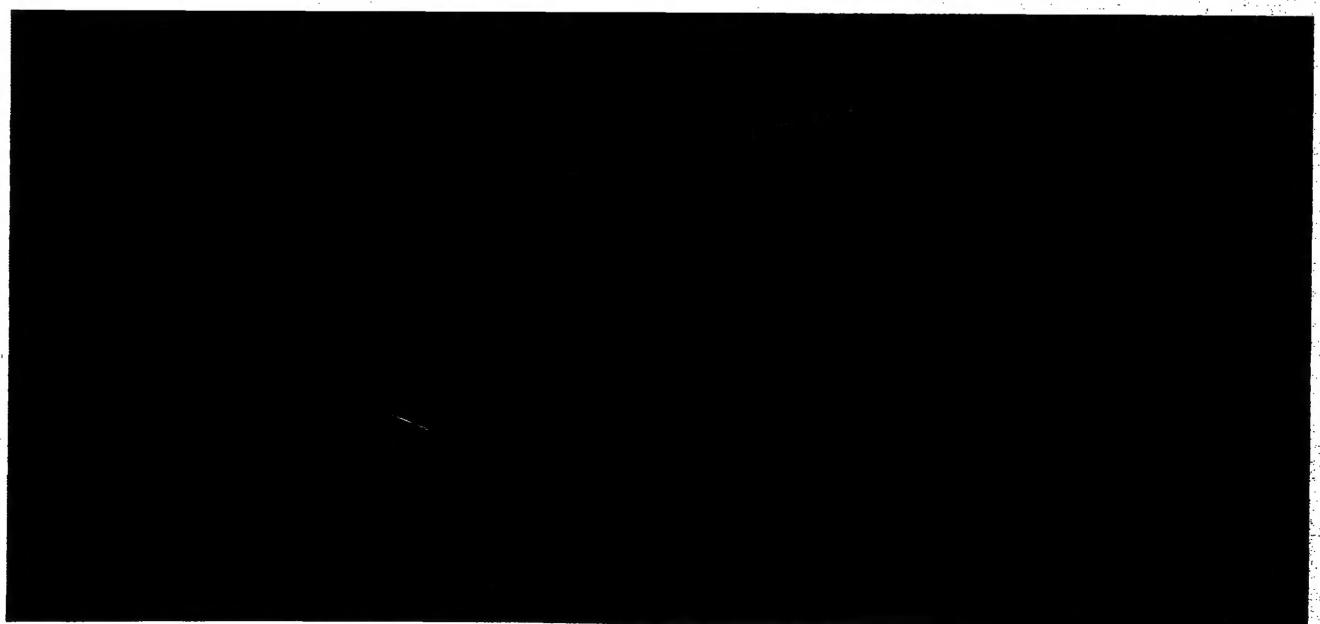
With ITV companies such as TVS Entertainment bidding £55m a year and Yorkshire around £34m Central could become the most powerful commercial television company in the UK.

The Central hid is a boost for

the company's two main shareholders Carlton Communica-tions which holds 20 per cent, and has bid for both the Thames and TVS franchise areas, and D.C.Thomson, the Scottish publishers with 19.5

per cent.

The enormous range of bids emerging will raise increasing questions about the wisdom of the system of blind competitive tenders insisted upon by the Government in its 1990 Broad-matter. Mr Maude said the bill's pro-visions reflected the "budget for business" and eased the burden of taxation right across the whole spectrum of industry.





It was sleek and dark. And streamlined beyond belief. The Boeing Monomail has been called the first modern air transport. Its design, revolutionary. All-metal construction. A single, cantilevered lower wing. Retractable landing gear. Gone was the

notion that only brute power could increase a plane's performance. Aerodynamic design had come of age.

It is being designed entirely on computer. With direction from the leading sirlines of the world. It is being built by thousands of people who live aerodynamics and breathe psyloads. Systems will be unsurpassed, testing unmatched. Airlines will have more seating options than ever before. And passengers more head room and comfort than ever imagined. Simply put, the 777 will be the most advanced jetliner ever to take flight.

CBI seeks creation of new voice for industry By Paul Cheeseright. Midlands Correspondent

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THE Confederation of British Industry, the UK employers' organisation, has proposed the creation of a single body to speak on behalf of UK manufacturers.

Mr John Banham, director eral, told business executives in Birmingham yesterday first the CBI wanted to set up the National Manufacturing Roundtable, consisting of 100 top manufacturers and repre-sentatives of trade associa-

gle clear and authoritative voice for manufacturing in the Viscouring in the CBI is moving to fill this vacuum," he said.

Among manufacturers there has been concern that their riews have been ignored by

the government.

The voice of manufacturing, Mr Banham maintained, had come across as "divided, inconsistent and muffled."

Over the last decade, the influence of the CBI has diminished. Although the largest of the employers' organisations, its membership has been too diverse and its interests no varied for a distinct rades. too varied for a distinct indus-

trial view to be heard.

The proposal for the Round-table was presented as the result of a joint initiative with the Engineering Employers' Federation, but the announcement surprised regional engineering associations which make up the EKF.

The EEF and the CBI have been holding talks about pool-ing their resources. Sir David Lees, president of the EEF, is planning to meet senior union officials in London this evening to discuss the options that these talks have presented. But it is believed the Rountable was not one of them. The regional associations are waiting for a report, planned for September, on the results of the CBI-EEF talks.

The organisation would have a permanent staff led by a director who, said Mr Ban-ham, "would also be a deputy director general of the CBL."
It would produce an annual report identifying the prob-

British Airways to drop donations to Tory party

By Paul Abrahams and Ralph Atkins

LORD KING, chairman of British Airways and a firm supporter of Mrs Margaret Thatcher, the former prime minister, yesterday said his company was stopping donations to the Conservative

He used BA's annual general meeting to attack a series of government rulings, which, he claimed, had hit the group's future profitability.

The decision comes as a dou-ble blow to the Conservatives undermining its transport policy and suggesting the party's financial problems could intensify in the run up to the gen-

BA's is the first previously large donor to say how much it will give in the 1991-92 financial year – when Tory party finances should be rising. The 1987 election is widely estimated to have cost the Tories about £15m.

The Conservatives reveal few details about finances, but surveys of annual company reports suggest corporate dona-tions fell both last financial

year and the year before. In 1990-91 the party reported a deficit of more than £5m. While Lord King was a close friend of Mrs Thatcher he is no more than an acquaintance of Mr John Major, the present

BRITAIN'S underlying

public-sector borrowing requirement in the first three

months of the financial year reached a record £9.2bn, reflecting fiscal changes intro-duced in the budget and

strains caused by the reces-

The underlying figure

announced yesterday refers to the total debt taken on by the

government but excludes pri-vatisation receipts of £3.2bm

The headline number for the

borrowing requirement for the period is £6.9bn, the highest

quarterly figure since 1981.

The recession is contributing

over the quarter.



Lord King: shifting support Recent falls in corporate

donations almost certainly reflect the recession and disenchantment with government sconomic policies.

Addressing BA's annual general meeting, Lord King refered to government decision, "to confiscate four of our later are week at Tolory."

slots each week at Tokyo's Narita airport and open up our Heathrow base to all comers." "We welcome the liberalisa-tion of the airline industry provided we are allowed to

as unemployment benefits.

Another factor is delays in poll tax payments, and in col-

lection of income arising from

the 214 per cent increase in

VAT announced in the March

budget. There was good news for the government in the bor-

rowing requirement for June,

which was lower than expected

Excluding privatisation pro-ceeds of £1.1bn from the first instalment of the sale of two

Scottish electricity companies,

The relatively low borrowing requirement for last month

the figure was £2.5bn.

PSBR hits £9.2bn in quarter

compete on a fair and equal basis. If not, I fear the UK will become an insignificant bit player on the aviation scene," he said.

A Conservative party official said: "This is entirely a matter for BA. . The government has supported competition in air transport in the UK, Europe and beyond. We will continue In an interview with the

Financial Times last month, Sir John Cope, deputy chair-man of the Conservative party, sald the Tories' debt was "per-fectly manageable". BA donated £40,000 to the Tories in both 1989-90 and 1990-91. For the opposition Labour party, Mr John Prescott, trans-

port spokesman, described the announcement as "sensible". He said the Conservative party, "has been so hostile to British aviation and British industry". Responding to a shareholder question about political dona-tions, Lord King said: "In view

of the decisions by the govern-ment and their adverse effect on our business and in line with our overall cost reduction programme, no further politi-cal contributions will be make in the current financial year." The announcement was greeted with applause from the shareholder audience.

year. The figure was £14.5bn in June 1990.

However, central govern-

ment income last month was also low, at £13.3bn - as

against £17.2bn and £15.6bn in

April and May, and £13.2bn in

June last year.

The headline figure for the

borrowing requirement for the first quarter is not far short of the £8bn forecast by the Trea-sury for the whole of the finan-

cial year. Treasury officials see no reason to alter their predic-

tion, made at the time of the

budget because they believe

the government's finances will

recover lost ground later in the

year. Some analysts, however, are projecting much higher fig-

BRITAIN IN



Government softens line on ISG

The government has softened its line on providing "top up" reinsurance once the Insurance Services Group of the Export Credit Guarantee Department (ECGD) has been privatised.

The government said last week that the bill to privatise the Insurance Services Group (ISG), part of the ECGD, would contain the commitment that the government would continue to provide reinsurance where this was in "the

national interest".

The House of Lords Britain's upper chamber -was told Mr Peter Lilley, trade secretary, would be obliged to consider extending beyond the three years already planned the "top up" facility which it had agreed to provide as a transitional measure immediately after privatisation, in case of a shortfall in the insurance market's capacity.

Institutions urged to vote

Institutional investors are being urged to exercise voting rights of their shareholdings. The failure of many big funds to vote on routine, or even important, company resolu-tions has led to suggestions that fund managers do not take a proper interest in the affairs of companies.

The call comes from the executive committee of the Institutional Fund Managers' Association, the investment management trade body repreprofits in the year to the end

senting 78 portfolio managers. A recent survey has shown that among the institutions only insurance companies are idnous voters: 11 out of 18 said they voted at all times. But only one out of seven merchant banks and one out of 18 unit trusts consistently voted.

London Transport (LT), which operates the city's buses and underground network, reported pre-tax losses of £22.8m on the same day that it announced a £91m program to refurbish Underground trains. Mr Wilfrid Newton, LT chairman, (pictured above right with Mr Malcolm Rifkind, transport secretary, on one of the refurbished trains) says the decline in peak-hour passengers resulted in fares income falling £24.5m below expectations. There was a further shortfall of £33m on expected property receipts. Meanwhile costs had risen by nearly £48m because of inflation and safety spending.

Consultancy fees rise 20%

Management consultancy fees rose 20 per cent over the past two years: the average consultancy firm now charges 2720 a day, compared with £600 in 1989, according to a sample studied by the Management

PR man leaves energy company

Mr Simon Moore, director of public relations for Nuclear Electric, the state-owned elecricity generator, has left the company following the cancel-lation of a £7m television advertising campaign.

Record sales for Royal Mint Britain's Royal Mint brushed aside the effects of the rece-sion to record record sales and

of March. But Mr Anthony Garrett the chief executive, warned that in 1991-92 "it is improba ble that the Mint will be able to match the results of the past two years."

Plea for more judges rejected

Lord Mackay has rejected a plea from Lord Lane, the Lord Chief Justice, for more judges to tackle the growing workload

of the courts. The Lord Chancellor conceded that an extra division of the Court of Appeal should sit regularly to reduce the backlog of appeals. He said continuing re-organisation of the courts system would release staff and resources.

FT may offer RSI payments

The Financial Times may offer payments of up to £150,000 each to journalists who have been so badly affected by repetitive strain injury (RSI) that the company believes they will be unable to work for the newspaper again

the newspaper again.
The FT has said it may offer payments of at least 17 months' salary to any journalist leaving the company because of upper limb pain which could have been caused by using a word processor key-

For a senior journalist with long service, the payment could be between £140,000 and

Protest called over offices

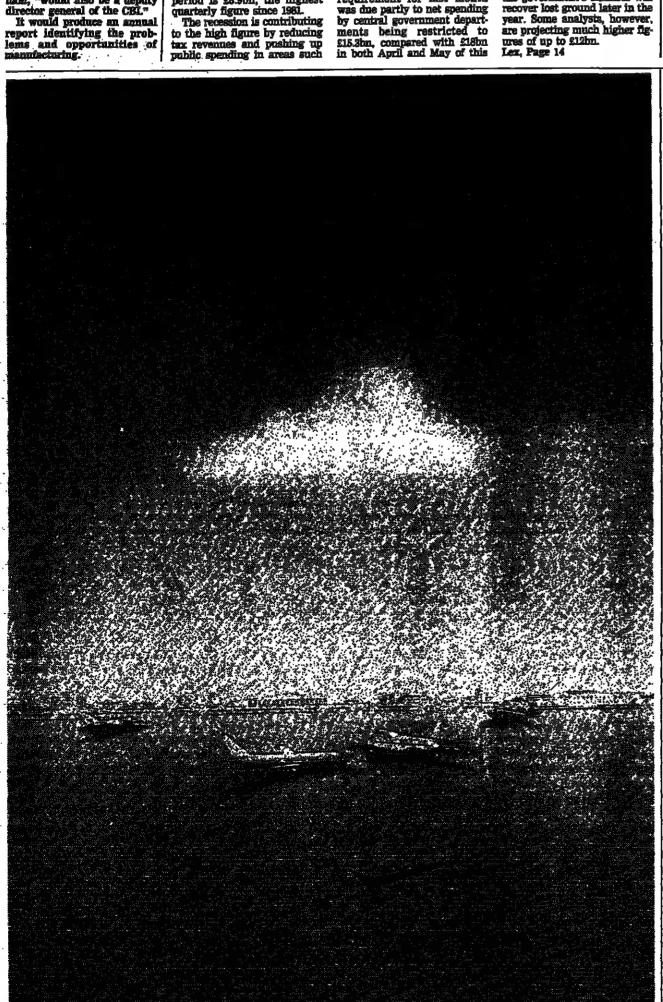
Staff in Jobcentres in London are being encouraged to strike tomorrow in protest at new open plan offices which they claimants. The strike is thought to be one of the first called over office design.

Strike for 35 hour week

Riue collar employees at the Portsmouth factory of De La Rue, the security printer and payment machine maker, have voted to strike in an attempt to join the small number of mual workers in the UK or 35-hour weeks.

Island dreams

A pair of Channel islands near the French coast are on sale. Jethou, with a circumference of one-and-a-quarter miles and covering about 50 acres, is described as "one of the smallest and most attractive" of the Channel Islanda, Lihou Island is the gray lest in helpited Channel is the smallest inhabited Chan-nel Island and is linked to Guernsey, half a mile away, by a causeway at low tide. Each i on the market for about film.



SCHNEIDER ACQUIRES SQUARE D

On May 28, 1991 Schneider became the world leader in electrical equipment. We were behind them. From square one.

In early 1991, Schneider informed Société Générale that it was interested in launching a bid for Square D, the leading US manufacturer of electrical equipment.

Société Générale immediately put its worldwide resources and corporate finance experience to work for Schneider. Together with Paribas, we ensured the structuring and financing of this USD 2.23 billion deal which included a wide variety of funding and hedging techniques - perpetual bonds, bank credit, foreign exchange and interest rate options.

When a leading blue-chip sets out to expand its operations worldwide, it needs a reliable international banking partner. Which makes it hardly surprising that Schneider decided to combine its talents with ours.



LET'S COMBINE OUR TALENTS.

sections of a company.

However, none of these referens will work unless companies rethink

some products or services. The profitable company will have to shift away from competing in existing, well defined markets. It needs instead to create and domi-

nate fundamentally new ones. But establishing these markets means taking risks and launching new products, many of which will fail. The key is to learn from mis-takes and readjust quickly.

Failure of a product may not be a disaster for the company but rather a sign of innovative corporate experimentation or "expeditionary marketing", according to an article by two business school academics* in the latest issue of Harvard Business Review. The challenge for executives is to expand their "cor-

News that NEC, the Japanese electronics group, is attempting to create a telephone system which acts as an interpreter between callers speaking different languages has probably raised many sceptical

However, NEC's approach is praised by C K Prahalad, professor

Seeking success in the face of disaster

Andrew Jack considers 'expeditionary marketing' as a sign of innovative corporate experimentation

of corporate strategy and interna-tional business at the University of Michigan, and Gary Hamel, associ-ate professor of strategy and inter-ate professor of strategy and international management at the London Business School.

NRC, they argue, is trying to stay ahead by identifying the markets of the future, rather than relying on conventional, customer-led market research. So is Yamaha, which cre-ated a "listening post" workshop in London where it works with lead-ing European musicians to under-stand the future of electronic music

The writers weave a lively theme around examples of imaginative — and largely Japanese — companies consistently out-classing their -mainly American - counterparts to create the markets of the future. "Without the capacity to stake out new competitive space, many will find themselves interned in traditional, shrinking product markets,"

An imaginative company is one

tition". It has an "opportunity hori-zon" which extends far beyond current operations and return-onnt formulae to "an almost visceral sense of the benefit that customers will ultimately derive should pioneering efforts prove

The authors suggest four elements which will help to stimulate this corporate imagination:

escaping the tyranny of the searching for innovative product

 overturning traditional price/ • getting out in front of custom-

Hamel and Prahalad, building on a concept they first discussed in an HBR paper last year, say a com-pany should escape the shackles of its existing markets by seeing itself as a portfolio of "core competencies" rather than of products. Managers need to think beyond current business boundaries, using skills from different divisions and exploring the "white spaces" between

Kodak, for example, has separate product divisions for photographic film and photocopiers. But it has hrought together the competencies these products reflect – chemicals and electronic imaging respectively – to create an "electronic shoebox" which will allow photographic developers to turn film images into electronic images which can be viewed on conventional television

Second, innovative products arise when companies switch from con-centrating on customers and prodcts towards needs and functions the purpose for which products are

authors, "but we find such thinking in only a few companies" – although here, and throughout

their paper, they provide frustrat-ingly little evidence to back up the

Third, managers need to reject the idea that price always needs to rise in line with enhanced performance. Sony and JVC saw \$50,000 video tape recorders being produced by Ampex, the US electronics company, in the late 1950s, and resolved to create a similar product for \$500.

Finally, product developers must lead rather than follow consumer tastes, to gain "deep insights into the needs, lifestyles and aspirations of today's and tomorrow's customers". Instead of simply asking customers what they want, or pushing them where they do not want to go, they should lead them in directions which they have not yet consid-

This demands more than relaying customers' requirements from sales staff to technical personnel. Compa-nies must also keep the customer in

tory. The secret is to increase the

lishing partnerships with other

launches and relaunches.

the meaning of failure. Conventionally, failure is personalised; this cuts down on experimentation because it leads to a search for culprits rather than lessons. Having swelled its corporate imagination, a company needs to embrace the concept of expeditionary marketing: how to minimise the risks of staking out virgin territorials. It is also defined in terms of revenue lost instead of revenue foregone as a result of lack of inneva-tion. "Managers seldom get

punished for not trying, but they often get punished for trying and coming up short," the authors say.

Management performance, they suggest, should be measured on the number of low-risk incursions into the market by lowering the time and cost of product "iterations" basis of financial returns - but returns adjusted for the risk and "By 1991 Toshiba had discontinued more laptop models than some of its flat-footed competitors had time involved. New opportunities require management attention disproportionate to their short-term launched," they say. Between 1986 and 1990 it introduced no fewer return. During early development, than 31 models. The company is able rapidly to develop and launch a product, accumulate insights, recalibrate and relaunch.

the most critical resource is management talent, not cash.

Until this "opportunity management" is cultivated by those at the top of the organisation, fear of failure is likely to be the main contribute. utor to a lack of corporate success

Boosting iteration can come as a result of simultaneous development, which brings together technologists, manufacturing engineers and marketers as one team; estabin the 1990s. *Gary Hamel and C K Prahalad Corporate Imagination and Expeditionary Marketing, HBR July-Aucompanies; re-using off-the-shelf technologies in new ways; and redeploying staff between different

Product development

Toyota's conundrum: creating a global car for niche markets

Charles Leadbeater investigates demands made of the Japanese manufacturer's designers

Hiroyuki Yoshida's face. The head of Tovota's design centre reflected: "Our most anguished decisions are over what should be done locally to reflect local requirements and what should

From small beginnings in 1948 when a handful of designers started work at Toyota's first vehicle design centre, Toyota City, at Nagoya, south of Tokyo, the company's design effort has become inexorably larger and more complex.

It now comprises 600 designers working in four centres two in Japan at Nagoya and Tokyo, a design bureau in California set up in 1973 and a recently established European centre near Brussels, Belglum. When the Nagoya design department was set up, its

momentary look of fer Wastern designs to the Jap-pain passed across anese market. However, as Toyota has risen to become one of the world's leading car makers, so the demands made upon its designers have

become ever more complex. Yoshida and his team are grappling with four pressures which are changing the role of design within car companies and the skills demanded of Design is becoming increas-

ingly important as the basis for efficient manufacturing. Prod-ucts have to be designed to be made flexibly and with a high level of automation. Recent launches of stylish

Japanese sports cars have included the Toyota MR2, the Mazda MX5 and MX3 and the Honda NSX. This surge of interest in styling, much of it explicitly borrowed from classic European sports cars of the 1960s, should not be taken as a

signal that Japanese manufacturers are any less interested in low cost, high quality pro-

duction.
Yoshida says: "Whatever the merits of a design, it has to be robust enough to go through our engineering and manufacturing system. The commercial point of design has not been lost. We are in this business to make low cost. high quality make low cost, high quality cars for a mass market. We are making cars, not art."

Toyota's spread of its manu-facturing system around the world means that even if cars are manufactured in the local markets where they are sold, they will have to conform to worldwide Toyota standards. Markets for cars are increas ingly segmenting, not just internationally but between different social groups within

national markets. During the past decade, Honda has had to develop its

Accord range from being a world car at the start of the 1980s - the same model selling in all markets - into a differentiated product. There are now two Accord ranges: a USdesigned and manufactured Accord and an entirely sepa-

rate version for Japan. Yoshida says: "We now live in the age of diversification. There is apparently no limit to the amount of differentiation and diversity of preferences. If we cannot keep pace with the growth of this diversity we are

That means paying ever more detailed attention to the demands of consumers in different countries or age brack-ets, the different tastes of parents and people without

However, for commercial reasons car-makers will want to limit the impact that diverYoshida explains: "To main-tain the effectiveness of mass manufacturing, we have to limit the extent to which we design cars for distinct seg-ments. We have to think of cars which would appeal to both old and young people. We have to recognise the different demands of these groups but also bridge them."

The demands of distinct cus-

tomer segments for different features and styling have to be reconciled with a set of other

are environmentally friendly but equipped with multi-valve. high-performance engines. They want lighter cars to help fuel efficiency but thinner materials have to be compatible with enhanced safety. There is a growing stress on components which can be detached and recycled. Finally, designers have to



Toyota MR2: much of the styling borrowed from classic European cars of the 1960s

cope with these pressures while also making their work more efficient to reduce the time it takes the company to get new products into the mar-

Yoshida says the mein skill needed to manage an efficient design team is risk manage ment - to minimise the risk that design effort is wasted. The design centres' main neers in charge of new car projects. Designers either submit ideas to the chief engineers or a design is put out to tender among the various design units

in Japan and overseas. Whichever centre wins the contest to produce the best design then takes responsibil-ity for the project. Given the sheer weight of the company's design resources in Japan. most work is done there but the group's Californian studio is playing an increasingly important role, especially in more sporty cars.

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Yoshida comments: "The real challenge for us is to make sure we draw on all our international creative talents, but at the same time to make the



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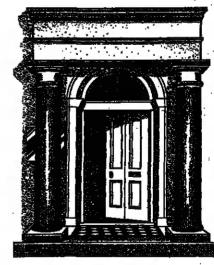
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WORLD TEXTILE **INDUSTRY**

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FT SURVEYS

DNESDAY JULY 17

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TABLE OF THE PARTY

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Broadway Bound

GREENWICH THEATRE

The third play of Neil Straon's semi-antobiographical trilogy (after Brighton Beach Memoirs, which we have seen in London and Biloxi Blues, which we have not) stands at the perting of the ways. The two talented Jerome boys are shout to quit the family home in Brighton Beach hot on the heels of their father, though for different

reasons.

Eugens and Stanley are budding sketch-writers, Broadway-bound; Jack is a frustrated cloth cutter, intent on reclaiming his middle agains and the constant of a Jewish family; on another it is about the awakening of a

is about the awakening of a young writer poised between reality and fiction. Eugene (no longer the baseball-mad teenager of Brighton Beach Memoirs) recognises the dramatic potential of his mother's memories, but he is shocked by the realisation that his own art draws so transparently on family life.

It is a matter of record that

Neil Simon, like Eugene, began writing with his elder brother, but the gist of the piece steers one away from timplistic parallels towards a broader appreciation of the links between autobiography and history. It would be possible to read into the character of Eugene, wry and semi-detached younger son to a doting Jewish mama, an authorial nod to the detractors who have attacked Simon for being overly sentimental and over-fond of the clever

one-liner.

Eugene's authority as
narratur of the comedy is
determined by his ability to mine jokes from everyday life. Where his grandfather is for ever forgetting his punchlines and brother Stanley is hampered by excessive literalism, Eugene is able to cut through to the heart of apparent absurdity, while embodying a sly acknowledgment that we must find him furny because this

So, we laugh at the family's partial recognition of themselves in a radio sketch. And so, his mother - faded and pursed though she is becomes the romantic belle of a ball in war to ce danced with the part least. Never mind that fluft asked her by proxy, that they never uses looked each other in the eye, and that her motive was humble Jack. Gathering herself up behind a smile of sphynxlike dignity, Anna Massey conjures the graceful girl once again from the skin and bone of the wronged wife. Yes, it is sentimental, but it is also acute and — in magisterial performance by Massey - an affecting reflection on the nature of

David Taylor's production suffers in its early stages from the inexperience of its Eugene. Toby Whithouse looks right, but has trouble establishing the quiet authority that the part demands of a character part demands of a character constantly upstaged by the frenetic managing of his brother (a splendid William Gaminara) and the benign bumblings of his grandfather (a nicely deadpan Frank Middlemass). Like the character he plays, I suspect he will gather confidence with time.

Claire Armitstead

TELEVISION

A fitting coda to the Thatcher years

del Lago, in southern Umbria, proceeds in it as it has for centuries. True, Pietro Bernardini comes down from his house in the village not on a donkey but in his droning "Ape" (with the two-wheel vehicle being called a wasp — "Vespa" — perhaps it was inevitable that the three-wheel version should be called a bee). But he arrives at the same time as he arrives at the same time as previous generations,

morning, and the house of broom that he brings with him the new shoots of the vines onto the supports are indistinguishable from those used by his ancestors.

By 11.30 the sun is getting high and those of us new to physical labour in this climate are discovering the use of

this climate are discovering the use of eyebrows: to stop the sweat running into your eyes and channel it down the sides of your face. Sig Bernardini has finished much of his day's work and is off up the switchback road to the village for lunch and a siesta, returning to his plants in the early evening, prior to supper, a chat on the town wall with the other farmers, and sometimes a drink in the town bar. The bar has a television, but the customers rarely look up from their scope unless there is football on, and the farmers start going to bed at about the time Londoners are settling down to watch the news.

down to watch the news.

Television is, at best, peripheral in
the life of these men, in summertime
anyway, and anybody who even
partially adopts their lifestyle
immediately discovers the real
significance of the box. Compared
with the lack of mains water, the lack
of a television is utterly unimportant.
It is eye opening to return to a
metropolis such as London and
rediscover that average weekly rediscover that average weekly viewing time is more than 22 hours; over three hours a day, average, all one's own acquaintances from which given that many people still go journalists to barristers; from

to greyhound racing postry classes or whatever, must mean that in front of the screen are putting in four

front of the screen are putting in four or five hours a night.

Everyone you meet, of course, tells you two things: that they scarcely watch television these days, and that, even if they did, there is nothing worth watching at the moment. Then they switch the conversation and start talking about Wimbledon, giving a vivid description of Graf heating Sabatini. Gosh, you remark, how hucky to have had seats for the final. No. no. they say, they watched it on No, no, they say, they watched it on television. A little later, after a diatribe on London's traffic and the malice of the clamping crews, they tell you that while in Italy you missed most of Bleasdale's GBH which, they declare, is the best thing for years—far, far better than Selling Hitler.

To a lateromer the reverse seems to

To a latecomer the reverse seems to be the case. The final episode of Howard Schuman's series about the ludicrous incident of the "Hitler diaries" makes me wish I had seen all of it. Not only is the cast very strong, with Alan Bennett looking and with Alan Bennett looking and sounding and even feeling like Hugh Travor-Roper, while Barry Humphries conversely looks and sounds unlike Rupert Murdoch yet implies everything but the production also has the production also have the production and production also have the production al unmistakably there - of that musical hyperbole which made Schuman's Rock Pollies such a memorable and enjoyable series.

enjoyable series.

There is no difficulty in picking up what is happening in Selling Hitler whereas, in sharp contrast, the penultimate episode of GBH seems impenetrably dense and close to crasy. Who on LITH are all these people, why are they living in a welrd holiday village, and are we supposed to take the burglars seriously or not? Is it a dream sequence? Fortunately III one's own acquaintences from

been watching (though they want you to understand they ely look the box at all these days) and are able in explain all il rem I clef

and not all if it marked by that obvious second rate look with which summertime viewers have become so familiar over the years. Admittedly Chimera does seem to fall into this category, not being the sort of thing we expect from Zenith, one of the very best independent producers of

After a spell among peasant farmers in the depths of the

Umbrian countryside our television critic wonders whether the

viewing habit has really made us a richer society

drama in the country. Here we have what seems to be an over-stretched version of the Frankenstein tale, though two episodes have now passed without a single proper look at the monster. The main trouble is cliche, from the dialogue ("I don't understand you, what do you want from me"..."This can't go on chief"..."Don't worry I was the soul of discretion") to the "mystery" effects: people in white coats

scurrying about yard, with blue back-lighting creating siniater and one those spooky Clannad-style in in you had not realised it was supposed

to be frightening.

But BBC2's "Screenplay", Broke, by
Stephen Bill was a superb piece of
work, a coda to the Thatcher years which had more to say about the pursuit of money than whole series of documentaries on yupples or the profit motive. You have to be a writer of considerable subtlety to create a drama which can comment powerfully on Britain's disgraceful bankruptcy laws, and on the infuriating manner in which big debts make you rich while small debts make you rich while small create penury, without ever allowing slack into your plot or seeming to wag your finger at the viewer. Bill, wall served by pacey direction from Alan Dossor and outstanding performances from Timothy Spall and Shella Kelley as the victimised blind manufactures achieved all that and manufacturers, achieved all that and

And yet, with the memory vividly in mind of evenings spent at Civitella, watching the sun set over Monte di Melonta, and then the fireflies coming down the hill through the clive trees, I do wonder whether the viewing habit has really made us a richer society. Of course to understand is better than not to understand; to sympathise is better than not to sympathise. But does the watching of hours television a week automatically make you a better person than the Umbrian farmer who person than the Umbrian farmer who may by chance catch the occasional football match or news bullet in surely undeniable that informed society. Sunday evening alone brought the in in Redemption Song, made by excellent independent company, Barraclough Carey, and the last of London Weekend's Summer on Estate (also made independently, incidentally, though by company that new to me). In Redemption Song Stuart Hall showed us around the Dominican Republic, first the promiting level of illustrating the prevailing level of poverty, with most shanty town dwellers tapping illegally into the electricity supply, and then the president's ludicrously grandlose scheme for the "Santo Domingo Lighthouse Project", a vast monument which will throw light uselessly up into the night sky.

It we nicely understated programme which made the inequalities of life only too clear, even inequalities of the only too clear, even if it did assume too readily that some connection had been proved between 19th century colonialism and poverty in the late 20th century. Summer on The Estate, a fly-on-the-wall documentary about life in a council tower block in Hackney, in a council tower mock in rackney, could hardly have been more different, except that a lot of the poorest people involved were again black. We saw a tape measure used to prove that, legally speaking, three adult sized people in one tiny room is not overcrowding, and watched as the council built a children's sandpit right in the target area for those who right in the target area for those who throw old television sets out of high

Both rogramms such did common and told things I did not know, as did Viewpoint 91 on the training (or non training) of social workers, and half a dozen other programmes earlier in the week. But did they make me a better person those who sit on the wall at Civitella of an event and gaze out through the shricking swifts and the silent bats across the valley of the Tiber? I doubt

Christopher Dunkley

Simon Keenlyside

SKINNERS' HALL, EC4

The baritone Simon Keenlyside, who won Int City of London Festival's Walther Transfer Lectal Competition in 1987, has this year returned to the festival as a fully fledged Lieder singer. The time between 1987 and Monday's concert has been fruitfully

Monday's concert has been fruitfully spent (on the operatic stage as well as the platform).

The this assertion lay in the polish and beauty of the singing, in combination of powerful intelligence that sparks through the vocal sound. Mr Keenlyside is maturing at own pace — and plainly, that is fast. No longer can we rate him one of the most gifted and promising of young English singers: the distinct focus and "personal" cut and thrust of his artistry make it clear that gifts and artistry make it clear that gifts and promise are being realised.

His singing of Schubert, Stramman and Mahler the level of achievement. The lyric baritone, characterised by its grant and Mahler the singing actor's command wit and irony manifested itself in different

appealing fast vibrato, flows freely across at two two (with a surprising states at the lower end); the delivery of German words has a native speaker's justness of colour and accent; the man thread of tone and verbal stress are made never in fancily over-ambitious or militration effect

The capacity for both lyrical sweep and dramatic intensity is rare. In the Schubert group, "Im Haine" (in spite in false start cust by misremembered words) showed both traits in delicately passionate combination — lines shaped by a pinpoint control of dynamics, poetic images in the largest with clear wowels and light, robust consonants, every detail unerringly directed toward the largest impression of toward the larger impression of

ways: velvety in the former, with a particular smiling under with the same of "Winternacht" and "All mein Gedanken", razor-sharp and whiplash-kesn in the latter.

It was unfortunate that Malcolm

Martineau, generally sound and supportive plano partner, should make rhythmical heavy weather of the Mahler "Fish Sermon"; his likewise a bit heavy in "Revelge" chilling light-macabre inflections

Mr Keenlyside mad-military tralalas.

His concluding Wolf group was full of illuminations, summing-up of Ill the qualities

If this singer's surname will German, would be already be making records with yellow labels? No whether "discovered" by the record companies w not, he is already one of the best young Lieder singura

Max Loppert

Kid Creole & the Coconuts

Well, must be the end of civilisation mess knew it. There on stage Kid Creole, who for years made a good living camping it up as a sex-ual braggart, of the biggest machismo south in the Border, singing "No more casual sex". But is there not a twinkle in the eye of his Coconuts, a color of bimbos, as they wave a deprecating finger and join in the chorus?. The Kid is just

clowning, as usual.

August Darnell, a smart English graduate from the Bronx, never quite made it with his alter ego, Kid Creole, a parody of all those Latin band leaders whose decadent ways helped provoke the Cuban revolution. A decade ago he was a scream, with his som-brero as broad as a bell tent and suits

so sharp they set the teeth on edge. He orchestrated his musicians like a 1930s big band and ensured that they were all top pros, able to blast out a full Latin sound to a rock steady salsa beat. The Coconuts were a visual diversion which enabled the kild to strut his ego while rivetting the audience with ever more distracting costume changes and body move-ments which owed more to the old music hall act of Wilson, Keppell and Betty than to Madonna.

The trouble was that the party atmosphere never transferred well to vinyl and the Kid's groove was rather obsessive. At the Town & Country on Friday the true believers were fewer than in the past and the carnival fire was slow to ignite. Even the Coconuts

subdued, and rejuctant to indulge the Kid's demands. But you can't really resist the joke But you can't really resist the joke and by the time August had eased into the annie, I'm not your Daddy" the crowd had congesled into one gyrating whole and enjoyment was total. It there is something disquieting about this talented musician stuck into performing the same pastiche of sexual tackiness night after night. It was always style rather than content and August needs stronger new songs and August means arranger new source— or the desire to be even more outra-geous — to avoid letting one of the sharpest pop acts yet devised decline into a mechanical stereotype.

Antony Thorncroft

Cheltenham Festival

Chelienham have long memories. Put in front of them a piece of music that failed to with their approval when it was performed

festival 20 years ago and they stampede from the building in their haste not to hear it again.

The author of the offending work was this year's composer-in-residence, Peter Maxwell Davies. In his varied appeal Davies probably makes a good choice for Cheltanham these days. He is a lively communicator in the nea-performance talks and comes the pre-performance talks and comes with a scores in baggage, which allowed the festival claim a prestige premieres, even if all the music had actually been heard in some form or man

The main work on Prosper programme was the first performance of a suite from his ballet Caroline Mathilde, premiered earlier this year in Copenhagen. In this selection Davies has organised his material eleverly, so that a few dances of 18th-century so that a few dances of 18th-century cut lead to more substantial episodes later. There is a strong rhythmic sense and a lot of fine atmospheric writing; but the whole thing is compared in a dance style that is quite deadeningly conventional.

It is difficult to feel that Caroline Mathids has beginning the company.

Mathilde has inspired the composer. Rather it has curtailed his imagination to fit requirements of a full-length ballet with all the compromises that involves, and the result is that we find ourselves dancing on familiar ground to high violin lines and disturbed classical harmonies. The score is the very echo of Proko-fiev, whose II. coincidentally playing just up the road.
To turn from that to the St Thomas

Wake Foxtrot (UK premiere Cheltenham, 1991) was an aural shock.

Apparently this work has its origins in the composer's experiences as a boy in war-torn Manchester, when he would sit in the cupboard under the composer's experiences as a solution of the cupboard under the composer of the cupboard of th stairs playing foxtrots on 78s while the bombs whistled about his ears

It is a noisy score, which positively revels in the chaos it creates, for revels in the chaos it creates, for Davies —— here saying what he wanted to say with no inhibitions at all. Those who stayed to hear it will surely have been astonished at how the composer's style has changed since St I —— Wakt first expleded into life here. The BBC Philharmonic Chabter of the composer's style has changed since St I ——— Wakt first expleded into life here. The BBC Philharmonic Chabter of the change of t

into life here. The BBC Philharmonic Orchestra under Davies's own baton detonated it with penache.

The other premiers of the middle weekend was Michael Nyman's Where the Bes Dances, written for the saxophone-player John Harle. Nyman claims this piece to be concerto in all but name, though it did not seem so from its single-movement form or, more importantly, from the limited scope of its material. An attractive slow introduction sets up a keen sense of expectation, but up a keen sense of expectation, but the standard minimalist formulae way one might have hoped. Nyman hits a platean of activity about seven or eight minutes in and seems unable to vary the pace until the very final strait, when Harle brought off a fre-

strait, when Harle brought off a frenetic ending.

The Bournemouth Sinfonietta put
me a good show in it and followed
with commendable performances of
Wagner's Siegfried Idyll and Schubert's Fifth Symphony, under Ivor Bolton. The Nyman, incidentally, met
with an enthusiastic andience
response; in the event of the piece
being performed at Cheltenham 20
years hence, it seems unlikely that
there will be a mass walk-out.

Dichard Fairman Richard Fairman

Prudential Awards

The winners of the five categories of the Prudential Awards for the Arts were announced yesterday. Each recieves £25,000 and the overall winner, announced in October, will receive a futher £75,000. They are: Scottish Chamber Orchestra, music; DV8, dance; Mecklenburgh Opera, opera; Gate, Notting Hill, theatre; Dulwich Picture Gallery, visual arts.

(all times CET)

MONDAY TO

European Cable and Satellite Business TV

INTERNATIONAL TODAY'S EVENTS

AMSTERDAM

Concertgebouw Livind
Addiand Living the European Community Chamber Order in Simple Symphony, Haydn's Symphony No 47 and Ana-Maria Wall in Haydn's Plano William in D. Tomorrow: plano red by Jean Schneider.

ATHENS Herod Atticus Theater 21.00 Lyceum . Greek Women, folk dance troupe. Sun: Byron Fidetzis conducts the Orchestra and Character of Greek Radio. Tomorrow and Fri in Lycabettus Theater: Getz Quartet [322 1459)

■ GENEVA Hôtel de Ville 20.30 Geneva Chamber Opera: Michel Philippe conducts the Orchestra in the Collegium Academicum in Peter Heubi's ballet Caricatures, with music by Franz Tischhauser, and Heinrich Sutermeister's one-act comic opera Seraphine. Repeated tomorrow, I and Sun. Fri:

Gregory Cass plays
Horn Concerto with In Italian
ta by Fabio Luisi. Mon: Luca Symphonique du Rhin-Moulouse music by Robert Suter, Mahler

LONDON

DANCE 19.30 Ballet Machine La Espana presents nm Linearia including Alberto Lorca's Ritmos, plus Antonio's Granero's Maria, with M original by Sanlucar. Repeated tomorrow, Fri and Sat. 3161) MUSIC

Garden 19.30 Mark Ermler conducts ■ revival ■ Piero Faggioni's production of La fanciulia dei West, re-staged by Wiffred Judd. The war is led by Mara Zampieri, Giuseppe Giacomini and Ellerni Carroli. Ale Fri and Mon. Tomorrow: La Cenerentoia. Fat Orieo ed Euridice (071-240 1066) Royal Festival Hall 2000 Chick Korea in concert. Tomorrow: B.B.King. Fri: Miles Davis (071-928

Elizabeth Half 19.45 conducts the Chamber Orchestra Europe in Stravinsky's Danses concertantes, Haydn's Symphony No 99 and Mozart's Clarinet Concerto, with Richard Horsford (071-928 8800) Barbican 19.45 Valery Gerglev

London Symphony
Driffing in Tchalkovsky's His Symphony Concerto, In Manual Competition. Fri: jazz planist George Shearing joins an King's Singers and the LSO (071-638 Tonight and progress; the California

is showing Philip I Town Devil (1612), ■ tragedy by lam exploring the themes if ambition, and revenge army the Miser, directed by Thomas III In Lyttelton's repertory

Illi tonight I ian

McKellen, I a production by

Richard Eyre I de Filippo's Napoli (1945), tale ambition Naples. The EVISTOR is previewing play The Coup (Press night Thurs), inspired by the installation in last year's the coup in

For main information and inquiries shows, phone Theatreline from anywhere in IIII UK: Plays 0836 430959 Musicale 0836 0836 0836 0836 Thrillers 0836

■ MADRID Tentro Lirico La Zaszaela 20.00 Limni Ros Marba conducts Nuria Espert's production Madama

Butterfly, with decor by Ezio Frigerio and costumes by Franca Squarciapino. Yoko Watanabe sings the title role and Arthur Languis Pinkerton. Fri and Sun (429 8225)

MILAN

Teetro alla 20.00 Ballet triple-bill, in works In Frederick Ashton, Agnes III Mille and Amedio. Runs till Sat [7] II

■ MUNICH MUSIC

Stantsoper 20.00 Gluseppe Sinopoli Stantsoper 20.00 Glessppe Sinopoli Guerrelleder, with Price, Hanna Schwarz, Kolfo, Oskar Hillebrandt and Hanna Rilegal. Tomorrow: In Fischer-Dieskau alngs Schubert (1991) Herkulessaal 20.00 Lucia Popp, accompanied by Irwin Gage, gives a recital of the by Dvorak, Mahler, Wolf and Richard Dvorak; Mahler, Wolf and Richard recital (2011: W THEATRE

Theres Langhoff with 2 per and costumes by Jurgen Rose, Thomas Bernhard's Der Theatermacher directed by Hans Lietzeu (23721 328) Prinzregenitentheater-20.00 Moliere's L'école des femmes, directed Barbara Bilabel. Steve Berkoff's new production

(223/34) Theater im Marsiell 20.00 Elektra, Hugo von Hormannsthal's

of Shakespeare's Coriolanus

directed by Kirsten Each (225754)

■ NEW YORK

Metropolitan Opera 20.00 The Royal Ballet Tull-length In last seen in New 17
year ago. Virginia repeated
Fri, matinee
and evening performances on

Avery Palm Hall 20.00 desired Conducts Mostly Mozart Mozart and and Barry Tabadi Tomorrow ma Fri: Feltsman plays own arrangemen piano de Violin Cimcarin. Dance, Lubovitch Company (875 Theater 20.00 NY Opera production Turandot, Almone Marsan, directed by Beni Language Booth as Edith Davis as Liu, repeated Sat Tomorrow and Sun:

THEATRE (870 5570) Mr Gogol and Mr Preen is Elaine May's poignant, tunny and about relationship an York (Mike Nussbaum) and a vacuum-cleaner salesman (William Macey). (Mitzi E. Newhouse, Lincoln Center, 239

Servent M. A Little Night Made

The Sum of the is the state of

Bizet's Pearl Fri:

polgnant comedy examining of the relationship between an understanding widowed father and same roof (Cherry Lane, Commerce 989

PARIS

Opera Propert Properties Popera Production Die Zeuberflöte, Friedrich's production (4001 1616)

■ PRAGUE

Theatre K 20.00 Prague Festival Ballet presents triple-bill of warms one of Czechoslovakia's promising young choreographers, David Slobaspyckyj: A Short Ham for Eight, music by handel; Minotaurus, by Masrtinu; and Whispers, to Moravian folk
Tickets from Theatre K box colling (open from 15.00), (235 0975) at from (234 (21) 7212)

■ ROME

French embassy, Palazzo Farnese I LEO Frame Boulez and Leo Ensemble interContemporain in music by Varese, Petrassi, Berlo, Messiaen and Grisey, Tomation Fri: Ensemble InterContemporain plays programme of new chamber music. (6795 370) MONDAY TO
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CNN
0500-0530 Moneyline
0500-0530 Moneyline
1230-1300 CNN Market Watch
1330-1400 Business Day
2500-2330 World Business Today a joint FT/CNN production with a
review of the day's major business stories
2500-2330 World Business Today
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A five minute business briefing broadcast 19700 and 0800
2220 - 2250 (Wed) Financial Times
Business Weekly - the latest round-up of business news with A (Thurs) Financial Times Business Weekly Chy Mays Sky News 1200 International Report 2130 (Thurs) Financial Times Busi-SATURDAY CNN UND-0650 Monsyline 0900-0830 World Business Today -

a joint FT/CAN production 1540-1610 Moneyweek World Business This Week 2110-2140 Your Money SUNDAY

Superchannel 1800-1830 FT Business Weekly 1930-2000 FT Business Weekly 2330-0330 FT Business Weekly

Sky News 1030-1100 FT Business Weekly

CNN 0710-0740 1540-1610 Money 1900-1940 Moneyweek 0040-0110

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Wednesday July 17 1991

The blame for BCCI

THERE IS one aspect of the closure of Bank of Credit and Commerce International (BCCI) that strikes both expert and layman as downright odd. Everyone in financial circles has known for several years that BCCI was shaky. Yet the Bank of England, which is known to have been concerned over a long period, failed to act until late in the day. The impression, as with the Bank's impression, as with the Bank's earlier performance over Har-rods Bank, is one of dilatory response in the face of over-whelming evidence of the need to act. How far is the Bank of England at fault? And what, if anything, should be done to

ighten up the system. detailed information about what II. regulators and III. tors did and did not know at key moments in the saga, Judgments inevitably provisional. The immediate and pressing need is for an inquiry facts; one, moreover, with tougher terms of reference and a less cosy composition than the handful of wise men from the Treasury and the Bank of England who looked into banking supervision after the Johnson Matthey (Bankers) fiasco.

Unique case

That said, it is important to recognise that the BCCI affair is sui generis — a case of fraud at the highest level in a group regulated by several superviauthorities in countries and in which the confronted language and cultural problems in getting at the truth. Since 1987 regulatory responsibility has been collective within a college of supervisors, which shared information pooled impowers of the respective watch-dogs in a collaborative process. The greatest responsibility

the with the Luxembourg
and Cayman authorities,
whose job it was to supervise
the main companies within the
BCCI grow The state is
what the regulators could have
done that would have resulted in a more satisfactory outcome

The suggestion that deposiregulators had warned is BCCI was badly run, or worse, is simply naïve. A bank supervisor's warning, like a quali-fied bank audit report, is a nuclear option, since it precioi-tates run on the bank. is the most dangerous and equitable to look after the depositors' interests.

Real issue

The real issue is whether the regulators made sufficient use of their other powers. The Bank of England, for example, has legal authority to exert considerable influence over the composition of top management in those parts of the group that within its jurisdiction. It is the fraud might have been distinction. covered it in earlier stage if that power had been used more effectively. Still harder understand is the Bank's failure to put a ring fence around the British branches of BCCI to insulate them from trouble in the rest of group. There ample excuses for such a pre-emptive move over

such a pre-emptive move over many years.

Those in the college of reguappear to have been too ready to look to the next man to solve the problem and ultimately to look to the bank's majority shareholder, the ruler of Abu Dhabi, to become the deus ex machina who would take them all off the hook. Each new fact that emerges points to a flabby response to events, until the joint decision was finally and rightly taken to close the bank.

One pressing need is to

One pressing need is to front the implications for the European Community's banking directive which, in to Benk of England lobbying, is based on home country control. Had this siready been in force the Bank's powers in relation to BCCI would thus have dimin-ished and effective regulatory authority ceded to Luxem-bourg. Clearly the quality supervision in the small remore quickly. In forthcoming deposit protection in the must also be given more impetus to correct the anomaly whe my British, not Luxembourg, banks will end up paying for Luxembourg's regulatory failure. The market affair

demands not only make and

responses, but a serious look at how the global banking market

Time for Israel to respond

keenly-awaited response to America's propos-als for a Middle East peace conference has been described by the White House as a "break-through" and "real movement in the search for peace".

Never has an American Administration been so upbeat about Syria, a country which has frustrated previous US ini-tiatives in the region and prided itself on its implacable opposition to Israel and commitment to self-determina-tion for the Palestinians. It is a measure of how emphatically the balance power was away from the Arab nations during the past 15 should, few months, have sent troops to fight alongalde western forces in Kuwait and now endorsed Washing-ton's plans for Middle

peace conference.

How fundamentally the Syrian leopard has changed its spots is debatable, but there is no doubt that the political terno doubt that the point at ter-ritory in which it operates has been transformed. The Arab option of imposing a military solution on Israel all but disap-peared when Egypt signed the 1979 peace treaty and was bur-ied with the smashing of the Iraql army's offensive capacity earlier this year.

The Soviet Union, with which Syria has a treaty of friendship and co-operation, is no longer a counter-balance to the US in the region and cannot be relied upon again as an arms supplier. The threat of the Gulf oil weapon has evapo-rated, with the biggest Arab producers firmly in America's debt and Iran seriously weakened by its eight-year war with Iraq. Nothing has been more symbolic than the agreement of members of the Arab League to re-establish the organisation's headquarters in Cairo, the only Arab capital with an

Israeli embassy. Israel, which has always emphasised its desire for negotiated settlement with its neighbours, logically should enthusiastically exploring the opportunities opened up by such changes. Syria is now, apparently, willing to come to the negotiating table and discuss swapping land for a peace treaty. Egypt

has already been there. Jordan will attend and while the Palestine Liberation Organisation will try to salvage what it can from a difficult situation, it cannot veto the process.

Regrettably, Israel has so far rejected Mr Bush's proposals, which had already been modi-fied to accommodate some of objections. Unless more substantive reasons advanced Israel's opposition appears to rest principally on the presence of a non-speaking UN representative at the peace conference and to the proposal that six months after the open-ing ceremony the conference will reconvene to review the progress made in subsequent bilateral contacts.

Absurd demand

The exclusion of the UN, which Israel is demanding, is absurd, given the vital UN role this year in the Gulf, the desire of the G7 meeting in London this week to strengthen it and Security Council resolutions 242 and 338, which form the basis of international negotiations on the Arch Israel see tions on the Arab-Israel con-flict. Equally there seems little point in convening a conference without any prior com-mitment that it will ever meet

Mr James Baker, the US sec-retary of state, who sets off tomorrow on his fifth trip to the Middle East since the end of the Gulf war, may reasonably expect Israel to modify its attitude to libbour how that they have become the primary obstacle to convening a peace conference. And that, it must be remembered, should be the easy part. The tough, substantive issues have yet to be addressed.

The US would be grateful for Israel's co-operation, just as Mr Yitzhak Shamir, Israel's pre-mier, would like American co-operation in providing \$10bn in loan guarant to settling Soviet Jewish immigrants. Such linkage should not be viewed as threatening Israel, but just part of the nor-mal give and take of interna-tional relations. Israel has always been viewed in the west That enviable position will be eroded if it refuses to explore fully the resolving one of the world's most desta-

t was a curious sight. Seated in an office suite on Park Avenue yesterday morning, the chair-men of two of New York's hardmen of two of New York's hardest hit commercial banks — Mr John McGillicuddy of Manufacturers Hanover Trust and Mr Walter Shipley of Chemical Bank — were behaving like a couple of college room-mates who had just completed exams.

The cherubic and silver-haired Mr McGillicuddy and the lanky Mr Shiples are the talk of New York as they

McGillicuddy and the lanky Mr Ship-ley are the talk of New York as they celebrate the merger of their institu-tions, the biggest merger in US bank-ing history. They have reason to be cheerful – up to a point. After a 30-year friendship – they met as junior corporate lending offi-cers in a Kansas City, Missouri, steak house in the early 1960s – the two began discussing a merger in 1969. "But the timing," as Mr McGillicuddy puts it. "was not right."

"But the timing," as Mr McGillicuddy puts it, "was not right."

Manny Hanny was burdened with heavy Third World debt losses and Chemical was saddled with its own home grown losses from its costly and the saddled with the saddle

Informal talks continued, but last year both hanks were preoccupied with the US real estate crisis and other problem loans stemming from debt-laden corporate deals. It was only two months ago — on May 17 — that the two got together at New Table decided the time for a merger had

Now, two weak US manuscrial banks are being pooled to create an entity with assets of \$135hn. The new bank, to be called the Chemical Banking Corporation, will leapfrog Chase Manhattan to become the second largest in the TIS

est in the US.

More importantly, as US benking ah tentative of emerging from crisis, Chemical Manny Hanny are a ting to generate new earnings by nging together their consumer, small business and middle-market divisions, which they see as prime areas areas for growth.

The most important strategic chal-

The most important strategic chal-lange is to "take our retail and middle lange is to "take our retail and middle market and move on that", says Mr McGillicuddy. He are Mr Shipley stress that as a combined unit the merged bank will have 40 — cent of the consumer deposits of the five top banks in the New York area and the largest branch network. That compares with 20 per cent of such denoncares with 29 per cent of such depos-

"When you have a power position in a marketplace you have to really mess it up to lose it," says Mr Shipley. Mr McGillicuddy, chomping on his ever-present cigar, adds: "We really came together because matther of us individually is all to become a player in the changing banking

Like other big US banks, Manny Hanny and found last year that their credit rating

r Nicholas Brady, the US
Treasury secretary, has
often complained that the
US no longer has any of the world's
largest banks (none in the top 20). So
he has unreservedly the
proposed merger of Chemical Bank
and Manufacturers Hanover as creat-

ing "a much stronger unit".

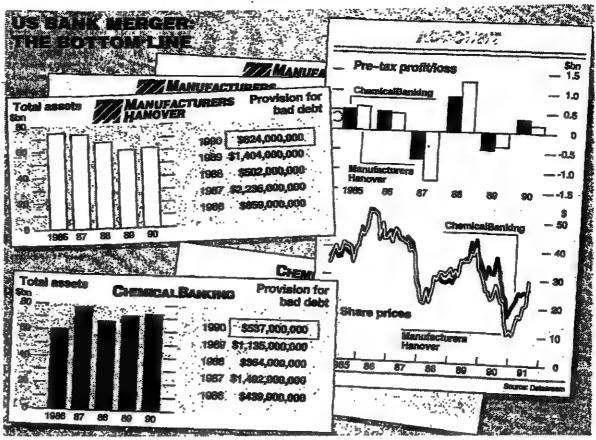
The deal fits in with his view of how the fragmented US banking industry should change. The merger could be just the first step towards a much larger restructuring. But that depends on how far the US Congress accepts the proposals for comprehensive banking reform put ferward by Mr. Brady five months ago.

Mr Brady five months ago. The signs so far are that the bank-ing committees of both the House and Senate are prepared to be more radi-cal than many suspected earlier this year, but not to go as far the Treemry would like.

The Treasury plan was intended to scrap much of the restrictive legisla-tion enacted in the 1930s in reaction

Alan Friedman on the challenges facing the partners in America's biggest banking tie-up

Merger with a mission to earn



welcome in money markets. Cost-cut-ting and capital-boosting have been top priorities for all the big banks, and in explaining the merger Mr McGillicuddy says the problem for many big US banks today is not whether they will fail, but whether they have sufficient capital to finance an aggressive strategy in key areas such as retail banking.

It is thus no coincidence — even though the merged entity will have a

though the merged entity will have a respectable common equity-to-assets ratio of 4.46 per cent, compared with Citicorp's 3.7 per cent — that a \$1.35bm stock offering is planned for

shortly after the deal is closed at the end of the year.
In the recession-struck New York

regional economy, all of this means taking on Citicorp, America's leading bank. Both Citicorp and Chase Manhattan continue to be beset by the costs of overhiown staffs and real cetter leaves. Chase for example

costs of overblown stails and real estate loan losses. Chase, for example, said yesterday that it expects problem commercial real estate loans to continue until the end of 1991.

Mr McGillicaddy does not hide the "problems continue to revolve around our ability to deal with problem assets". Neither of the two chairmen claims that the problem

of less-developed country loan exposure - a greater problem for Manny Hanny than Chemical - has gone away. But they point out that the real issues are Brazil and Argentina, where both banks have, respectively, already written off 40 per cent and 70

already written off 40 per cent and 70 per cent of their loans.

Nor do the new colleagues claim they can ignore their exposure to highly leveraged transactions (HLTs) left over from the go-go world of corporate deal-making in the 1980s. Some 9.3 per cent of the merged bank's HLT loans are non-performing.

Commercial real estate is the tricklest area, and a full 15.1 per cent of the

merged bank's loan book is non-performing. Mr Shipley points out, how-ever, that Chemical's problems are mainly in Texas, where the market is

mainly in Texas, where the harket is improving.

Mr McGillicuddy admits to having "some Trump" loans in New York (Mr Shipley chimes in by saying "We have no Trump"), but he claims the worst of the real estate crisis is over. None the less he expects there will be more pain on the real estate front: "That's a fact of life."

Looking overseas the two bankers

Looking overseas the two bankers say they will merge their London operations, which have a principal operations, which is trength in foreign exchange dealing. They have not yet decided whether to house the combined office at Chemical's Strand headquarters or the new facility Manny Hanny was planning

at Canary Wharf.
Neither bank, however, has a sub-stantial international presence. Chemical, common with others, undergone retrenchment from European and Asian markets. "We don't have any pretensions about taking people on in their home markets,"

In Shipley. The iside the is to maintain market operations and to originate and packcorporate finance, mergers and acquisitions and merchant banking

business.
But the subject that truly inspires
Mr McGillicuidy and Mr Shipley is
the idea of first achieving the merger
— and with it redunneeded of combined
workforce of 45,000 — and then press
pre sheed to generate improved earning sheed to generate improved earn-

workforce of 45,000 — and then pressing ahead to generate improved earnings from the bank's consumer and small business franchise.

It is in the retail and small-to-middle-market business areas that both bankers claim — suffered surprisingly low losses. And this is the area that is proving most profitable across the US, especially for mose regional institutions that have no incurred heavy corporate loan losses. incurred heavy corporate loan losses.

Looking ahead, Mr Shipley dreams of expanding the branch network into Mew England region, but he makes clear that this will have to wait until the merger is completed. and has begun to function. "First we need to establish a platform with which we can move forward." he says. The compatibility of Mr. McGillicuddy and Mr. Shipley (80 and 55 respectively) does not seem to be in doubt, and both seem comfortable.

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with plans for the former to become chairman until the end of 1993, at which point Mr Shipley will take over.

Mr McGillicuddy also insists there is no clash of cultures between the is no class or curries between the two institutions. At a celebration party for 300 top managers of both banks, he says "the vibes were terrific". Those who have seen the two bankars together in recent days say they are ensourced in "The Walt and John Show". What is clear, however, is that it will soon be time to settle down to the hard part, paking superior to the hard part, paking superior. down to the hard part, making sure the new bank works - and earns.

The key to competition

Peter Riddell examines the stony path of US banking reform

prevented links between commercial and investment banks, stopped banks from operating branch networks across state lines and prohibited com-mercial businesses from owning banks. As new financial instruments

banks. As new financial instruments
such as money market funds and the
commercial paper market have developed, these restrictions have looked
increasingly out-of-date.

The US banking industry has been
left looking uncompetitive. The collapse of the property market in many
parts of the US, and the recession,
have resulted in the largest losses
from bank failures since the 1930s. from bank failures since the 1930s. The federal fund which protects bank depositors will be insolvent by the

widespread bank failures. That revented links between commercial and investment banks, stopped banks on operating branch networks problems and the structural weakness state lines and problished compercial businesses from owning tition of the expensive, and unpopular, taxpayer rescue of the same and loan industry. The olds are that banks arous are the guiding to remark the structural weaknesses from owning tition of the expensive, and unpopular, taxpayer rescue of the same and loan industry. The olds are that banks arous arise of the same and loan industry.

lar, taxpayer rescue of the same and loan industry. Hence the guiding principle is avoidance of risk.

The House and Senate committees face many pressures – from small banks wary of being squeezed out by big national banks, from large banks eager to expand, and from investment houses and insurance groups anxious about new competition.

The House Banking committee in June approved its version of a bill and the Banking

able to run branch networks across state lines, thun opening the way for considerable cost savings. For instance, the margan Chemical/Manufacturers Hanover will own banks in New York, New Jersey and Texas. However, there is pressure in the Senate to grant state legislatures an appropriate to impose restrictions on such expansion.

uch expansion. The Glass/Steagall restrictions on

links between commercial and invest-ment banks may also be repealed, though subject to very strict restric-tions or firewalls to prevent insured deposits being used to finance securi-ties' activities. And there is a furious debate about how far banks can expend into insurance.

The Treasury has proposed that commercial businesses should be

allowed to own banks as a means of injecting new capital into the indus-try. While this change was accepted by the House Banking committee, it stands little chance of being passed in view of the opposition of many senators, the House Energy and Commerce committee and the New York

There is still much uncertainty about the legislation. But the chances are that it will permit, and be followed by, both internal restructuring of bank operations across state lines to save money and a further wave of mergers to create larger, more diverse and more competitive units.

Consumer put down

■ Given the UK government's championship a citizens' rights, Observer is pained to hear it plans to demote the next director of the Fall and Consumer Council. After all, ministers have hijacked sev-

courting of the common herd.
The 16-year-old quango, supposed to jump up and down making lots of noise protecting consumers' interests, is by most accounts doing quite well on its slim £2m yearly budget. But somebody official has decided the council's director needs taking down a peg. Current boss Maurice Healy ranks as a grade three civil

servant equivalent in status to Clive Newton, the under secretary in charge of con-sumer affairs at the Depart-ment of Trade and Industry, the NCC's sponsoring ministry. Yet, in the search for Healy's successor, the post is being advertised as a grade four job. Indeed, had the protocol merchants had their way, it would have fallen to a mere assistant secretary's grade five. secretary's grade five.
The drop in pay means less than the cut in status. The

NCC director has to negotiate on consumers' behalf at "the highest level in government, industry and elsewhere", and if such a small organisation is to get its message around t needs to recruit a big wheel. Downgrading the job is the last thing the government should have done - if, that is, it really is committed to

protecting the consumer

next election.

distinct from just winning the

Showing off ■ Michael Smurfit, Ireland's paper and corrugated case king, was in his element this week showing the glitterati around his new £25m country Mir, hotel and Arnold Palmer

designed international golf

OBSERVER

Prime Minister Charles Haughey and his wife Maureen were guests of honour at a lay-ish opening attended by most of Ireland's notable and quot-able. Glamour was supplied

by a rare appearance in the isle of Birgitta, Smurfit's second wife, a Swede who seems to spend most of the time at the official Smurfit residence in Monaco, which also functions as Ireland's consulate in the principality.

The paper potentate's wen-ture into the risky leisure and pleasure business has been

questioned by some: a £22.5m investment in Brent Walker is looking none too healthy. Even so, Ireland's premier business tycoon (the Smurfit company accounts for about 20 per cent of the total capitalisation of the Dublin stock market) is convinced there will be no shortage of customers for his Kildare, or "K" club.

Anyone interested in joining will have to hurry as member-ship will be strictly limited. The fee is a snip at a round 10,000 Irish pounds yearly, or £755 a month.

Bounce back

Meanwhile feisty hishman Peter Sutherland, who put teeth into European Community competition policy when he was commissioner responsi-ble for same in 1985-88, looks to be preparing a springboard back into the European arena. Yesterday he became the first non-Dutch chairman of the European Institute of Public Administration in Masstricht

This worthy if little known body runs courses on EC policy issues each year for a couple of the civil the from the community itself and from the national administrations of the Twelve. If it wants to beef up courses on EC competition policy, who better to turn to then the man Jacoues



"We got the western aid — you're all fired."

Delors dubbed the "little sheriff" for his crackdowns sheriff" for his crackdowns
on cartels and state aids?
Sutherland was denied a seccond commission term he very
much wanted because, as he's
a Fine Gael man, the arrival
of Haughsy in power put him
on the wrong side of the political fance. Since, however,
Sutherland has been not only
earning a living as chairman earning a living as chairman of Allied Irish Banks, but keep-ing his Community hand in. He is already on the board of the Centre for European Pol icy Studies in Brussels. The institute chairmanship, too, will give him a ringside seat at the slugging match over political and monetary union at December's EC summit.

PR ding dong m The best public relations folk can always put whatever spin they want on a story, and so it is with Sir Tim Bell's latest coup — representing the weslthy Arab owners of BCCI in their battle with the Bank

of England

as yet another sign that Mrs Thatcher's favourite PR man is having to hustle ever harder to meet his large overhea now his patroness has headed into the political sunset. Con-troversial accounts like Mountleigh may bring in big fees but they also raise eyebrows, say his establishment critics. By contrast his admirers view it as a sign that his con-tacts are as strong as ever.
"We are in the business of promoting our clients, not our-selves" says Bell who is reluc-

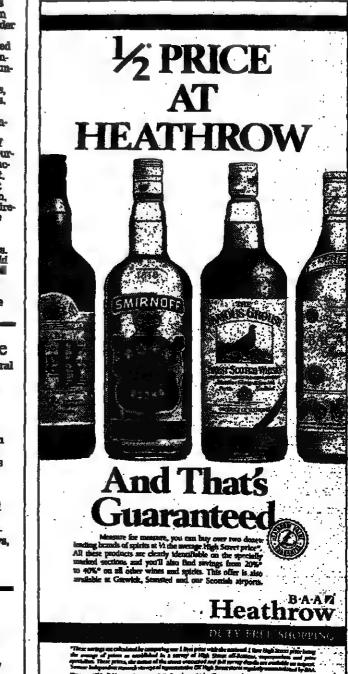
ant to publish his client list. He nonetheless stresses that blue chip names like Hanson, GEC, P&O and Cable and Wireless far outnumber the more controversial ones. does not publish its revenues. But if it did, he adds, it would be number one in the UK number internationally

moment we will have to take his word for Marks of culture a newly published "Cultural guide to doing business in Europe" offers the following profound insights: "Almost Irishman will spend some part of each day in pub"; "The Belgians shake hands when meeting"; and in Britain: "Feet should always

be kept off furniture and legs should not be conspicuously The author, Prof Robert Moran, teaches international management in Arizona. He dedicates the book to his students, many of whom, he says, are "multicultural persons". And they keep their feet off the furniture, too.

Sobering

■ While not wishing to be a killjoy, I must point out that the last time the FT-SE 100 hit an all-time high on a July 16th (in 1987), it then fell by 36 per cent over the next four months and took more than two years to climb back



LETTERS

Kent 9% set by BCCI highlights need for regulatory

Dank's loan book & Mr. Shipler point as the same of th

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HROW

From A 11 that.
Sir. Your story, "Breakaway councils exceed national pay levels", of July 5 contained the bald statistic that Kent had settled at 9.1 per cent for its white collar employees. The annual cost-of-living pay award for the staff concerned was in fact set

Kent 9% set by local formula

From A H Hart.

Sir, Your story. "Break souncils exceed nations bald statistic that Kent I tled at 91 per cent for I collar employees. The cost of living pay away staff concerned was I at 7.5 per cent.

Our local formula carefully research tion that takes I special recruitme Kent and the set this resulted ir being added to I think it is or the complete I sett' st 7.8 per cent.
Our local formula includes a
carefully-researched calculation that takes into account special recruitment factors in Kent and the south east and this resulted in 1.3 per cent being added to the settlement. I think it is only fair to detail the complete breakdown of the figure to avoid confusion with in fact, made clear in the Local Government Chronicle survey referred to in the story.

Our local settlement will take full account of the declining rate of inflation and current economic factors. A H Hart.

leader, Kent County Council, County Hall, Maidstone, Kent

*BCCI liaison

From Mr Philip I Thomas. Sir, Interested parties may contact this organisation on following numbers: tele-phone, 0483 answer-phone, 0483 223508; and fax,

The proof of the p The group will listee for individuals and companies affected by the Bank of England's

CLE Post ner sem bi Philip I Thomas BCCI Depositors' Indicate Group, Autumn Cottage,

From George McKenzie
Sir, failure of BCCI
raises two serious problems with the way that regulatory authorities around the world treat bank failure. These prob-lems are relevant not merely to the Bank of England and banks whose failure arises

from the detection of fraud. First, the efficient functionmg of markets depends upon the availability of information. BCCI in the laws of Luxembourg. But how much information do we passess about the balance sheets of the big four UK clearing banks let alone secondary institutions? If both the public and those concerned with prudential supervision are ill ascertain the credit-worthiness of a bank, then detail information the struc-ture of its and liabilities must be published on a frequent basis (say, quarterly). This would reveal the propor-tion of loans made to various

classes of borrower.

However, for such informa-tion to be meaningful, there must be a revision of generally accepted accounting practices. The current method of book value accounting has merely covered up the deterioration in the quality of bank portfolios that has taken place over the past 15 years. In addition to book values, banks must report figures limi reflect lim imi mental economic of the of the control of the contro marking to market but sub-tracts changes which are due in porary fluctuations in values. Minimum bank capital requirements would

and monetary policy changes

and walue volatility.
Undoubtedly, bank will rise a result of intensive monitoring. This will result in lower deposit and higher loan This the price of a price open and safer financial system. However, such costs should not rise by much. As part of effective management, banks should already be monitoring current and past Hence, the information should already be there. If it is not, then there must be serious overhaul of management prac-

The second problem arises from the de facto separation of prudential regulation from nonetary policy formulation. Since the change in monetary policy regime in 1979, asset values have become more volatile. As a result, any bank (indeed, any investor) has run a higher risk of insolvency than in the

period prior to 1979. This has meant that any systemic shock to the financial system, such as an unexpected and prolonged increase in interest rates, is going to lead to a deterioration in the quality bank portfo-lios and hence an increased risk of widespread bank ure. Thus, while the prudential supervisory arms of central banks have been seeking in improve the safety of the international banking system, the monetary arms have been undermining it. Not only in mon-etary policy and prudential regulation be forced in co-ordi-nate their medium-term and long-term strategies, but stability financial markets bank policy objectives, not just in UK but worldwide. George McKenzie department of economics, University of

Why farmers oppose MacSharry CAP plans on a range of fronts

The MacSharry plan falls down in all these in it From Mr David Naish. Sir, The Commun Agricultural Policy must be reformed; would raise costs substantially; on this at least we can agree with your July 12 editorial. But your highly-developed critical sense seems to have left you when considering Mr Macit would red cut production the wall needed; it would reduce rather than improve the industry's competitiveness; and, while that are some con-Sharry's reform plan. environmental approach, it

The objectives of a reformed CAP should be to: harm the countryside.
The plan is highly unlikely ■ control budgetary costs; ■ reduce surplus production; to obtain a majority in the Council of Ministers and, by completely reversing the basis on which the EC has hitherto maintain the environment ensure that Europe has a viable farming sector; been negotiating in the Gatt, will hinder rather than improve the chances of

I remind you Last European farm organisations in May unanimously agreed counter proposals based on voluntary supply management which would meet the above objectives without requiring extra spending. They would also allow the EC to meet the kind of Gatt commitments likely to emerge from a suc-cessful conclusion to the current talks. David Naish,

president, National Farmers Union, Agriculture House, Enightsbridge, SW1

LETTERS may be igned on 071-678 SIGE.
They should be clearly typed and not benefaction. Please set for machine for

then be based upon an mate mate of this economic value 30 Ganghill, Guildford, Surrey

From Mar Mark Brinkley.
Str. The announcement illumination had failed to fall "Food prim rises prévant fur-fail in inflation", July 13) because of high strawberry prices highlights the Alice-in-Wonderland characteristics of the Retail Prices Index.

Laws of supply demand suggest that the demand for strawberries will fall when that price rises. So it is possible, even law a system of the strawberries will fall when that price rises. So it is possible, even law as a system of the strawberries will be set to more on the strawberries they have eaten less of them. It is equally eaten less of them. It is equally unlikely that producers have netted a latine, free market allocating scarce shopping? Is it not allowed to Combridge

resources by increasing prices; this is not inflationary.

Looking further through the pie chart of UK annual inflation as seen by our Central Statistical Office yet more strange figures are unveiled. Apparently, motoring expenditure has increased by 8.8 per cent in has increased by 8.8 per cent in the last which has seen a 30 per cent drop in new car sales and showrooms alashing prices to attract customers. Clothing and footwear prices, we are told, have increased by 4.1 per cent — despite the tinuous half price sales on high streats — and the high streets - and the have increased their prices by 11.1 per cent.

Assessing inflation can be an unfruitful exercise include special offers?

It is my perception that most sectors of the economy that actually operate under some-Mark Brinkley.

thing approaching free market conditions have actually experienced defiation during the last 12 months in response to collapsing demand. The RPI model takes no account of changes in demand for goods and services and is therefore virtually useless as an indica-tor of price changes over the short term. Yet it is the most important variatick of the gov-The White could be

Edward Mortimer

The summit of the north



repeat myself? It was only after I had made up my mind what to FOREIGN say about the

AFFAIRS Group of Seven summit that I looked in the cuttings book and found that I had already written it

this time last year. My complaint then was two-fold. First, there had just been three summits in three weeks, with heavily overlapping membership – Nato, the European Community and G7. Second, Japan, being invited only to the last of the three, was expected to foot the bill for a new world order (no, I didn't actually use that phrase) which had been designed largely in its absence. To try tidy things up I made four pro-

 Merge Nato with the G7. Revive the UN as "the central global institution... with tral global institution... with the great powers giving a con-certed lead through the Secu-rity Council". ("It may even become possible," I wrote, "to use joint military force, when necessary, to uphold interna-tional law and order." The date: July 24, 1990. Can that issue of the FT somehow have failed to reach Bachdad? Or failed to reach Baghdad? Or did President Saddam Hussein think he could get away with it by acting before my sugges-tions were implemented?)

 Give Japan (and possibly also India and Brazil) permanent membership of the Security Council, but let the veto power be vested in the permanent members, or a majority of them, collectively rather than individually.

· Let the EC, or European Union, be represented by a single delegation in the Security Council, and in other international bodies.

Only the second of these pro-posals has so far been put into effect, thanks to Mr Saddam's timely intervention, and even there the performance suffered somewhat from the non-implementation of points three and four. Japan and Germany were both expected to pay for a UN strategy they had had no part in defining. Not surprisingly, they took time to agree to this, and their relations with their allies, especially the US, sufunnecessary strain as does to be gaining result. Also, the EC did not ground. One small practical

Meetings of world leaders are not a bad idea. But they could be better organised

behave in the crisis as a cohesive unit, and the effectiveness of the European contribution was thereby reduced. But both these points,

well point two, the Gulf experience has pushed world opinion in my direction. The UN, and especially the Security Council, are taken much more seriously now than they were ago, and impure the inperformance, "as a policeman" and in other respects, has figured prominently agenda if this summit. Conventional wisdom still decrees that the time is not ripe for amend-ment of the UN Charter (necessary if the composition of the Security Council is to be modified), but the modified give Japan permanent membership at some point is generally con-

Meanwhile, one amendment which could be passed without difficulty, it would have no practical effect, but Japan, and the liber removal of and the liber permanent

political co-operation meetings. Britain and France are begin-ning to act in the Security

Council as *de Jacto* spokesmen of agreed EC positions.

Where there has been least my proposal to with Nato. If anything, as Mr elbows in the room. G7 is moving more in the direction of a merger with the Secu-rity Council, or at duplicating the revised permanent membership of the Secu-rity Council which I and others have suggested; and indeed one could argue that this is logical since G7, being a more recent invention than the UN, more accurately reflects in its com-position the realities of power the world today. In Franklin D. Roosevelt's original concepbased on the co-operation

G7 in moving more in the direction of merger with the Security Council, or at least of duplicating a proposed revised permanent membership of the Council

the so-called "anemy " " (Article 53 and 107), which taken against an "enemy state", defined as "any state which during the second world war has been an enemy of any signatory of the present Char-ter". Since all the former Axis powers are now signatories, it could be argued that these clauses now refer to second world war belligerents on both sides. In reality they have long since become meaningless and

should be deleted. Britain and France have not yet offered to sign over their permanent membership to the European Union, but the idea that Europe should be represented collectively, and that this would be a better solution than having Germany as yet another permanent member,

members ("P5") are the states he expected to be great powers in the post-war world. They still are, in the limited sense of being the only five "official" nuclear powers. But in the broader understanding

power, which that into account the increasingly important was dimension, it is clear that Japan and Germany belong it the top table, and that much Europe's power is now wielded through the EC. Italy's G7 membership is an anomaly, reflecting is importance within the EC than than in the world. So is Canada's. But it is argued (not only by Canadians) that Canada pays a useful role because, with its "open, medium-sized economy" it is "uniquely interested among the Seven in maintain-ing the primitive il inside tions", and thus "effectively represents the smaller industrial economies".

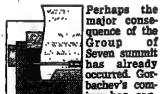
It is somewhat in the same spirit that Brazil, India and Nigeria have been pushing their claims to permanent Security Council membership: they would "effectively repre-their respective continents. But that actually the purpose of the non-permanent members, elected by the General Assembly for a two-year term, with due regard "equitable geographical distribution". There is little, if any, evidence that smaller South American, Asian African wish to be permanently represented on the Security Council by the three named. Permanent membership should reflect power rather than or geographical location. Non-permanent membership should, however, be more equitably distributed. This could be achieved by a recasting of the regional groups at the UN, which are not part of the Charter and which are now out of date, There is no longer any justifi-cation for dividing Europe into

west and east.
Even so, it still seems to me
the G7 has a function distinct
from that of the P5. The latter are a directorate of great powers. It is desirable that they reach a consensus on matters of global import, but for the near future they are going to remain very different from each other. The G7, by contrast, is an alliance or caucus of essentially like-minded powers, the great industrial democracies, otherwise known as "the north". It is nice to think of the Soviet Union as a candidate member, but much too soon to take its membership for granted; and no one even

for granted; and no-one even thinks of admitting China. Merging G7 with Nato still looks a good idea to me. It's unlikely to happen formally, partly because the French have a rooted objection to any exten-sion of Nato's role either func-tionally or geographically. But tionally or geographically. But Nato could be regarded infor-mally as the military arm of the G7, much as the western European Union is coming to be seen as the military arm of the EC. And the north does need an institution: not to confrom the south, but to make up its collective mind about those many global issues on which not only its own citizens but also those of the south expect it to take the lead.

A rare opportunity for our leaders to lead

By Graham Allison and Grigory Yavlinsky



major conse-quence of the Group Seven summit has already occurred. Gorbachev's com-

the minds in the minds of G7 government on the single most important international question of 1991: what about the Soviet future? No less than in the aftermath of the second world war, the end of the cold war requires Soviet and west-ern leaders to decide what kind of Soviet Union they will seek

to reconstruct.
The contrast between this summit and last July's G7 meeting in Houston is instruc-tive. There the issue of the Soviet Union was confined to an hour's discussion, dismissed in a paragraph of the commu-nique, and then buried in a

long-term study.
This year the Soviet question dominates the agenda. Differences aside, a consensus has emerged about how this issue should be approached. Specifi-

• The Soviet political and economic system requires not reform but transformation;

● While this fundamental choice must be made by Soviet leaders, the west now recog-nises its stake in the outcome and thus is inescapably

• The process of co-operation must be step by step and strictly contingent upon Soviet actions, not promises;

The solution is not a giveaway, bail-out or bribe;

• The goal is the integration of the Soviet Union into the world economy, and the admission of the Soviet Union to the institutions of this society on the same terms as the other

As the leaders meet today, the Soviet Union stands at a fateful fork in the road. Six years of perestroika have sought to repair a falling com-mand economy that is fatally flawed and cannot be saved. Down this nath the current

likely to become a freefall. Economic collapse will fuel political disintegration that could easily turn violent, with all that would mean.

Alternatively, Soviet leaders have an opportunity to choose decisively the steep path up to the market economy. Whether Soviet leaders can muster the political will to make and sustain the journey, only can say. But what the international community knows is that only an economic pro-gramme built on all the fundahas any real chance of success.
At today's summit then, what may happen? In our view, there are three basic scenarios for the London meeting.

In the first, President Gorbachev presents a concrete programme for transforming the gramme for transforming the Soviet Union into a market economy and announces unambiguous first steps towards this goal. There may be initial dissent, but western leaders will engage, endorsing not only his objective, but his starting initiatives. A new "7 plus 1" will program a joint programme of prepare a joint programme of actions to be taken not only by the Soviet Union, but by the

In a second scenario, Gorbachev presents a programme that is completely unacceptable. It will be met with uneasy silence. Western leaders will devise suitably ambig-uous generalities behind which to hide their concerns. Whatever they say to Gorbachev pri-vately, they will adjust their policies and support for Soviet reform to prepare for failure. In this scenario, there is some risk that the summit will not only be, but also look like, a failure. The possibility of this

outcome is not great. A third scenario is thus most likely. President Gorbachev brings to London a mixed bag: well-stated intentions, some appropriate actions, several steps backwards or sideways, and much abstraction. In effect, as he did last autumn when merging the 500-Day pro-gramme and the Ryzhkov plan, he will have sought to marry a hedgehog and a snake. In this

case, western choices will be

difficult and their consequences complex.
On the one hand, the west could publicly signal support

programme,
while privately concluding that
failure is forcordained. their view that reform. Others will as ists, they will conclude they should be on consolidating in in the in the chev remains in power. Western leaders are committed to supporting Gorbachev at almost any price - in words, not dollars - because of all he has done and is doing in international affairs. Thus, in any case they will announce a package of measures including special associate status in the International Monetary Fund, most favoured nation status in trade, technical assistance, and co-operation in several sectors such as energy and defence conversion. The list will be long in order to give the impression that the measures

are weighty. What signal will this send to Gorbachev and his colleagues - and to the many others in the Soviet Union seeking to find their way to the market economy? If leaders of the Seven fail to offer Gorbachev their candid views about what is required for successful economic transformation, they will do him a disservice. More-over, their public statements will be watched with care in the Soviet Union. If they fail to distinguish between continuing down the current path, and a coherent programme for economic transformation, they will compound the general disorientation of the Soviet peo-

A more constructive western response would begin by endorsing the believe goal w Soviet market economy. applauding the he pro-poses that in the right direction, but also pointing out the gap between his programme and what is required. Its operational content would be to initiate an IMF-led pro-

cess for defining as rapidly as possible a coherent economic programme worthy of western investment. To give this process impetus, western leaders would announce their willing-ness to meet again with Gorba-chev, perhaps joined by leaders of the republics in the new Union, as soon as he is prepared to present a credible

While this outcome will cartainly mean a loss of momentum, it might nonetheless pro-vide a last chance for the constellation of political and economic forces to converge. It will certainly western willingness to
mile. And in itself
could play a significant role in
helping the Soviet leaders
appreciate the necessity for a
new voluntary Union committed to expression committed to comprehensive economic transformation.

If some version of this final scenario transpires, those assessing the probable effects of summit decisions should watch carefully several indica-tors. Is the IMF-led activity just a study or the preparation of a programme of action? Does it have a short timetable, for example, with a scheduled review by G7 leaders in early autumn, or is it pushed off to next year? Who in the G7 gov-ernments is engaged in this process, specifically the sher-pas? Does the programme focus exclusively on Soviet reform, or is it a joint programme in which western gov-ernments agree to think the form of support that could improve the odds of success? By the time of the G7 summit meeting in July 1992, the present window of opportunity for transforming the Soviet Union to a market economy

Graham Allison & professor of government, Kennedy School of Government, Harvard University. Grigory Yavlinsky is far-mer deputy prime minister of Russia. They are joint authors of the "Window of Opportunity"

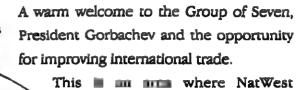
and democracy may well have closed. Today, those who meet

at the summit have a rare

opportunity to lead.

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FINANCIAL TIMES

Wednesday July 17 1991

Significantly, two Bundes-

bank council members spoke in favour of increasing the dis-

count rate – indicating that a groundswell of opinion la building up in favour of inter-est rate increases later in the

had still not drawn the right financial and economic lessons

a lack of action redrawing government spending priorities were

contributing impal-

He still Mr Water mould

have to find a replacement for the Junet Unity Fund, the DM115bn off-budget financial mechanism designed to chan-



Rise in government borrowing criticised and budget cuts seen as 'package of tricks'

Bundesbank men warn of deficits risk

By David Marsh in Bonn

A STARK warning of the risks of rising German budget defi-cits and higher interest rates come from two influential members of the Bundesbank's policy-making council.

Mr Reimut Jochimsen, president central bank North Rhine-Westphalia state, and Mr Wilhelm Nölling, head of the Hamburg regional cen-tral bank, sharply criticised continued rapid expansion of

government borrowing. Mr Jochimsen and Mr Nölling, who members of the opposition Social Democratic party (SPD). we not counted among the traditional tary "hawks" on the line bank council. Their adherence

them more outspoken in their ernment than other council

Mr Jochimsen said in an interview that last week's announcement of Bonn's budget cuts, aimed at reducing subsidies by DM11hn (\$6hn) a year over the next three years, was a "package of tricks" full of "hot air".

The plan, put together by Mr Theo Waigel, the finance min-ister, has been attacked by MPs from the SPD for containing little in the way of new cuts and for failing to tackle the root causes of fast-growing budget deficits.

Speaking of the possibility of increases in the Bundesbank's discount and Lombard rates in coming months, Mr Jochimsen said: "I do not rule out that we

Over the next few weeks, I Bundssbank would be examining the impact on the economy of the large tax increases which came into effect on July 1. It will also consider the outlook for interest rates in countries will bit was a consider the outlook for interest rates in countries. tries still hit by recession such as the US and Britain. Last week's council meeting

decided to keep discount and Lombard rates unchanged at 6.5 per cent and 9 per cent respectively but lowered the Bundesbank's money supply target for the second half of

nel money to east Germany. This is due to be phased out by 1994, a step which would put severe financing pressures on the slender resources of the east German states.

In separate remarks, Mr Nolling, a well-known critic of the terms of German monetary union last year, warned that overall public sector debt was

overall public sector debt was likely to have doubled to around DM1,900bn between 1989 and 1983.

He complained that budgetary planning was still suffering from a "loss of reality". This was accompanied by the trend towards offloading financing into off-budget "likely such as the Unity Fund, He Nölling and.

Maxwell's silver dollar

I he depressing features of the Maxwell emoirs that every time its rickety finances seem finally to have been patched together it gives another lurch. Raving recently tapped the Dutch for funds with the sale of Pergamon and the British with the Mirror flotation, Mr Maxwell is now turning to the Americans. There could be no clearer proof of urgency than the fact that in re-floating Maxwell Communi-

cation in the US, Mr Maxwell is prepared to break one of his most fundamental rules and relinquish majority control of Of course, it need not come

to that. The preferred option is a simple demerger, the loope being that the business would be pushed to a higher multiple if US-domiciled. But the demerged US business would be virtually identical to the present mump, whose free owned as it is. The next option would be a combined demerger and public offering, with Mr Maxwell selling down to under 50 per cent il line and per enough points on the multiple. The sad irony is the sad stumbling-block to investors, Mr Maxwell would in relin-

Mr Maxwell would be relinquishing formal control of the group already were it not for the mysterious defection of Mr Peter Walker.

The real question is why on earth the US investing public should come to Mr Maxwell's rescue. A glance at the performance of Mirror Group shares since flotation should be warning anough. If not, investors ing enough. If not, investors might reflect that on the basis of the latest accounts, Maxwell or the latest accounts, Maxwell made pre-tax profits net of disposals and foreign exchange deslings last year of just £12m, while its tangible net asset value slipped from minus £1.2bm to minus £1.3bm. They might also recall that if it were not for My Mexicall as not for Mr Maxwell as owner taking scrip dissead of cash, the company could scarcely afford dividends

UK economy

There is much cheer in the June total of the state of distorted by the delays in poll tax collection, while the higher rate of VAT announced in the budget will not show through until August. True, central government spending has fallen compared with the same month of last year, but this appears to have less to do with the establishment of a trend

tional capital may be needed over and above the \$330m injection which is included in FT-SE Index: 2,556.8 (+24.3) Mirror Group Share price (pence)

110 100 100 16 May 1991 Jul Mobile phones The chaotic world of UK than with the timing of pay-ments, for example to health authorities and will governmobile phones seems finally to be settling into shape. Yester-day's that two of the licensees - Cable I Wireless and Northern Tele-A indication of biting into government finances comes from Inland security contributions, both

The upshot is a picture of steady deterioration in which it remains hard to see the govit remains hard to see the government meeting its target for the limit as a whole of £7.9bn. The one consolation could be that privatisation meints may yet be higher than forecast, especially if the continues to beights. In here II government risks shooting otherwise have hoped that at least one of the three would drop out.

It could be worse news again if the new combination decides it can afford a more compregovernment risks shooting itself in the foot. With funding requirements now pressing, in can scarcely afford to see this autumn's British Telecom sale delayed by its dispute with the regulator.

ABN Amro

Source: Datastreem

well down on June last

It takes some nerve to buy a US savings and loan institution these days, even if you are the world's 19th largest bank. ABN Amro's decision to spend on TI least means it is deepening its retail deposit base in Chicago where it is already through its ownership of Landle Nilland In theory, Talman's. I of savings deposits should help fund regional expansion by LaSalle interstate banking barriers

are broken down. Still. Talman has negative net equity thanks partly to reg-ulatory changes in treatment of goodwill. It has been looking for a buyer for some time. The Chicago area has been less heavily hit by recession than some other parts of the US and Talman has only a small exposure to commercial real estate. But it is still possible that addithe purchase price.
Thus ABN Amro may yet end up paying dear for what is

end up paying dear for what is still an unorthodox way into the US banking market. Fortu-nately, its shareholders will not notice greatly. LaSalle is already well capitalised and will finance the Talman purchase locally through a preference share issue. The dilutive effect on its ultimate parent will be minimal. That could explain why the Amsterdam market barely reacted yester-day, marking ABN Amro up a paltry F10.30 to F138.10.

com - are to join forces is bad news for Hutchison, which bought the third licence from British Aerospace only weeks ago. But since all the parties involved are robust enough to take will if themselves, the implications may warm worse for we existing cellular phone operators, who might

hensive network to compete with the cellular operators head on. The outlook for the market itself remains murky. But the more capital is pumped in, the less chance of a decent return all round.

Eurobonds

It is ironic that the eurobond issuing houses, which are a bastion of belief in free market principles, should have come under the acrutiny of the Office of Fair Trading. The fixed-price re-offer mechanism, whereby lead managers restrict the price at which other syndicate members can sell bonds, does smack of restrictive practice, but it has helped them return to profit

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for the first time in years. That would be reversed by a return to the old days wh weaker syndicate members dumped new issues into the market, forcing lead managers to support them at a loss. But none of the overpaid issue managers needs the OFT to tell them that this problem would not exist if they could learn to price new issues correctly in the first place.

French inflation falls below German level

By George Graham in Paris

FRANCE'S inflation has helow Germany's for

French consumer prices rose by 0.2 per cent last month, tak-ing the inflation rate in the 12 months to 3.3 per cent, compared "I Germany's June of 0.5 per which produced an annual of

French inflation to drop manimum la accelerate main the impact of unification. According to the Organisation for Economic Co-operation and Development (OECD), the Par-is-based grouping of industria-nations, French inflation should reach 3 per cent next against 4 per cent in Ger-

under a series of administered price control systems in which businessmen had to negotiate the price of everything from a haircut to a chocolate bar with

the finance ministry.

These controls did little to curb French inflation, which climbed rapidly during the 1973-74 oil shock, stayed high in the mid-1970s while West German inflation decelerated, and then climbed again in the second oil shock of 1979-80. After an experiment with an

expansionist economic policy after the 1981 election, France's socialist government quickly moved to toughen price controls and couple them with a wage freeze in 1982.

Mr Jacques Delors, finance minister from 1981 to 1994, and Mr Plears Randonova his such

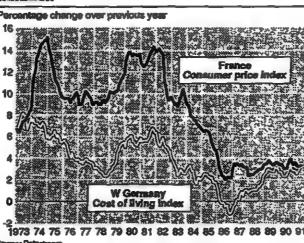
Mr Pierre Bérégovoy, his suc-cessor from 1984 to 1986 and

from 1988 to the present, have since followed a policy of competitive disinflation, closely targeting France's inflation gap against Germany.

Mr Harry Balladur,

Mr Balladur, finance minister unt the right-wing mant of Mr Jacque Chirac, eventually abando price minister markets have to a great extent accepted France's commitment to controlling inflation French inter-

trolling inflation, French interest rates remain higher than Germany's, with 10-year French government bonds yielding around half a percent-age point more than their German counterparts. However, yesterday's inflation figures open up the possibility of a cut in the Bank of France's money Inflation



Poland accused of cooking the debt books

Christopher Bobinski on an illicit buy-back programme with political implications

debt buy-back proun by a Polish government agency have
a critical phase of its discuscontrol with vactors healths.

debt in this way. They are still
engaged in with with
the Poles over a debt-reduction
package, and would not wish
to see the country already
obtaining an 80 per cent disgency took the Poles debt for
agency took the Poles debt for sions with western bankers over rescheduling its medium-

The secret buy-back operations by Fozz, an organisation up by the previous Polish communist government to manage national debt, run counter to an agreement between Poland

Polish debt dipped below per of its nominal value on the informal telephone market by which buy and sell debts 🔳 lesser-developed countries. This means that Poland buy its own debt at, we were \$1 owed to western banks, and so retire its foreign secretly without having negotiate a debt

However, the country's westbankers had specifically forbidden from buying back

count on its debts.
Discrepancies in Fozz's books have also raised fears of a substantial fraud related to the buy-back operations, and fuelled concern in Polish political circles about mounting cor-

The scandal is being used as political ammunition in the struggle between President Lech Walesa and parliament and in the wider political con-test under way before elections in October.

Revelations of Foxe's actions have come as a personal embarrassment to Mr Janusz Sawicki, a deputy finance min-ister and former chairman of the supervisory board of Fozz, who is now Poland's leading debt negotiator. Members of Fozz's board included Mr Grzegorz Wojtowicz, now head of the National Bank of Poland,

the books of the Bank Han-dlowy, the country's largest foreign trade bank, which had formally been the borrower when the foreign debt was con-tracted by the regime of Mr Rdward Gierek in the 1970s.



Fozz was closed at the end of ing to Mr Dzierzynski, acted as last year after concern mounting its mounting its accounts, and Mr Grzegorz Zemek, who had been brought in to run it from the Polishowned Bank Handlowy Inter-national in Luxembourg, was

Mr Zemek organised the buyhack operation, for which he used funds held by Polish companies abroad. These funds were transferred to middlemen who passed them on to mer-chant banks and companies which bought up Polish com-mercial debt. Mr Jerzy Dzierzynski, Fozz's

liquidator, reported in April that he was having considerable difficulty in drawing up a closing balance sheet for the agency. The discrepancies revealed are fuelling speculation that mismanagement may have led to fraud on a large

The amount of deht shown by Fozz's accounts to have been bought back does not tally with figures provided by western banks which, accordPozz's agents and now hold debt on its behalf. Mr Sawicki has limited himself to assurances that the documentation of Poland's \$44.9bn debt is in order. This was while responding to Polish press reports which suggested that,

because of disarray in the Pozz accounts, the authorities had lost track of the debt situation. Meanwhile, In Warten prosecutor's office has opened an investigation into possible fraud involving \$375,000 and DM1.7m (\$920,000). The UOP, Poland's reformed secret service, is conducting its own

Mr Jerzy Grohman, a minis-ter in Mr Walesa's office, recently cited the buy-backs as He was speaking at a meet-

ing of the Centre Agreement (PC) party which backs Presi-dent Walesa and is using the corruption issue to help build a coalition capable of winning the October parliamentary

UK probes

Senate may delay Gates vote for 3 months

By Lionel Barber in Washington

THE US Senate intelligence committee - worried about the expanding criminal investigation into the Iran-Contra affair - is considering a delay of up to three months before voting on the nomination of Mr Robert Gates as CIA director. A further delay in the confir mation hearings could kill the nomination, but both Republican and Democrat senators remain reluctant to vote until they are sure Mr Gates was not involved in an official cover-up of the scandal.

Evidence of a cover-up has grown after a senior CIA offi-cial pleaded guilty to withhold-

ing information from Congress about CIA involvement in the secret 1985-86 White House operation to arm the Nicara-

guan Contra rebels. The officer, Mr Alan Flers, has agreed to co-operate with the criminal investigation. One important target is Mr Clair George, formerly head of the CIA's covert operations, who installed a previously unknown taking system which recorded conversations between agency operatives in Central America and the headquarters in Langley, Vir-

ginia.
Mr Gates does not appear to

have been and and Bush last week complained that his is twisting in the mineral control of the state of the s unable to defend himself

against damaging allegations. Senate Democrats and Republicans are examining the CIA's role in Iran-Contra and fresh disclosures that the agency used BCCI, the Abu-Dhabi-controlled bank which has was shut down last week amid allegations of illegal activities. Administration officials said

yesterday that they were pin-ning their hopes on the com-

mittee starting the confirma-tion hearings early next week and the Senate Intelligence committee was also meeting yesterday to decide on this pro-

Opening the hearing this week would at least allow Mr Gates to testify under oath about his knowledge of the Iran-Contra affair and to answer other charges that he personally supervised a covert gramme ship arms to through South Africa and

The CIA again denied yesterday a a covert programme existed.

Eurobond market

two main areas of concern: Agreements among leading level of underwriting while many firms admit them a consenses on the "minimum | renumeration" which can guarantee the par-ticipation of leading firms in a transaction, they said it falls short of a binding agreement.

The fixed-price re-offer sys-tem of syndicating new bond lasues, under which the lead firm in a bond issue sets the price – below the issue price – at which members of the syndicate can deal.

Only when the lead manager is satisfied that most of the bonds are in the firm hands of investors are the bonds allowed to find a free market price. Some firms have argued that the system is being imposed upon them.

If the OFT thinks such mar-

ket practices are restrictive, it could ask firms to change the way new issues are made. If they refused, it could bring a case in Britain's Restrictive

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Bank received BCCI fraud warning last October

Continued from Page 1

mm alert im British Serious Fraud IIII III its concerns about BCCI until it moved to close the bank 12 days ago. The Bank of England said that it had received "two or three" reports from Price Waterhouse in 1990 after receiving the March document

an indication of the level of

existed among banking regula-

It said that these reports pointed only to "very bad banking practice" at BCCI, rather than to outright fraud. The October report prompted a full-scale investigation to pin down the full detail of the suspected fraud, in which Patton Boggs and Blow, and other international law firms and auditors, and regulators were activity and concers that involved.

The report also served as the

foundation of the later Price Waterhouse report which sets out the fraud in detail. This was not delivered to the banking regulators until three

It was this later report, which has not been made pub-lic, which prompted the Bank of Enegland and other international financial regulators to shut down BCCI's worldwide in a separate disclosure. a

London in 1990 when it organsed the \$1.2 billion recapitallsation of BCCI under an Abu Dhabi holding company. Patton Boggs and Blow con-firmed that documents were removed as part of the restructuring which caused BCCI to move its worldwide

official said the Bank of

England allowed important

original documents to leave

dquarters to Abu <u>Dhabi</u>

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INSIDE

Banks unveil big falls in second quarter



Security Pacific 🛲 Wells Fargo, the two 🦏 California-based banking groups, yesterday arried in grim second-quarter resums. Meanwhile, Citicorp revealed that it had earned in the second quarter, down from \$248m a year earlier. Security Pacific and Wells Fargo, Page 18

Fenner looks east

Despite the blows inflicted by recession, there is a quiet sense of excitement at the British engineering company.

The group has just taken a 70 per cent in Contimach, Hong Kong-based group. The could ensure Fenner's continued world leadership a market which it created 40 years ago. Andrew Baxter reports, Page 21

Change is on the cards



Fear of failure pursues Dime Lorenzen, chief of the Chicago Board of The Hand and develop a hand-held electronic trading card. So, in an affort to avert negative reactions from traders, the CBOT has decided to delay testing of pro-totypes until in the bugs are eliminated. Barbara Durr looks at the programme's prospects.

Metals shine for consumers

The balance of power in the metal markets has lurched heavily towards consumers this year.
Prices of metals traded on the London Metal Exchange have fallen on average by about 10 per cent in the first half of 1991 while, in aggregate, base metal prices have not been so low since 1967. Kenneth Gooding reports. Page 30

A flaw in the Diamond



Diamond Star Motors, the US joint venture between Chrysler and halled as a "shining example" of US-Japanese co-operation when first agreed. However, recent criticism of Japa-nese carmakers by Chrysler chairman Les lacocca has cast a mental over the once-

happy coupling. Now both companies are about to reorganise their shares of the US production venture. Robert Thomson reports.

Market Statistics

. Base lending rates Benchmark Govt bonds FT-A lockes FT int bond svce

IN

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ABN Amro to buy US savings bank

All Amro, la to acquire Tal-man Federal Savings I Loan of

The acquisition will nearly double the size of ABN Amro's operations in the state of Illinois and make the Dutch bank one of the largest limign tutions in the US.

The \$430m transaction of a \$100m agreed bid for Talman

shares and **\$350m** capital injection to strengthen Talman's capi-

The purchase is expected to take effect in early 1962, following approval Talman shareholders and regulatory authorities in the US and the Nether-

bank in Illinois, has 45 offices in and around Chicago. Its assets of

ABN Amro, making its first hig

acquisition since it was formed in August 1990 of the between ABN Bank and Amro Bank, already has a presence in Illinois through its subsidiary LaSalle National, which has

LaSalle has grown rapidly since acquiring Lane Financial

and Exchange Bancosp, both of Chicago, in the late 1980s. It is active mainly in lending to medi-

um-sized businesses.
substantially
strengthen ABN Amro's position on the Hinois retail market.
In spite of the wide-scale collapse of the US savings and loans industry, ABN Amro was at

servatively-managed savings and loan hank".

The resulting goodwill ments, combined with stiffer solvency norms, had forced Talman to look for a buyer willing to strengthen its shareholders'

ABN Amro said it would not be issuing any new shares as part of the transaction but added that some of the financing would be generated by an issue of LaSalle preference shares. Two weeks ago ABN took full

control of European American Bank, which I 88 offices in New York City and Long Island, by buying an outstanding 33.7 per cent stake from two Euro-

Bank's expansionist m Page 16; Lex, Page 14

Robert Maxwell is to demerge and float the US interests of his media corporation to reduce debt

Publisher turns over a chapter

By Raymond Snoddy

tion Corporation plans to demerge its US interests including Macmillan the publishers — businesses of MCC's assets.

The strategy at Mr Robert Maxwell's main quoted company is designed to "enhance shareholder value" and reduce the debt taken on to buy Macmillar and Official Airline Macmillan and Official Airline Under in which

Maxwell's ambitions media player on a global scale will give way to more limited regional ambition the American interests will be separately floated in the US. The details have not been decided but it is likely that MCC shareholders will be offered a mixture of cash and a stake in the new US company, in addition to their share of the remainder of MCC.

The new strategy for the com-pany was put together by Mr Kevin Maxwell, who took over as chief executive of MCC yester-

day, and Mr Peter Walker, the former Welsh secretary who was due to become MCC chairman this month. Yesterday Mr Walker said he Yesterday Mr Waiker said he had doubts about becoming chairman after visiting the US operating companies and realising they should be run from New York. "The idea of sitting in a head office in Holborn is crazy," said Mr Walker. "The American company should be owned by American institutions and nutries and head of the American and head of the American and head of the American and nutries and head of the American and nutries and head of the American with an american and nutries are also the American and nutries and nutries are also the American and the american and the american are also the american and the american and the american and the american are also the american and the ame

aged by Americans with an merican president."

After the demerger, MCC will become a company with annual sales of around £300m. Mr Walker said that what would be left in the UK "wasn't a company that I would wish to be chairman

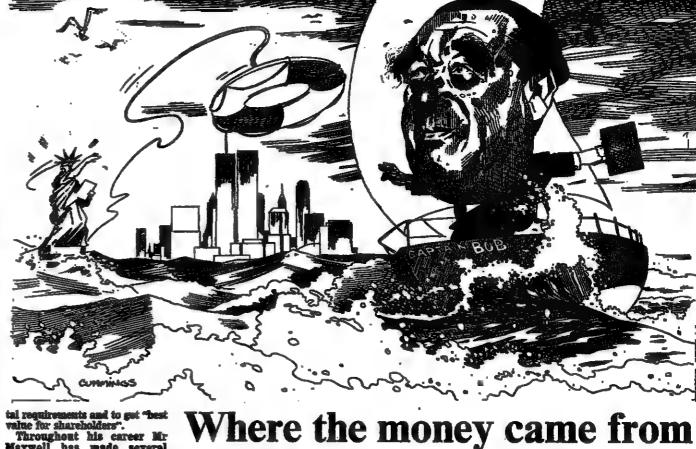
Money would be raised through life we strategy because it is hoped that US insti-tutious will place a higher price/ earnings ratio on the US publishtutions will place a higher price/
earnings ratio on the US publishing ventures than the City of
London did. Mr Robert Maxwell,
will remain chairman of
MCC at least until demerger a
complete, probably to the
spring, yesterday said he did not
rule out selling a majority stake
in the US company and it would
be up to his son Kevin to decide
how much to keep of MCC.
Mr Kevin Maxwell explained
yesterday that after demerger,
MCC's main interests would conaist of consumer and business
Macdonald, the publines of tickers.
"I want to get back to being a

"I want to get back to being a publisher not just a debt man-ager," said life Kevin Maxwell, who added that the decision had

in prompted by the restrictions placed on the company by low rating in London.

Mr Robert Maxwell said that a critical analysts' circular from UBS Phillips & Drew on the recently floated Mirror Group Newspapers had been "the last straw". In the US, Mr said "these properties are valued according to what they can earn".

iff continuing chairman of MCC added yesterday that before he retired he wanted to take the debt in the Maxwell companies down to the level of normal capi-



tal requirements and to get "best value for shareholders". Throughout his career Mr Maxwell has made several

maxwell has made several moves of strategy. At the same was interested in getting the international electronic modia but then palled out his television stakes in Central Independent Television and TF1 in France. At the time of his purchase of Macmillan in 1988, Mr Maxwell also decided to withdraw from printing to concentrate on publishing. ing to concentrate on publishing. He surprised the imbastry again earlier this year when he decided to sell Pergamon Press, the heart of his original empire, to Elsevier, the Dutch publishers, in a deal worth £440m (\$725m).

As the picture changed again yesterday, Mr Robert Maxwell manner that control of at least one of his communics. — Mirror

one of his companies — Mirror Group Newspapers — was not for sale. Mr Maxwell, the multi-millionaire socialist, wants to ensure that the Daily Mirror con-tinues to support Labour. Lex, Page 24

By Maggie Urry in London DETAILS in the annual report of Maxwell Communication Corpo-ration, posted to shareholders

last night, suggest the group's financial position is not as healthy as it first appears.

pre-interest profits from on-going operations are only thinly covering the cost of servicing the group's debt. Interest charges, net of interest receivable and investment income, have risen day.

aharply from £131.6m to £153.5m, and a reduction over the year in the group's debt.

By the year-end, debt stood at £1.75bn, down from £2.10bn a year earlier, £93.1m of the fall coming from beneficial exchange rate movements. The accounts of intangible assets of £2.07bn and the group's half share of the £684.2m of intangible assets in £1.20bn and the group's half share of the £684.2m of intangible assets in £1.20bn and the group's half share of the £684.2m of intangible assets in £1.20bn and the group's half share of the £684.2m of intangible assets in £1.20bn and the group's capital and reserves stood at £1.12bn at the year-end. The company aims to bring debt down to that level. ture, its net worth is negative to the tune of £1.29bn.

The cashflow statement shows that almost half the £540.4m generated from operations came from asset his with almost another quarter coming from a

Black and Packer join forces in bid for Fairfax

By Emilie Tagaze in Canberra

MR CONRAD Black, Canadian proprietor of the UK Dally Tele-graph group, has joined Mr Kerry Packer in a to bid for John Fairfax, the failed Austra-

lian media group.
Fairfax, which publishes the
Sydney Morning Herald, The Melbourne and the
Financial was put
receivership in with debts of A\$1.7bn (US\$1.29bn).
The consorthum, named Tourang, includes Mr Packer's Austra-

lian Consolidated Press, Austra-lia's biggest magazine publisher, and the US investment house Hellman & Friedman. The bid values Fairfax at between A\$1.1bn and A\$1.2bn. Fairfax called in the receivers

r banks led by ANZ and Citi-bank decided the group had no hope of servicing debts of A\$1.1bn. A\$1.1bn.
The bank loans, together with an overdraft facility of A\$100m and US junk bond commitments of US\$450m, were the residue of A\$2.1bn raised in 1987 by Mr

Warwick Pairfax, then 26 years old, to wrest control of the group from members of his family.

If the bid succeeds, the junk the level of foreign ownership of

If the bid succeeds, the junk bonds would be swapped into debentures in the consortium. Most holders of these bonds have agreed to then drop lawsuits against Fairfax and its bankers. Tourang joins other groups interested in Fairfax.

Jamison Equity, 32.7 per cent owned by the Moran and Lon-don-based ASP Group, has the support of key Australian institu-tions, including the AMP Society, National Mutual and Bankers Trust Australia.

Another consortium is Inde-

pendent Newspapers, led by Mr Tony O'Reilly, Irish chief execu-tive of the US-based Heinz food group. He was recently joined by Mr John B. Fairfax, a member of one. of the Fairfax family branches.
Pearson, publisher of the Financial Times, which expressed initial interest said yesterday it remained interested in business

Australian newspapers and the degree of media concentration in

local hands.

There is a 15 per cent limit on foreign holdings in Lustralian media groups, but in the Fairfax case, the Labor government has indicated it might allow 30 per cent.

Tourang said it would seek

Tourang said it would seek approval from the Foreign investment Review Board — the Daily Telegraph shareholding.

Mr Black's advisers, stockbrokers Ord Minnett, said total foreign shareholdings in Tourang would not exceed 30 per cent. It is believed Mr Black is interested in 20 per cent.

ACP would be limited to a 15 per cent stake in Tourang to

per cent stake in Tourne to abide by media cross-ownership rules prohibiting broadcasting licencees from owning major daily newspapers in the same

Brent Walker debt deal in balance

By Maggie Urry in London

THREE banks owed a total of just £1m (\$1.6m) by Brent Walker, the troubled UK leisure group, could have the company into receivership.

One banker involved in plans

to finalise a financial restructur-ing with the group's 47 banks, said: "We have reached a very critical and difficult phase. We are within days of saying unless we bring these three on board, the rescue will have to be aban-

Two of the banks which have not yet approved the restructur-ing are Japanese and one is based in continental Europe. n continental Europe.

However, others involved in a into receivership.

As for the third institution, one the refinancing were more opti-

mistic about the prospects for despite admitting: "We are by no means home and dry." Unanimous agreement is necessary and, as the group is technically insolvent, one bank categor-ically refusing to agree could

hring the company down.

Pressure is being put on the three banks and the Bank of England is also believed to be involved in trying to persuade them to approve the deal. "Everyone I having a final try in the next few days," said one banker. However, the Japanese banks might benefit under the country's tax rules if Brent Walker goes

Dresdaer Bank of Germany. An official at Dresdaer said yester-day that the bank had made its decision, but declined to comment further.

A similar situation arose in the \$8.25m (S5m) refinancing of Mr Rupert Murdoch's News Corporation, the publishing group, where the last few banks had small exposures but were slow to agree. Drescher Bank was one of the

last to sign up.
Brent Walker owes 1970m to the syndicate of 47 banks. Brent Walker also 2350m to another smaller group of banks. Brent Walker court appeal,

American Eagle

US\$500,000,000 (Approximately)

Swedish Lease Financing of Sixty-one Saab 340B Aircraft

New York London Hong Kong Tokyo Melbourne Sydney San Francisco

December 1990

INTERNATIONAL COMPANIES AND FINANCE

UK mobile phone groups forge link | Sandoz sales | Contract with Baghdad

By Hugo Dixon in London

MERCITRY Personal Commun-Initel, two of the mew mobile communicaions companies, agreed III a partial merger of their could save them about in infrastructure investment wer the next

The have formed joint venture build, opercommunications network, but they still intend in compete with each the the the telecommunications indus-'try in providing services to

Mercury Personal Communi-

Montedison unit

in Japanese deal

HIMONT, US chemicals

subsidiary of Italy's Manual

son g n has signed an agreement with Mitsubishi Gas
(MGC) of Japan L
set up joint venture to pro-

neering plants. The ranks is

worth \$10bn
according Montedison,
writes Haig Simonian.
The companies agreed
to build plant produce
(20,000 of polyphenylene ether (PPE)

Himont is owned by Mich Montecatini chemicals

subsidiary. We world's leading

cations, Unitel and Hutchison Telecom of Hong Kong have been awarded licences in the UK to provide personal communications networks (PCNs), which are intended to compete with cellular networks run by Racal Tule and Cellnet and with BI's med network.

in a parallel development, based international munications bought from Motorola, the US electronics group, the per Mercury Personal Communications it did not moves the lin

a whirlwind activity in the

UK mobile communications industry. Hutchison Theory Hong Kong bought Microtel, the third PCN operator, from British early this month, while the Telecom is due to le from its parent Racal Electronics.

Mercury Personal Communiand Unitel - which is equally owned by US West, Thorn-EMI of the UK and Canada's Northern Telecom were originally planning to spend about £1bn with on building networks. They now expect to spend about £600m each, with approximately half of that being through the joint venture.

There will be only one physical network but Mercury Personal Communications and Unitel will continue to compete in seeking out and serving cus-tomers. They will also decide their pricing strategies separately, provide different packages of services, have their own billing systems and pro-mote different

Mr Cuylenberg, Mercury Communications chairman, said Il joint venture would in the network to be rolled out more quickly. He said 80 per cent of the population might be cov-ered by 1995. Lex, Page 14

Pelège bows out of SAE battle

By George Graham in Paris

MICHEL Pelège, property developer, has acknowledged in in the battle to control of Societé Auxiliaire d'Entreprise (SAE), Auxiliaire d'Entreprise (SAE), the construction

Mr Pelège yesterday sold three-quarters

33 per cent stake he built up for FFr1.19bn

of it ii Crédit Lyonnais, principal banking ally,
Paribas, the
bank which been leading
defence for existing

The sale is expected to leave

on the operation. The shares were sold at FFr1,200 compared with an average acquisition price estimated at FF11,200 to FF11,250. It will, however, him the heavy debt burden that pushed in company to a net was III

The deal provides for Credit Lyonnais to buy 14 per cent of SAE, while Paribas III increase its stake from 2.5 per per III per Mutuelle d'Assurances and Comptoir Entrepreneurs will each take

Pelège said talks were under way on the sale of its remain-

way on the sale of its remaining 8.5 per cent stake.

The Pelège attack on SAE began in 1990 when the property developer bought a 14.7 per cent stake from CGIP, the Wendel family holding company. After building this stake with to 23 per cent through marup to 23 per cent through mar-ket purchases, he demanded a majority of SAE board seats.

the deal is the latest setback to the established French tradition of seeking to take control of a company without being willing or able to pay for a full majority.

Move signals ABN's expansionist mood

ABN AMRO's proposed takeover Talman Federal, the largest savings the loan institution in Illinois, is not the big, international acquisition which analysts have been expecting since the big Dutch bank was created out of a merger 11 months ago, writes Ronald van

However, the move is important because it signals that ABN Amro is earnest about expanding abroad and is ready to take definite steps in that direction. Although it has struck two deals in the US in July alone – on July 2 it acquired the remaining 33.7 per cent stake in Euro-pean American Bank (EAB) of New York - ABN Amro has yet to act on its Euro-

This raises the prospect that, when and if the big acquisition comes, it may come a lot closer to home than Chicago or New

The Talman deal leaves ABN Amro with emple put telegy of ing "global player" into place. When ABN Bank and Amro Bank merged in the summer of 1990, the new bank immediately made a Fl 1.3bn (\$650m) issue of

preference shares.

The proceeds, which can easily be supplemented by the bank's existing funds, were clearly earmarked for international growth, with the US and Europe cited as the main outlets for the bank's desire for

The bank has been coy about its European intentions, but analysts believe it may and France in particular. However, prices commanded by European banks are high, making the US an easier hunting

Talman fits in nicely with the strategy pursued by the former ABN Bank of concentrating its efforts on Chicago. Amro Bank was traditionally stronger in New York, thanks to its involvement in EAB. ABN Amro's acquisition of

Talman will further strengthen the bank's unusual "bi-regional" position in the US.

the US.

Like alling Dutch banks, ABN Amro prides itself on its conservatism, especially compared with the brashness of US banking. Its decision to make a foray into the US savings and loan market was not taken lightly.

An ABN Amro spokesman yesterday disclosed that the bank had been close to agreeing a deal with Talman two weeks ago, but the agreement fall spart when another, unidentified, party stepped in and offered more.

ABN Amro withdrew, refusing to take

ABN Amro withdrew, refusing to take part in an auction for Talman, but was later re-approached when the rival bld unravelled. The message which ABN Amre is seeking to convey is that it was prepared to pay a fair price for Talman but no more - in keeping with the tradi-tional sobrlety of Dutch banking. Lex, Page 14 :

advance 2% after weak first quarter

By William Dullforce in Geneva

SANDOZ, Swiss and pharmaceuticals group, and disclosed per single SFr6.9bn (\$4.45bn) in first-half consolidated compared with the first in local currencies, comment had become by

per announcement yesterday are a from In first quarter when Sandoz reported slide of the per continuous sales.

Mr Marc Moret, chairman, declined to be earnings the the but company said it expected to achieve a "satisfactory result" for 1991 as a whole, provided in early indications in international economic recovery were con-

lineal. Research abredient in the US and European coun-ties had a negative impact on Im group's chemicals busiwhere sales by 3

The measure its had a neg-um impact on its agro-chemioperation, which may turnover drop by 6 per cent W the man hand, pharma

centicals successfully weath-the effect of a strong Swiss franc, recording cent rise in turnover just over SFr3bn. Sandoz said new products had contributed significantly to the increase in

Dellat performances were also marked by seeds, nutri-tion and community Barnku'n first-half in im per-

formance, however, lags behind that of Roche, the third largest and pharmaceuticals which cent improvement in SFr5.54bn. This was equivalent III per cent increase in www.currencles.

Turnover in Roche's pharma I per cent ii SFr2.84bn while its vitania and fine chemicals division recorded a III now cent incresse 🛄 SFr1.32bn.

Land and said that will reservations for extraordinary developments, it expected a further Him in earnings this

puts Danieli on defensive

ISTENING Mrs Cecilia Danieli, maging director of the eponymous Italian heavy engineer-ing group, it would seem that her decision to invest in a new national newspaper stemmed more from disappointment at the company's treatment in the media than from traditional investment criteria.

Mrs Danieli, who runs the group with her associate, Mr Gianpietro Benedetti, still finds it difficult to explain why Dan-ieli, one of the world's biggest makers of mini-steel mills, took such a beating in the media as a result of its contracts to sell steel-making equipment to Iraq

Shipments for III DM750m (\$418.9m) Iraqi deal last August, month fol-lowing the embargo imposed invesion non-Kuwait by Iraq, a first-time customer for ball.

According III Mrs Danieli, the contract was just one of a stream of infrastructure orders won by business-hungry looking for opportunities in the aftermath of the Iran-Iraq war. However, after the invasion of Kuwait, Danieli found itself

under the microscope. While general press examined, and misrepresented, the contents of the deal, financial specialists concentrated on the damage it would do to Dan-ieli's earnings, she recalls. Mrs Danieli still criticises

analysts' concentration on the company's turnkey contracts, such as those to Iraq and the Soviet Union, instead of on the dozens of smaller, but more stable, orders for steel-making "minimaller" which are head "mini-mills" which are bread and butter for Danieli.
"It is a wrong impression, as

it ignores our presence in developed countries," she says. "Our business in the US is hardly ever mentioned," despite the fact that some 70 to 80 per cent of orders for mini-mils have come from US customers in the past five to six years. "People tand to concen-trate on a \$200m order from the USSR rather than the \$20m deal from Bethlehem Steel."

For while the huge turnkey orders are cyclical, those for smaller Danieli products are much more stable. And, con-trary to popular belief, not all the group's customers are third

Despite Mrs Danieli's efforts. the Iraqi order will company's results for the 1990-91 financial year, ending on June 30, which will be released in late Land the earnings will be the L61.5bn (\$46.2m) made in 1989-90, although still at an "acceptable" level, according to

Mrs Danieli explains why the

world countries wanting in build steel industry on the cheap, she seed industry on the cheap, she seed in the cheap in the defaults, but it takes months." Obviously, slower numents will affect Danieli's But we mustn't forworld is already like this," she lotor

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suggests.
It is to protect itself against such volatility, to which Danieli's is "traditionally subject", that the group maintains high cash balances, earnings from which account for nearly half

Haig Simonian reports on how a controversial deal may have affected the results of an Italian heavy engineering group:

loss of the Iraqi order caused less damage to earnings than expected. Much, although not all, of the contract was cov-ered by SACE, the Italian export credits guarantee agency. And large parts were passed on to sub-contractors, limiting the impact on Daniell

Moreover, only some parts of the order were made to specification, meaning that other pieces equipment in of preparation can be sold to other customers,

Mrs Danieli explains.
The company has also yet to whether it will absorb the full impact of the accounts or spread it over a longer period, she says.

the imal problem will not immediately switch the critical spotlight away from Danieli. While the Middle East accounts for around per want of current orders, which amount as around L900bn, the Soviet Union is another important, but increasingly troubled.

More problems on the company's profitability. While some western suppliers have complained of severe pay-ments delays, she plays down the impact of Moscow's current financial problems.

Mrs Danieli is cautious when

"For years, payments from the Soviet Union had been per-

of net profits.

Danieli defends the pol icy, despite local criticisms icy, despite local criticisms that the company should in the core in the core

Most of the company's cash is in short-term deposits, notably Eurolire, but also dollars, D-Marks and Ecus. The empha-sis is on liquidity. "The impor-tant thing for us is to be able to say tomorrow, OK, let's use the funds", she says.

The fact that raw figures in the capital goods industry can be deceptive is an additional argument Mrs Danieli uses to justify the policy. One big turn-key contract can create a oneoff surge in turnover. However the fact that margins on such deals are traditionally lower than on orders for individual pieces of equipment that earnings will not rise in proportion.

Moreover, Danieli's profits are also linked to the overall state of the steel industry. Mrs Danieli admits "it will be difficult" to repeat the boom years of the 1980s, when the group grew dramatically.

However, the present down-turn in steel is not as bad as it looks for capital goods produsers, she argues. "There is a certain link, but not as direct or as immediate as you would expect."

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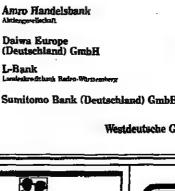
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active portion of the market. Watch the new LABS Index daily on Reuters (page GSAB), Telerate (page 24770) or Bloomberg (LABS).

And for more information on the LABS Index, call Lynn Edens at 1-212-902-0369.

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1,000,000 Warrants w subscribe up to nominal DM 100,000,000 of the 81/2% Kommunalobligationen of 1994/2001

Landesbank Schleswig-Holstein

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& Burkhardi

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Westdeutsche Genossenschafts-Zentralbank eG



INTERNATIONAL COMPANIES AND FINANCE

hit low over

European

operations

Anstralian Ratings reported that TNT had accumulated funding of A3875st (US\$15.2m) over the past four years. These had contributed to "highly-leveraged capital structure". The agency expected an operating cash-flow deficiency for the second an operating cash-flow deficiency for the second and about A3156m.

TNT's will be set at B-in October, when Australian Ratings adopts the system of its parent, Standard & Poor's.

Four of Australia's largest broking houses, RZW, County Ord Minnett and marie Equities, sold the on behalf of clients yesterday.

By Mark Westfield

Chrysler and Mitsubishi Motors close to fresh deal

By Robert Thomson in Tokyo

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COL PROPERTY.

CHRYSLER Corp. of the US. and Mitsubishi Motors, the Japanese carmaker, are close to agreement on a reorganisa-tion of their equally-owned US production venture, Diamond Star Motors. The Japanese company is likely to lift its

Mitsubishi Motors would sell its entire 50 per cent in Diamond Star were prema-ture. However, the Japanese company indicated that the negotiations were in the final stage and it was likely to take a larger of the

US steelmaker's

outlook gloomy

for third quarter

of \$287.lm. Per-share results are not

comparable due to the issue of

ew shares under the com-

tany's reorganisation.
First-half net profits totalled
33.48m, or 18 cents a share, on

sales of \$477.6m. Last year's first-half profit was \$61.4m on

By Our Financial Staff

company believes it has hall capable of producing 240,000 cars annually.
Although the original ment "shining example" of US-Japanese co-operation, Mitsubishi recently been irritated by critiof Japanese by Lee Iacocca, Chrysler's

chairman
Star produces
such as the Mitsubishi
sports and
Summit sedan. Mitsubishi

October in that Chrysler to meet its oping new middle in the cont

Tokyo Stock Exchange, although Chrysler I only that

AMP confirms its role in Australian bank flotation

By Mark Westlield

WHEELING-Pittsburgh, the WHEELING-Pittsburgh, the ninth largest integrated steelmaker only recently Chapter 11 bankruptcy protection nearly expects its third-quarter financial decline speculation yesterday by con-firming it would participate in the proposed A\$1.34bn 1.02bn) partial flotation of government owned financial decline from second-quarter levels.

The forecast followed news that second-quarter profits totalled \$2.02m, or 10 cents a share, on sales of \$254.1m. In the same period last year, net profit totalled \$36.4m on sales of \$257.1m.

investment operations, Mr Leigh Hall, his group CHARLES BY FEW

"However, the marine marketplace speculation and confusion as III AMP position on law important offer were such that AMP

AUSTRALIA'S largest the situation," he said.
Institution, the Australian There had been speculation
Mutual Provident Society in the market that AMP would snub III flotation, in which the federal Treasury plans to sell 29.75 per cent of the bank. A total of 239.3m shares will be offered publicly at AAAA1 a share and an additional 9m

> today.
> La month, AMP
> agreement with Australia's bank, Westpac, on a strategic alliance in which AMP would eventually own 15 per cent of Westpac and underwrite insurance products sold through the bank's branches.

> shares offered w staff at A\$4.86 each.
> The public offering officially

terday.
There has been speculation in the market that TNT would make an announcement regarding the of Buropean air to con-sortium of European Westpac has agreed to buy AMP's half-share of the loss-making Chase AMP Bank.

leaved capital: 112 000 000 shares of 10 cents each

TNT shares | Fletcher Challenge buys Chilean plant

By Terry Hall in Wellington

New forestry resources group, said yesterday it had become the world's biggest producer of chemical grade methanol following in purchase a plant. SHARES in TNT, the Australian transport group, fell to an all-time low of 73 cents yesterday. The fall was in response to an apparent lack of progress on a long-awaited joint venture involving TNT's loss-making European air freight business.

TNT recovered alightly to 75 temts before the close in Australia, to finish 3 cents down on the day on turnover of 1.5m shares. This is level with its previous low on January 17.

The stock has lost a net 11 cents since Friday, the day after it was downgraded to B+from BBB- by the credit agency Australian Ratings.

Australian Ratings reported that TNT had accumulated Cape Ilria Methanol, Mr

Cape III. Methanol, Mr US\$30m (NZ\$160m).
Fletcher's Chilean move had been expected by the market for some days, and had driven its share price down. However, it recovered late yesterday on word that the purchase would not damage Fletcher's balance sheet gearings.

In an unrelated move.

sheet gearings.
In an unrelated move,
Fletcher id it was buyBrieriey investments'
energy company
Petroleum NL.
BIL's decision to sell was
surprising as the company had
been expected
long-term player in the New
Zealand
Ever, the New Zealand-based
investment and trading com-

simul itself to the large exploration costs for buying the 90 per in Cape Horn

Henley Group TS M
Henley Group methanol.

Coupled out-Synfuel plants in Taranaki, plants will output of

of Fall and said Cape customer base that included exports to Japan, Europe and investment and trading com-

The company also had a gas contract with a state-owned petroleum company which expired in 2008. The plant had a deep-water port, produced 854,000 tonnes, and required no capital spending at its present level of output.
Mr Andrews said methanol

had strong prospects ment three years, with growth potential in traditional markets in it used for form-aldehyde, ascetic acid and related He said demand was also growing for methanol's use in the fuel addi-

tive MTBE, used to reduce lead and volatility in gasoline. The purchase will not inter-fere with Fletcher's aim of reducing its debt-to-equity 1.8m tonnes a year.
Mr Mr Andrews, had ratio. A ratio of 55:45 had be

achieved by the June 30 bal-ance sheet date, and a target of 50:50 had been set as a goal for the next financial the company said yesterday. Fletcher said it had devel-

oped substantial knowledge about Chile since its first venture there in 1983, and was now in forestry and newspaper print investments in the country. II also owned 60,000 hectares of forestry plantings and a newsprint mill

Petroleum was sensible subsidiary Petrocorp was already leading operator in all fields where Southern held interests, the company said. BIL is selling 71.5 per cent of Southern's ordinary capital, totalling 107m shares, for 49 cents a share, as well as 75m

November options.

Petrocorp is to increase its oil reserves by 3.8m barrels and its gas reserves by 21 peta-

Southern's hydrocarbon deposits include per of the Waihapa oil field and Ahuroa Tariki in fields, and a small stake in the Kaimiro gas field.

Firm gold prices help Anglovaal

FIRMER gold prices and effective cost controls helped the Anglovaal group improve performance at its four gold mines in the quarter to the end

Hartebeestfontein, Hartebeestfon

at 6,644kg. Costs were only slightly higher at R24,992/kg, against R24,587/kg. The position was significantly improved, Laure to the price resident rising to

R34,260/kg from R3 This was partly because the mine sold forward 1,866kg of in production at R35,851/kg. Also important was the actual Also important was the actual rand gold price, which has recently been firmer due to a lift and a sharp weakening of the rand against the dollar.

The other mines in the group enjoyed improved only revenue.

All financial figures for the quarter and progressive figures for the current year to date are u

enjoyed improved gold revenues for similar reasons. including the mine's low grade operation, after-tax profits for the quarter were virtually unchanged at R39.5m (\$14m). Loraine, the marginal mine in the group, enjoyed the fruits

Rate of exchange on 30 June 1991: R1,00 = 20,21, 21,00 = 74,74.

Development results given are the actual sampling results. No afformat recessary in the valuation of the corresponding one reserves.

R162,000 from R5.2m last quar-

R162,000 from R5.2m last quarter. Although this was mostly the result of the significantly higher gold price received, lower costs contributed.

The other mines in the group, Transvaci Consolidated TC) and Village Reef, improved profits. ETC managed to lower unit costs and lift milled output and yield. Combined with the better price, the mine's profit margin improved minedly to R12,000/kg from 953 m. After-tax p. 111 48.8m, against R3.8m.

Bank of New York declines

BANK of New York saw second-quarter net profit slip to \$61m, or 75 cents a share, from \$70m, or 90 cents, in the same period last year, writes our Financial Staff.

This left the bank, the ninth largest in the US after its acquisit in its New York rival, Irving Bank, for \$1.4bn in 1988, with a first-half loss of \$3m, equal to 27 cents, against a profit of \$173m, or

The figures were after loss provisions of \$127m, against \$94m in the quarter and \$470m against \$158m in Um

Polaroid dips by 18.5%

POLAROID, the US maker of instant cameras, turned in an 18.5 per cent decline in secondquarter earnings, in line with expectations, writes Karen Zagor in New York. Net income fell to \$26.8m, or

33 cents a primary share, from \$32.9m, or 45 cents, a year ear-lier. Earnings in the latest quarter were boosted by an all insurance settlement.

Revenues rose 10 per cent to \$521.4m from \$475.6m. US sales improved 14 per cent, while international sales increased 5 Operating profits, down 20 per cent to \$53.3m, were hit by

start-up costs for new products and a planned in mar-

keting spending.
First-half earnings fell 33 percent to \$43.2m, or 48 cents a primary share, from \$64.7m, or

90 cents, a year earlier.
Polaroid was particularly hard hit by the slump in tourism earlier in the year and the recession. Worldwide sales in the six months were \$962.6m, 5.5 per cent above last year's eat 1 cm.

2011.8m.
Mr I. MacAllister Booth,
Polaroid's chairman and chief
executive, said the recession
and strength of the dollar overseas would play a large role in the company's product mix, determining 1991 results.



Repulic of Iceland U.S. \$125,000,000

Floating This Malini due 2000

Holders of Floating Rates Notes of the above issue are hereby mailed may for the immed period imms 17th July, 1991 to 17th January, 1999 the following 1. Rate of manual. 6%% per annum

US FEED.AZ

US \$8,385,42

Per W \$10,000 Nominal m

Payment Date:

Per US Parwoo Months 3. Payment

17th January, 1900 100

Bank of America International Limited

2. payable on indicate

Principal Print for Floriday for Trading Trading by 2,679 on \$1,019 Pandament of the control of the cont Food and the state of the state

Morgan Grenfell Investments N.V. US\$50,000,000

Floating rate lote due 1994 Payment of principal and interest unconditionally sturrenteed by Morgan Grenfell Group PLC

in accordance with the provisions of the notes, notice is hereby given that for the interest period from 17 July, 11 17 January. the rate of interest will be 6 1/4% per annum.

payment 17 January, 1992 will be US\$167.71 for US\$5,000 principal Agent: Morgan Guaranty

Trust Company **JPMorgan**

U.S. \$100,000,000 Republic New York Corporation Floating Rate

Notice is hereby given that for the period from July 17, 1997 to October 17, 1997 the Notes will an Interest Rate of give per annum. The interest payotic on the relevant interest payment date October 17, 1991 will amount to U.S. \$189.72 per U.S. \$10,000 Principal Amount of Notes. By: The Chase Monitotian Bank, M.A.

July 17, 1991

Analovaal Group Mining companies' reports - Quarter ended 30 June 1991 Horidoessianian Cold Mining Co lid Consolidated Mines, life

1,40 46,27 21,90 24,97 32,164 15 17 19

0,11

1 521 300

14 81 366

(2.547)

84 913

IIB 151

39 762

9 098

8 766

121

The total one reserve at 30 Juan 1991, based on a gold price of R35 250 per kilogram.

In terms — Company's articles of association, the directors' borrowing powers are limited is — 000 000. At 30 June 1991 borrowings totalled P4 741 000 (1990: R8 219 Lan, of which tempterm borrowings amounted to R2 840 000 (1990: R4 823 000) and short-term to R1 901 000 (1990: R1 396 900).

All at 30 June 1981 the Company had sold a portion of the future gold production as

Ky of gold and

Chrostocy B.E. Hamov O.M.B., Hox, U.D., (Chabases), H.J. Bureanin Hox, U.D., D.J. Crasso, A.J. Fleid, J.J. Caldardupp, L. Houlf, G. Mande, Class S. Mande, C.L. Sarlier

nin at 30 June 1991 are authorited at R8 000 000 (31 March

PAR PAR PAR POOD ROOO

State's share of profit

of profit.

don and State's share

Sampling regules on Vasi Reel Sampled

For and on behalf of the board

B.E. Hereau D.J. Crown

Financial results
Working profit - gold mining...
Profit/(loss) from sales of unminen
adde and sulpharic add

624 000 63 225 0,10

(7 315) 3 553

(230)

200

57 884

17819

39 865

8 079

721

6 800

and the

2 732 000 287 212 0,11

266 321

(13 765 34 476 1 243

2/8 2/5

279 375

130 820

146 555

28 822

112 000 142 798

39 417

6 518

Forward price per tig sold RS7 037

(1 100)

Bestern Hensvert

legued copital: 86 333 590 shares of 2,5	cents each		
	Quarter ended 30 June 1991	Ę	7
Operating restalts			***
Ole miled	87 300	81 806	332 400
Gold recoveredhg	915	10.2	3 362
Plevenue	10,5 348,80	219.30	10,1
Costs R/I miled	223.02	229,02	223.52
	125.78		
Profit		91,28	98,41 31 928
Perentus	33 279 21 279	31 318 22 365	22 090
Profit	12 000	8 953	9 829
Revenue	30 450	28 119	107 342
Costs	19 470	18 652	74 297
Profit	10 880	7 467	23 045
Pisancial requite	ROOS	11000	R000
Working profit - gold mining	10 960	7 467	33 046
Non-mining income	969	811	3
	11 936	8 278	36
Prospecting expenditure	2 804	2967	8 in V
Prospecting expenditure	124	_	
Profit before taxation	9 211	5 281	27 EU
Tapadon	3 P48	1 492	10
Profit after taxation	5 253	3 750	17
Cupital expenditure	1 854	620	4 60
Dividends	6 044	-	12
		-	-
	7 698	<u>#23</u>	16 834
Development			
Advanced	1 805		6 502
Sampling regulity:			
SampledB	779	-	3 421
Charmel width	287		240
Citatral valuegh	12,2	100	5,4
engt	2 877	1 939	1 342
		-	

829 200 299 17,4 4 885

Permand price per kg sold P37 057 First dividend No. 82 of the entringer where were deglared in May 1981, giving a lotel of 14 cents per chare for the timencial year.

17 July 1991

For and on bahalf of the board R.A.D. William Directors Obstice: RAD, Wilson (Chalusur), D.J. Cross, J.J. Galderbuye, M.E. (Mater Chil.S., Hen. LLD., Clies & Myself, G.J. Rationics, J.E. von Historic

Placka Capper Mines Md leaved expiral: 54 000 000 physics of 50 cents each

885 400 580 800 304 800 37 000 88 400 1 499 3 111 3 079 7 209 (837) 379 (458) 7000 (1 398) 954 (442) (442) #000 (1 575) 2 877 1 302 1 302 4 367 102 4670 Prieska Copper Mines Ltd. - Continued

ee, which very from querier in querier, are brought to account in their receivable value. Operating profit takes into account adjustments following determinations on despatishes made during previous querters.

It is estimated that there will be no liability for texation for the year anded 80 June 1991 as closure costs provided for in previous years and now to be incurred should result in the Company having no texatile income for the year.

In future the temperay will not publish quarterly reports as mining operations have ceased. Inferim reports for the half-years entding III December will be sent to shareholders. For and on behalf of the board

Shacters: D.L. Crown (Chairman), L.L. Berdeld, B.J. Puneton, J.J. Galdeniuye, B.E. Hyrnov D.M.S., Hon. LL.D., Clive S. Manel, G.J. Robberge, R.A.D., Wilson

17 July 1991

Lereine Celei Mines, Lie

•	Querter	Guerter	Nine months
	ended	ended	betone
		31 March 1881	36 June 1801
Operating results		1001	1861
Ore miled	352 000	352 000	1 076 000
Gold recovered	1 714	1 746	
	1 713		6 403 5.0
Program Program		4,9 158.02	184.89
CostsP/t miled	-	182.64	177.75
(Loss) P/t miled	-	(24.62)	(12.86)
Peverue	36 D61	31 857	32 838
Costs	36 610	36 820	35 398
(Loss)R/kg	(1 559)	[4 963]	(2.580)
Revenue	80 077	55 623	177 422
Costs P000	62 750	84 288	197 258
(Loss)	(2 673)	(8 865)	(13 836)
Financial moute	J7000	R000	R000
Working (loss) - gold mining	(2 573)	(8 865)	(13 836)
Profit from sales of pyrite	328	743	1 314
Non-mining income	2 417	2 660	B 215
	72	(1262)	(4 307)
interest paid	234	255	704
Royalties paid.	_	- 8	
(Loss) before taxation	(162)	(5 525)	(6 019)
	(102)	(356)	(e o is)
			-
(Loss) after texation	(162)	(5 1 89)	(<u>5 019</u>)
Capital expenditure	1 120	1 027	3 495
Appropriation for loan recomments	108	84	271
	1 228	3 111	2 766
	1 625	1 111	9 100
Development			
Advanced	5 100	5 193	15 388
Sampling results:			
Kimberley reefs Sempled	194	1000	488
Channel width cm	96		90
Charmel value	6.4		9.1
	616	-	811
Deed and	0.0	_	011

78,8 707 2 780 107 6,6 700

Promoter
The profit in the lexision includes results of hedging transactions. In terms of the Company's articles of association, the directors' borrowing powers are striked to R35 000 000. At 30 June 1981 borrowings totalled R4 525 000 (1990: P4 857 000), of which long-term borrowings amounted to P4 204 000 P4 805 000) and short-term to RS21 000 (1990: R252 000).

Hedging transections
As at 30 June 1991 the Company had sold portions of its future gold production as

Quarter ending	Kg ot gold sold	Forward price per kg sold
30 September 1981 31 December 1981 31 March 1992 30 June 1992 30 September 1962	1 172 718 718	P36 711 P35 966 P37 180 P39 298 P39 046
Capital amanditura	30 June 1991 are estimated at	*****
For and on behalf of the board		

RAD. Witton Directors Effective: D.J. Crise (Chehman), P.J. Bustice, J.J. Geldenhays, B.E. Hersov D.M.S., Hos. U.D., B.J. Lawestern, G. Maude, Clive S. Monell, J.E. Clivier, S.W. van der Colf, R.A.D. Wilson Allemans (Ricciant: J.H.J. Burke, B.J. Russion, T.C. Ress, G.J. Robberts, K.A. West

JWT 61835



DAIDO STEEL CO. LTD.

U.S.\$220,000,000

5 PER CENT. NOTES DUE 1996 WITH WARRANTS

ISSUE PRICE 100 PER CENT.

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IBJ International Limited Yamaichi International (Europe) Limited Robert Fleming & Co. Limited

Nomura International **Tokai International Limited**

Daiwa Europe Limited

Deutsche Bank Capital Markets Limited Kleinwort Benson Limited Mitsubishi Finance International pic Morgan Stanley International J. Henry Schroder Wagg & Co. Limited

New Japan Securities Europe Limited

DKB International Merrill Lynch International Limited Mitsubishi Trust International Limited **Paribas Capital Markets Group** Wako International (Europe) Limited

Barings B.V.

US\$ 150,000,000

Guaranteed Floating Rate Capital Notes due 2001

Payment of principal and interest guaranteed by

Barings pic

In accordance with the provisions of the Notes

notice is hereby given that for the interest period from July 17, 1991 to January 17, 1992 the Notes will carry an interest rate of 6%% p.s.

The interest payable on the relevant interest payment date.

January 17, 1992 against coupon no 12 will be US\$ 338.61 per Note of US\$ 10.000

KREDIETBANK

S.A. LUXEMBOURGEOISE

Well Fargo & Company

US\$100,000,000 Floating rate subordinated notes 🔤 July 1997

In accordance with the provisions of the notes, notice is hereby given Aug Su de Santon (Salada) 27 July, 1991 to 17 October, 1991 the notes will carry an Interest Rate of 6 1/1% per annum. Interest payable on the relevant interest payment date 17 October, 1991 will amount to US\$161.32 per US\$10,000 note US\$806.60

Agent: Morgan Guaranty **Trust Company**

JPMorgan

HMC Mortgage Notes 3 PLC £150,000,000 £11,500,000 Class B Moragaga Backed Floating Rate

Notes Due July 2015 For the interest period 15th July, 1991 to 15th October, 1991 the Class A Notes we in vicious, 1991 the Class A Nobel will beer interest at 11.3875% per ensum. Interest psychle on 15th October, 1991 will amount to £2,870.27 per £[00,000 Note.

The Clase B Notes will beer interest at 12.3125% per annum. Interest payable on 15th October, 1991 will annual to on 15th October, 1991 will amount to £336,893.84 per £11,500,000 principal

Agent: Morgan Guaranty Trust Company

J P Morgan



HALIFAX

BUILDING SOCIETY Floating Rate Loan Notes 11.1563%

16th July 1991 16th October 1

A/S JYSKE BANK US\$ 100,000,800 Subordin Floating Rate Notes due 1995 in accordance with the terms and conditions of the Notes, notice is

hereby given that for the six months period from July 16, 1991 to January 16, 1992 the notes will carry an Interest rate of 6% (Including the margin of %). The coupon amount so calculate will be USD 341.81 for denominations of USD 10,000 and

USD 8,546.14 for deno USD 250,000. BANQUE GENERALE DU LUXEMBOURG S.A. Reference Bank

U.S. \$100,000,000

Guaranteed Floating due 1993

SANWA INTERNATIONAL FINANCE LIMITED

THE SANWA BANK, LIMITED Notice is hereby given that the Rate of Interest has been fixed at 6.5375% p.a. and that the interest payable on the relevant Immers Payment Date, January 17, 1992, against Coupon No. 8 in respect of U.S.\$100,000 nominal of the Notes will be U.S.\$3,341.39.

July 17, 1991, By Citibank, N.A. (CSSI Dept.), Agent Bank CTIBANC

U.S.\$125,000,000 Alaska Housing Finance Corporation Floating Rate Notes Due July 2001

Notice is hereby given that the Rate of Interest has been fixed at interest payable in current interest period July 17, Interest payable on the relevant Payment Day January 17, 1992, in respect of Daymoninal of the will U.S.\$3,341.14.

July 17, 1991, London RY: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANCO

WORLD TEXTILE INDUSTRY

The FT proposes to publish this survey on
September 25 1991.

This survey will be relevant to those companies participating at ITBAA and interest to the companies participating at ITBAA and interest for fact, it will be of the utmost interest to all FT renders involved in this industry- from fibre soppliers to machinery minufacturers, from textile manufacturers to the tetaliers. For a copy of the editorial synopsis and advertisement details contact:

Ruth Pisconbe

Telephone 061 834 9381

Fact 061 832 9248

FT SURVEYS

Den norske Bank

(Formerly Bergen Bank A/S)

U.S.\$75,000,000 Floating Rate Notes Due 1997

(with the right to subordinate)

Notice is hereby given that the interest payable on the relevant Interest Payment Date. August 13, 1991 for the period February 13, 1991 to August 13, 1991 against Coupon No. 12 in respect of U.S.\$5,000 nominal of the Notes will be U.S.\$165.67 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$165.67 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$165.67 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$250.000 nominal of the Notes will be U.S.\$250.00

July 17, 1991, London By: Citibank, N.A. (CSSI Dept.), Agent Senk CITIBANC

U.S. \$75,000,000

The Bank of New York Overseas Finance N.V. Guaranteed Floating Rate Subordinated

Notes due January 1996 Unconditionally Guaranteed, on a Subordinated Basis, as as Payment of Principal and Interest by The Bank of New York Company, Inc.
(Incorporated in New York OSA)

Notice is hereby given that the Rate of Interest has been fixed at 6,1875% p.a. and that the interest payable on the relevant Interest Payment Date, October 17, 1991, against Coupon No. 31 in respect of U.S. \$10,000 nominal of the Notes will be U.S.\$158.13.

July E. 1991, London By: Citibank, N.A. (CSSI Dept.), Reference Agent CITIBANC

INTERNATIONAL COMPANIES AND FINANCE

Mutual Benefit expected to be seized

By Nikki Tait in New York

INSURANCE regulators in New Jersey were expected to take formal control of Mutual Benefit Life Insurance Company, the big, troubled life insurer, yesterday afternoon.

The takeover marks the leavest insurance company of

largest insurance company collapse in the US, and follows similar seizures of alling life insurers in other states. Department said that it planned to go into court terday afternoon place Mutual Benefit under

A moratorium on withdraw-from the Newark-based group would also be insti-gated. The next step would be to appoint a conservator to oversee the group's financial affairs. I eventual aim would be to "rehabilitate"

Policyholders have beslege Jersey insurer in recent days, anxious their money out publicity. On Monday, investors reportedly being turned in an attempt in staunch the outflow of funds. The carrently in the meeting all death benefit payments, annuity payments and so on in full, and this is expected to con-

With some 400,000 policyholders and year-end assets of \$13.5bn, Mutual Benefit is reckoned to be the largest single insurance company to be seized by US state insurance seized by US state insurance regulators. Its problems stem from its heavy exposure to the property market — estimated to account for about 40 per cent of assets — and the growing nervousness among the policy-owning public about the health of America's life insurance industry. This prompted a run on the insurer.

Unlike Executive Life of California, which started the wave of life inaurance company collapses, Mutual Benefit

pany collapses, Mutual Benefit was not heavily invested in thought to be a within the US insurance industry. First Capital and Monarch Life – two smaller

Life - two smaller reports also been seized by for credit losses was \$409.3m, achusetts respectively.

Scott Paper slides 59%

SCOTT PAPER, the world's largest producer of toilet tis-sue and napkins, announced that net profits simmped by 59 cent in the quar-ter, writes Nikki Tait. On Monday. Boise Cascade,

another paper company, announced a lim for lim three-

mouth period.
Scott made in in three months, almost one-third of the \$94.9m notched up in the period a year earlier. Sales stood if \$1.21bn against \$1.21bn against \$1.31bn, and earnings per

Scott said the poor showing was "primarily the result of was primary the result of the depressed economic environment and weak markets"

S.D. Warren, its printing and publishing subsidiary.
It was also hit by a rising interest charge at \$55 4m from

interest charge - \$58.4m from \$44.6m - and the impact of "selective machine curtail-ments", as Warren tried to

tackle overcapacity.

However, Scott said that personal and cleaning business, I wouldwide, fared better due to the international operations. Sales for the US tissue interests rose by 5 per and and the consumer and commercial operations had record volume. However, operating profit fell

by 6 per cent.
Outside the US, was a 19 per and operating income was some 75 per cent higher.

AHP slips in second quarter

AMERICAN Home Products, the US health are group, and profits decline in the ond quarter to a or a cents a share, are \$270.4m, or 86 cents, in the year-ago period. However, the ure included a one-off gain \$70m. writes Our Financial

Revenues wom little changed at \$1.62bu from \$1.61bn. For the first half, earnings

grew 5.6 per cent 10 \$617.7m. or \$1.96 a share, from \$584.8m, or \$1.86. Revenues down slightly at \$3.38bn from \$3.42bn.

However, revenues in I included sales from discontinued operations # \$187m for the second quarter and for the six months.

Last month, AHP announced it was to close five European plants during the men two years, to we up high-volume, specialist manufacturing sites to improve competition ahead of the single European market.

Record profits indicate revival at broking houses

FURTHER evidence of III revived fortunes Wall broking was provided yesterday when Merrill Lynch I Smith Barney, Harris Upham announced record second-quarter profits.

At Merrill, the largest US broker, earnings for the quar-ter soared 14 per com to

on revenues # \$3.1bn. \$74.1m on revenues of \$2.8bn in the year-ago period. All the main operating busiat Merrill displayed strong growth. Increased investor interest in US securities markets commission

revenues 15 per and in and a big rise in US and foreign met and bond later underwriting lifted investment banking Harman 31 per Mail

Merrill also did well on its proprietary business, with principal revenues third in as the mer rials strong reverse

over-the-counter securities, mortgage-backed securities, swaps, foreign exchange, high-yield bonds and foreign equi-

management and cus-todial fee business another lucrative sector, producing \$195m in revenues during the quarter, up from \$167.3m. At the end of June, client assets under fee-based management stood at \$119bn, up \$17bn on the previous year. Net interest and dividend profit rose ■ per cent to \$157m.

The benefits of Merrill's cost-cutting programme were apparent during the quarter. Although non-interest expenses rose 10 per cent to \$1.5bn, that increase resulted mainly from performance-related bonuses and consultants Excluding volume, enses fell | per cent,

earnings nee earnings to the story was similar, Buoyant securities markets spurred growth in investment banking, where revenues were 53 per cent higher than a year earlier at \$95m, retail and instinues up 9 per cent), principal trading (up 19 per cent) and net interest income (up 33 per cent). Mutual funds, asset management and mortgage banking business added \$11.5bm to profits, almost double the contribution in the second contribution. tutional commissions (revetribution in the second quarter

The record earnings Smith Barney helped second-quarter profits at its parent Primerica, grow 21 per to \$117.3m. Primerica also enjoyed strong growth at its consumer finance opera-12 per cent to \$43.1m. The group's last the business fared bus well, income rising only slightly to \$44.7m.

Banks plunge after write-offs

At Smith Barney, where

By Karen Zagor in New York

SECURITY Pacific and Wells Fargo, the two big California-based banking groups, yester-day turned in second-quarter ults as grim as predicted.

Wells Fargo, which rattled investors last month when it said it would take a pre-tax loan-loss provision of \$350m in the second quarter, warned that "the continuing uncertainties in the second research and the second second research." ties in the economy and the banking environment" might force it to further increase its

allowance for loan losses.

At the end of the first quarter, the bank's loan-loss provision was \$85m.

sion was \$55m.

Security Pacific, the fifth largest US bank holding company, and net income of \$46.7m, down 76 per cent from \$195.2m in the 1990 period.

Farming par share fell \$1 per Earnings per share fell 81 per cent to 30 cents from \$1.59. Although the earnings were slightly bleaker than the earlier projections of about \$50m. or 38 cents share, on Wall Street Security Pacific's shares were unmoved at \$24% at mid-

Security Pacific's provision

against \$160.7m a year earlier and \$271.1m for the first quar-ter. credit losses totalled \$307.4m, up from \$225m in the first quarter, with the increases concentrated the UK property market.

Commercial property prob-lems California and an increase in other non-perform-ing loans, contributed to a 3.8 per cent increase in non-per-forming loans and leases from \$2.31bn at the end of the first

Security Pacific has placed \$200m of performing California property on non-per-forming status.

Wells Fargo's sheet also reflected its shakiness it

the Californian economy. The bank, which has considerable exposure to the wilting west coast commercial property market, has been made more vulnetable by the number of in highly leveraged transaction (HLT) loans which have

In the 1991 second quarter, Wells Fargo's net charge-offs totailed \$153m, or 1.54 per cent of zverage total loans, of which

related HLTs.

The Francisco-based bank had net earnings 4m, or 21 cents share, down 94 per cent from \$232m, or \$4.40, a year earlier. In the 1990 second quarter, Wells Fargo had an after tax gain of \$69m from the establishment of its joint venture with Nikko Securities.

For the first six months, net income fell 58 per cent to \$166m, or \$3.07 a share, from 92m, or \$7.45, ■ year ago: -

However, Mr Carl Reichardt, chairman and chief executive, noted that it bank's net interest margin rose 15 basis points in the second quarter, and its non-interest income and expense also improved over the first quarter.

Ochase Manhattan, which on Monday turned in second-quarter earnings of \$132m against \$52m a year earlier, has warned that it expects to be plagued by commercial property loan problems through the second half. Chase wrote off \$117m for property in its second quarter, compared with \$21m a year earlier.

GTE ahead despite rate dispute

GTE, the largest US-based local telephone company and the second-largest cellular phone company, reported second-quarter consolidated income \$403m, 45 per share, in line with expecta-tions.

The include after-tax charge stemming from T court decision against the company

on Without this charge, consolidated income if Fig. in a share, we up 7 1990 and adjusting for the Contel cellular phone

operations purchased last year. Consolidated revenues and sales, taking account of the Texas rate decision, totalled \$5.4bn, marginally higher than last man.
The company has asked the Texas appeal court for a re-hearing of its case and says it will go to the Texas Supreme Court if the petition is denied.

A resolution is not expected this year. The Contal integration is expected to reduce costs in future, but for now Mr James "Rocky" Johnson, GTE chair-man, said that such savings

Revenues from telephone operations were up only 1 per cent from last year to \$8.8bn. Operating income from telecommunications products and services totalled \$42m in the second quarter, up 8 per cent over last year and reflecting gains in customers for cellular

A weaker US economy and decreased demand in Europe cut sales of electrical and lighting products to \$529m from \$548m. For the first six months of 1991, GTE's consolidated not income was \$829m, or 92 cents a share, an increase of 7 per cent over last year.

Chemical Waste falls to \$31m

were only "modest".

THE RECESSION and proller with specific incinerator and landfill operations held at hemical Waste Management, the US provider of Services, Barbara

The company, 77 per cent-by What Management, reported second-quarter net income \$31.4m, down Him is the period last

Dated: 17th July, 1991

\$343.5m from \$277.4m because of the acquisition of The Brand But earnings per share declined to 15 cents compared with 21 cents per share in the

Revenues were sharply up at

year-ago period.

After the end of the second quarter. Chemical Waste appears to have speeded in sorting and problems

operations.

modifications, and an interim consent decree was reached in Chicago on procedures that will allow resumption of The company has also been hit by stiff taxes on shipments of waste from other states for its landfills in Alabama, Louis-iana and New York.

and Chicago Indinerators.

Port Arthur facility was

granted approval for necessary

To The Holders of Warrants

Port Arthur, Treat

To Subscribe For Shares of Common Stock of .

Toa Steel Co., Ltd.

(the "Company")

(Issued in Conjunction with an issue by the Company of U.S. dollar 100,000,000 41/2 per ann Bonds 1993 with Warrants)

Notice of Adjustment M Subscription Price

Pursuant to Clause 7 of the terms and conditions of the Warrants under which: the above described Warrants were issued, notice is hereby given as follows:

In accordance with the Resolutions of IM Board of Directors of the Company adopted at its meeting held on 27th June and 5th July, 1991, the Company issued U.S. dollar 160,000,000 per cent Bonds 1776 with Warrants on 16th July, 1991. with the Initial Subscription Price per share of Yen 1,261, being less than the current market price of Yen 1,502.3 per share applicable as at ≥ date of payment thereof, 16th July, 1991.

As a result of such issuance, the subscription price at which shares are issuable. upon exercise of the Warrants will be adjusted in accordance with Clause 7 of the Terms and Conditions of the Warrants from Yen 1,579 to Yen 1,550.40 with effect from 17th July, 1991.

Toa Steel Co., Ltd.: By: Yasuda Bank and Trust Company (U.S.A.) as Agent for: The Yasuda Trust & Banking Company, Limited, London Branch, Principal Paying Agent.

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Par care in all the part of th The party of the p rived less hell him

firm Fed funds rate, arranging \$2bn in tomer repurchase yesterday in an attempt 😁

BONDS

WK government bond prices

Traders will the market picked up in the morning, helped by sterling's strength, but slipped in the afternoon on

Bio-group

INTERNATIONAL CAPITAL MARKETS

US bonds becalmed as Fed puts pressure on rate

By Patrick Harverson in New York and West Webb in London

were becalmed yesterday morning, with prices the maturity range little changed in chally light

ar moday, the benchmark
39 year Treasury bond was up
the 1964, yielding 8.446 per
cent. The two-year note was
also slightly lar, up is at
1001, to yield 5.859 per cent.
Traders had awaited the teatinguy before Congress of Mr
Alan Greenspan, chairman of
the Federal Reserve with some he Federal Reserve, with some interest. However, Wr. Greensaid little new, and his
description of the present monetary stance as a "watchful
waiting" policy did nothing is
drag the market its summer shumber.

- The Fed continued to put

GOVERNMENT

bring the rate down to its target of 5% per cent. By midday, Fed funds were trading slightly above opening levels at 5% per

slipped yesterday as investors who recently had of European

profit-taking. The 11% per cent gitt_due 2003/07 slipped from 1101 at Monday's the to fin-

Traders expect to see further switching German erument and and

FORD Credit Australia plans

to tap the Australian capital markets with a pivotal A\$60m

medium-term note Issue, AP

reports from Sydney.

No other non-bank issuer with less than a Triple-A rating has ventured into the Aus-

tralian fixed interest market for funds since late last year, when quaims over credit qual-ity in the despening recession triggered a heavy sell-off in the local corporate and state-

Ford Credit Australia's out-

U.S. DELLAR STRAIGHTS
ABSEY RATIONAL 678 93
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EEC 1/2 00

YEN STRAIGHTS
ADSTRA 23/496
CABADA 43/892
CREDIT FORCIER 51/494
DEMARKEY 79
EIB 45/894
GERERAL ELECTRIC 5 3/495
INTER AMER DEV 7 1/400
TRALY 51/492
KRISSA ELEC PWR 45/894
MIPPONTEL & TELS 7/896
SWEDEN 55/895
WORLD BANK 65/400

+4

STRAIGHT BONDS: The yield is the yield to redemption of the bid-price; the amount lessed to in millions of currency units. Cog. day - Change on

day.

FLOATING RATE MOTES: Denominated in dottars unless otherwise indicated. Coupon shown is minimum. Spread—Maryin plane air-manth offered rate (three-month jabove mean rate) for US dollars. C.con—The current coupon.

CONVENTIBLE BONDS: Denominated in dollars unless otherwise indicated. Cov. price—Nominal amount of bond per share expressed in conversion rate fixed at lease. Pram—Percentage premium of the current effective price of acquiring shares via the bond—Not, the most recent price of the shares.

plans \$60m convertible issue By Illiami Wahh **BENCHMARK GOVERNMENT BONDS** HUNTINGDON International 11.13

ing and engineering services group, is issuing a \$60m convertible capital bond.

The 15-year bond carries a coupon of 7.25 to 7.50 per cent, and has a convertible process. THE PART WATER and has a conversion premium of 16 to 20 per cent. The issuer can call the bond after Septem-8.375 05/01 ber 25 1996.

10.22 French bond market following

FRENCH inflation in June fell below the German rate for the first time since 1973, following three years of tough anti-inflation policies. In the year to June, French consumer prices rose 3.3 per cent, while German

prices rose 3.5 per cent.

Traders said they expect to
see further shifting into the
French bond market given the
lower inflation, lower political
risk and the fact that 10-year French-German yield spreads French-German yield spreads are about 50 basis points. French government bond prices weakened slightly yes-terday, and the Matif futures contract fell to 105 from Mon-

day's close of 105.22 While hopes have been raised recently that the French central bank would cut interest rates soon, the Bank of France unchanged at 9.00 per cent at a securities repurchase tender.

Ford Credit to tap Australian market

standing corporate bonds are rated Single-A by Australian Ratings. The issuer's debt is guaranteed by its parent, Ford

The new issue is expected to

carry a 12% per cent coupon and mature in 1995.

While the Australian corpo

rate bond market has calmed considerably since late last

year, many dealers say yields are still higher than warranted by ratings, in part reflecting limited liquidity.

While demand is expected to

FT/AIBD INTERNATIONAL BOND SERVICE

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SOTIO SPIRTIO 93

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COMMERZISK 0/5 FIR 93

DEMBARK 1/3 96

DRESSINER FIRANCE 1/3 99 DM

FERRO DEL STAT 94

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HAL FAX 1/10 94 5

HAL SAMUEL 1/14 FED

HAL SAMUEL 1/14 FED

HORGAN 1/19 1/4 97

NAT WEST FIRA SJA 1/8 96

HORGAN 1/19 1/4 97

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MORGAN 1/19 1/4 97

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NAT WEST FIRA SJA 1/8 96

MEW ZEALARD 90

QUEBEL PROV 01...

REM 5 98

CONVERTIBLE BONDS

ARSYLL GROUP 4 1/2 02 E

ASSA-MF1 4 3/4 02 E

BURTON GROUP 4 1/4 01 E

EASTMAN KODAK 6 3/8 01

GOLD KALSCORLE 7 1/2 00

GOLD KALSCORLE 7 1/2 00

GRACE (WO) 6 1/4 02

HANSON 9 1/2 06 E

HANSON 9 1/2 06 E

HANSON 9 1/2 06 E

HILLSOON 4 1/2 02 E

HITL PAPER 5 3/4 02

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Motor Credit of the US.

÷ COLUMN TO SERVICE SERV 8.80 8.81 U.D. 11.87

the announcement of favourable inflation rate figures in ing to 84.20 by late afternoon after opening at 84.55.
The Bundesbank announced

that I will it will be the second and two-year bonds, known today, did not disclose the total amount to be sold. Traders reacted favourably, pointing out that investors' demand for short-dated paper is strong.

government bond market picked up Nomura, Nikko, Y ket after four days' absence. The four securities houses were banned from conducting corporate business as a pumish-

nt for compensating clients for their trading Name.
Volume in the benchmark 129 JGB *** Ale Y700bn. compared with miles days, in bond prices barely changed.

Australia & New Zealand

Banking Group (ANZ) is planning to launch a new coupon-bearing certifi-

cates of deposit (TCD) programme with a

Dealers said the TCDs are expected to carry an 11.5 per cent coupon and mature in

Latest prices at 6:10 am on July III

٠, 10.00

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6.3125 6.4875 5.9575

ket waters.

\$300m issue.

heavily oversubscribed. Trading in the shares starts tomor-Telecom New Zealand is ssuing 10.5m American Depository Shares in North America, 10.5m ADSs internationally (both up from 7m), and 210m shares in New Zeeland (up from 140m). The issue has been priced at NZ\$ 2 per be good for the Ford Credit Australia issue, the company still is likely to pay a premium for testing the mar-

INTERNATIONAL

provides contract It

laboratory testing of pharma centicals and agrochemicals,

and an Engineering/Environ-mental Services division, which is involved in construc-

tion-related testing and identi-fication of environmental pol-

The company is listed on both the London and New York stock exchanges. It is

issuing a dollar-denominated convertible bond because its

shares are more actively traded in the US and about 75 per cent of its shareholders are US

The issue will lead managed by J. Henry Schroder Wags, with Merrill Lynch as co-lead manager. The lead managers expect half the issue to be sold in the US and half to be sold in

Elsewhere, Telecom New Zealand has increased its

international share offering by

50 per cent because it was

EQUITIES

lution problems.

 Mr Michael Cohrs, joint head ■ Goldman Sechs' international equity syndication division, in left to talk S. G. Warburg. Mr Cohrs, aged 35, will join Mr Maurice Thompson as joint head of S. G. Warburg's mail mall

Barclays de Zoete Wedd is planning to launch a \$50m Philippines fund which will invest in the Philippines' sovereign debt. The closed-end fund is to be listed on the Hong Kong Stock Exchange.

BZW believes that the fund

can provide an annual return of 20 to 30 per cent by invest-ing in the Philippines' float-ing-rate offshore dollar-denom-inated debt.

The fund will be managed by BZW Investment Management in Hong Kong and will be almed at both private and

institutional investors in Lon-**NEWS IN BRIEF**

SBC gains Fed OTC approval

SBC Government Securities, a subsidiary of Swiss Bank Cor-poration, has received Federal Reserve approval to begin dealing in all options on US Treasuries, In reports In York. one of 40 primary dealers in US government

"With today's announce ment, a pure argments its product line with market-mak-ing and strategic analysis in OTC options on US Trea-suries," SBC

Benelux Int'l oversubscribed

BENELUX International, the maker of magnetic memory storage products, said its HK\$57m flotation had been 19 reports. The issue of 56m new shares, priced at HK\$1.01 each, represents 25 per cent of the company's enlarged capi-tal. The shares are scheduled to start trading July 25.

Bear Steams expansion

BEAR Stearns, the US securi ties house, plans to expand its global futures business, and is appointing Mr Morton Lane as a senior managing director to direct the effort. "Our institutional futures business has become a major area 🕍 expansion," the company all

HK regulators approve SE plan

HONG Kong's watchdog the Securities and Futures Commission (SFC), has approved the restructur-ing plan adopted last week by the stock exchange, Reuter reports from Hong Kong. The by the exchange's plan must still win approval by the exchange's members.

16th July, 1991



Takashimaya Company, Limited

U.S.\$270,000,000 5 per cent. Bonds 1996

Warrants

to subscribe for shares of common stock of Takashimaya Company, Limited

ISSUE PRICE 100 PER CENT.

Nomura International

Daiwa Bank (Capital Management) Limited Fuji International Finance PLC

LTCB International Limited **Toyo Trust International Limited** Banque Indosuez Baring Brothers & Co., Limited Credit Lyonnais Securities

Dresdner Bank Goldman Sachs International Limited MONIUSAI Europe Limited Merrill Lynch International Limited Paribas Capital Markets Group Sanyo International Limited **UBS Phillips & Drew Securities Limited** Sanwa International plc

DKB International Sumitomo Trust International plc

Sumitomo Finance International Limited **ABN AMRO**

Barclays de Zoete Wedd Limited Commerzbank Aktiengesellschaft **Credit Suisse First Boston Limited** Robert Fleming Co. Limited

Kankaku (Europe) Limited Lehman Brothers International The Nikko Securities Co., (Europe) Ltd. Salomon Brothers International Limited

Towa International Limited

Wako International (Europe) Limited

Yamaichi International (Europe) Limited

FT LAW REPORTS

Investment representative cannot fight intervention notice

THE QUEEN V LIFE ASSURANCE UNIT TRUST REGULA-TORY ORGANISATION, EX

PARTE ROSS
Queen's Bench Division (Divisional Court): Lord Justice Mann and Mr Justice Hidden: July 5 1991

AM ORGANISATION which is All OBGANISATION which is a up to regulate its members' investment business, and which later in a members affairs by prohibiting it from operating through a particular agent, thus damaging that agent's business, is not required by law to hear representations from the agent before serving the intervenbefore serving the interven-tion notice on the member, nor to give him an opportunity to

The Divisional Court so held when dismissing an applica-tion by Mr David Hugh Ross, sole director of Winchester Group plc, for judicial review of a decision by the Life Assur-ance Unit Trust Regulatory Organisation (Lautro), prohib-iting Norwich Union Life Assurance society from accept-ing investment business from and soliciting business through, Winchester

LORD JUSTICE MANN said that Lautro was a "self-regulat-ing organisation" under the Financial Services Act 1966. By section 8(1) of the Act, a "self-regulating organisation" meant a body which regulated the carrying on of investment business by enforcing rules which were binding on its members or on persons "sub-ject to its control". By section 8(2) "members" of a self-regu-lating organization were per-sons who were "subject to its

The purpose of the Act, among other things, was to regulate the carrying on of investment business. Section 1 prohibited anyone

from carrying on investment business unless he was an "authorised person" under Chapter III, or an "exempted person" under Chapter IV. Section 7 provided that a member of a recognised

virtue of membership. Norwich, as a Lautro member, was: an "authorised son". Winchester was Norwich's *appointed representa and as such, but not otherwise,

self-regulating organisation was an authorised person by

"exempted person". By section 44(2) an "appointed representa-tive" was a by an authorised to to carry on investment business. By rule 2.12(1) of the Lautro Rules, a member was obliged to establish and maintain rules

and procedures to be complied with by his appointed repre-sentative in his dealings with HT rule 7.8(2) Lautro was empowered in prohibit in members from entering into

transactions of a specified kind, or from soliciting busi-ness of a specified kind. In September 1990 a Mr Rob-ert Kissane, one of Winchester's previous directors who had all been replaced by Mr Ross, was arrested and charged with fraud arising out of activi-

ties when he was employed by Royal Life. In addition there was an apparent connection between Winchester and a Mr Randhir Singh who had recently been arrested on fraud charges arising out of his employment with Abbey Life. On October 15 1990 Lautro notified Norwich of its inten-tion to conduct a full investiga-tion into Winchester's busi-

ness. Documents were removed from Winchester's office. In the investigator's opinion there was evidence to show that there had been serious breaches of the Lautro Rules in respect of business

On October 30 the Lautro board resolved to exercise its powers of intervention under Rule 7.3(2). It approved a press the terms of the notice. The notice was served on Norwich, as was required by rule 7.3(9) of the Rules. It embodied the decision of October 30.
It prohibited Norwich, pending conclusion of the investiga-

tion, from accepting any new investment business from Winchester; and from soliciting investment business from the public through Winchester. In the board's view the mate-

rial before it indicated inter alia that Winchester's connections with previous directors and Mr Singh called in question the extent to which Winchester's controllers, directors and senior managers, could be regarded as of good character: and that certain Winchester representatives appeared to be channelling client monies through their own personal hank accounts.

A copy was sent to first it copy appeared on its far

Norwich did not appeal right to do under rule 3.7(11). h January 11 1991 it three months notice if termination bad married in expension represent

> Wurdente was entitled legitimately conduct in business as an "exempted person" only by mason of its status as the authorised representative of Norwich (see section 44(1)).

The prohibition on Norwich had seriously damaging on effect of an interest notice cast in such Will and in an accompanying press must must damaging the authorised representative until (if ever) the withdrawn.

Winchester said the allega-tions in the unfounded and that was or all of Ille factual material on which they based inaccurate. Lautro accepted that the mistaken and that there might be qualifications to some of the allegations.
Mr Collins for Winchester

asserted that natural justice required that Winchester had a right to be heard before the October 30 decision was made. or at least a right that Lautro should consider whether to bear it. Mr Beloff denied both those right.
Mr Collins said that any per-

son whose interests were directly affected by the deci-sion of a body acting in the public domain must ordinarily be given the opportunity of knowing what was alleged against him and of making representations to the decision taker. Where that right was not granted by the framework within which the decision oper-ated then it should be supplied as an implied grant by the law.

His contention ran counter to a policy consideration. If the law was to imply an obligation to hear representations, it must also specify with precision me Time that obligabeyond the subject of deciincluded then

ficity impossible A regulatory body should with precision from whom ill anyone) it had to invite or receive representaform an impugnable judgment as to who those persons were. The Lautro Rules gave no right to anyone to make a representation before an interven-

tion decision was made. The purpose of intervention powers under the Lautro Rules was the protection of investors. must on occasion require which had to be urgently, and um entertainment representations might not compatible with

The omission from the Lautro Rules reflected an omission from the Act, made with a deliberation in each case which made implication impossible. The challenge based upon the implication of a natural

justice requirement must fail.
Mr Collins deployed two further arguments. First he said Winchester was a member of Lautro; second, that Winchester had a right of appeal under the Lautro Rules. Mr Collins said that Win-

was "subject" the meaning of section 8(2). Rule 2.12(1) imposed an oblithat Winchester, plied with the Rules, but it was doubtful ficient for the purposes section 8(2). However, assuming

that I was and that Winchester, for the purposes of the Act, became a member of Lautro, that did not lead to any relevant conclusion. Membership could only be relevant if it conferred a right of appeal which had been denied to Winchester. Rule 7.3(11) provided that "a

member to whom a mile under this rule is given may appeal". Norwich such such member, Winchester was not. was no requirement in the Act that a right of appeal

should be given to a person who was not the recipient of an intervention notice. The application dis-

missed. Mr Jelle Hidden agreed. For Winchester: Andrew UNITY

QC Booth (Carter For Lautro: Michael Belul QC and Richard Gordon (Slaughter and May).

Rachel Davies

INTERNATIONAL CAPITAL MARKETS

Mizuno leads Japan into **Ecu-denominated issues**

IN the equity warrant sector of the international bond market, Mizuno Corporation, Japanese manufacturer of sports goods, reacted to the glut of supply by making Japan's first Ecu-denominated issue.

The Ecu70m four-year deal, lead managed by Nikko Securities, was seen as an innovative

INTERNATIONAL BONDS

response to the flood of issues D-Mark sectors of the market. Warrant bond issues in Ecu by Japanese companies have in the past been uneconomic because the borrower could not swap the proceeds of the issue into yen at an attractive rate. However, participants in terday's deal said that the cost of funds to the borrower was comparable with recent D-Mark issues.

The issue receive a favourable from investors, trading up from an issue price of par to close at 100.50 bid by the top of trading. Many recent total in other currency sectors have fallen below issue price and outside the level at which the underwriters own

Elsewhere. Procter & Gamble, the III consumer products group, yesterday raised C\$200m in a 10-year deal lead managed by Goldman Sachs. The paper cent and was priced to yield 62.5 basis points over Canadian government bonds.

The lead manager said that had placed Callo of a C\$145m underwriting commit-ment by the close of trading, but dine in the group reported a distant temporate. The deal is the fourth 10-year Canadian dollar bond issue in two weeks - previous \$200m de la come from Eurofima, PSK and BP America.

At the fixed re-offer price, the points be available BP deal, Procter & Gamble is a better

credit, rated AA1/AA by Standard Poor's and Moody's Investors Service, the two main US credit rating agencies.

Export Development Corporation of Canada came with its first dollar-denominated issue since 1989, raising \$200m over three years in a deal lead man-aged by Credit Suisse First

The bonds carry # 7% per cent coupon and were priced to yield 30 hasis points over US Treasury bonds. The bonds carry a top triple-A credit rating, a rarity in the current uncertain climate, and saw firm demand from a range of retail and institu-

commented that the pricing was fair, but many said that a slightly longer-dated deal with higher coupon would have sold better. The US dollar yield curve is year steen between curve is very steep between three and five years and inveshigher yield for little additional duration exposure to a very strong credit.

NEW INTERNATIONAL BOND ISSUES BOTTOWER US DOLLARS Exp.Devt.Corp of Canada(b)† Komatsu Seiren(a)* Corp(a)* Corp(a)* Corp(a)* HIH Capital(d)* Yamalohi int. Niko Securities BTI 100 100 100 100 CANADIAN DOLLAR 2001 200 10% 101.30 24/12 Niiko Scourities 100 WISS FRANCS

**Private piscement. (Convertible. With equity warrants, #Floating rate note, †Float terms.4) Non-callable, h) includes an issue of 200,000 debt warrants which holders may subscribe to \$200m of 8½% EDC bonds due 2003. c) Coupon pays 45bp over 3-month Libor. Put option once at per 1994 and August 1995, Non-callable, d) Callable from 25995 to 25999 at par subject to 130% rule. Coupon payable 1994 and August 1995, Non-callable, d) Callable from 25995 to 25999 at 191½% in 1994. f) Callable february 101½% 101½% semi-annually.

ADB agrees \$100m loan to Philippines

THE ASIAN Development re-lent by the Development Bank (ADB) yesterday approved a \$100m loan for the government's Development Bank of the Philippines (DBP) for lending in turn to small and medium-sized industries. writes Greg Hales in Manilla. The loan is for the provision of long-term credit. The loan, guaranteed by the Philippine government, will be

Bank of the Parlingue (DBP) to participating financial insti-utions at market-based fixed and variable rates set half-

The participating financial institutions will lend in turn, also at market rates, to finance the direct and indirect foreign exchange costs of specific development projects.

The maximum sub in will be \$5m. At least half in the funds will be lent on to in which an asset size of less than

20m pesos (\$715,000).

However, to reach medium-size enterprises in sub-sectors where the presence of smaller industries is limited, loan pro-ceeds will be also be available to companies with asset sizes of up to \$12m.

Chicago keeps the bugs out of the pits

Barbara Durr reports on the delay in introducing trading by electronic cards

R DALE Lorenzen, the man heading the Chicago Board of Trade's effort to develop a hand-held electronic trading card, il having nightmares. He dreams, he says, of being bur-ied under thousands of electronic trading cards thrown by traders who don't like the new gadgets. "At about pound a piece, that's a

bot of weight," he said.

Mr Lorenzen is not alone in his anxiety. He and the other nine members of the joint CBOT and Chicago Mercantile Exchange committee charged with shepherding the idea of an electronic trading card into reality have just postpone the pit testing phase of the first prototype of what's known as "Audit" (Automatic

Data Input Terminal).

Although testing of prototypes in one pit in each exchange was due to begin by the end of this month, Mr Lorenzen Mr John Gelder-mann, chairman of the CME, that mids m exchange none are unlikely to mare until after the summ They acknowledge that the reason they have postponed the tests is fear of a negative reaction from traders. While

I was originally thought to be way of getting recommend from trade so that the devices could be altered to suit man needs, the committee has now decided that the land must come out before they are put in the

Apprehension about having to the device has gripped

some traders, particularly the older generation less accustomed to computers. Some older traders they will simply "We're asking them do something the traders to them," said Mr Lorenzen.

So, added Mr Geldermann, to

be sure that the pit tests go smoothly, "we don't want to bring this out on the floor until we're sure we're at the peak of

For Spectrix, the Evanston Illinois, company that has produced the first of three proto-types, the delay is frustrating. It has worked with Panasonic to design a touch screen model that could mean as few as of the finger to complete a trade. It works on infrared signals that cannot be

Synerdyne, of California, and Texas Instruments are preparing two other prototypes, each of which uses the new technolinterpretation. In Lorenzen said the exchanges wanted to ing Audit as it is closer to what the traders do now, which is ■ quick scribble of their trades on paper cards. But computer handwriting interpretation is so new that, he we're on the very edge of technology".

The three suppliers were chosen last year from a field of 53. Sales to the two Chicago exchanges are expected to geneventual winning supplier -based on about 8,000 units at

\$3,000 to \$5,000 piece. But the appeal of the contract is considerably



John Geldermann: no trials until after the summer

Other futures exchanges will have to shift to the new technology, and equity and options markets are also candidates. More attractive still is that the technology will be applicable to such massive markets as medical services and restan-

The Chicago exchanges were rms Chicago exchanges were prompted to develop jointly a hand-hell computerised trading card in 1989 after a two-year investigation in linear investigation of linear of investigation produced 48 indictments of fraud. Many of the fraud allegations involved elteration of trading

Audit is thus being designed to eliminate the possibilities of abuse by providing a clear trail of each trade down as a milli-

By developing Audit, the exchanges - which have

jointly spent \$5.5m on the project — hope to lift the lingering cloud of suspicion that pit trading is permeated by fraud. "We want to prove that what we do is honest," said Mr Lorenzen. But the exchanges would have been obliged in any case to take such a step under legisla-tion that is being finalised in Washington. It will require that precise electronic tracking of trades be implemented fully

on exchange floors within the next three years.

Most traders are resigned to the fact that they will have to adjust and try to look at the upside. "Anything that we can do to instill confidence in the markets is a good thing," said one independent trader.

But this chin-up attitude is hardly universal. Many harbour serious reservations about how quickly they will be able to work on the new gad-gets and how reliable they will

Mr George May, a local CBOT trader, said he believed that locals, who comprise about two-thirds of the floor populations in the exchanges, will miss trades and make mistakes they cannot afford. He believed the result would be that the Audit would slow down the markets. "It will have a devastating effect." he said.

On the other hand, one of the Audit's biggest attractions for traders is that it will elimithe overnight exposure to trading mismatches, called out-trades. At present, if two trad-ers botch a trade, they do not discover the error and are

unable to correct it until the next day. With Audit, they will be notified within a minute or two and can correct it immediMatth

Euroth

Multiton

advances

Under the current schedule, Audit prototypes will continue to be tested in mock trading sessions by the 10-man commit tee with some volunteers until the end of August. At that point, several of the first Spec-trix prototypes will be put in the CBOT's wheat pit and the CME's Deutschmark pit for traders to use for a limited time in genuine trading.

desting and refinement are to continue until a final selection is made at the end of this year. Whatever Audit model is chosen, it is expected to be in full use by local traders by the end of 1992.
All brokers will be obliged to use them about a year later.
While this marriage of open

outcry trading with electronic trading may work to pits from extinction, it could also alter them profoundly. the exchanges move to a paperless floor, far fewer support personnel, many of whom are engaged in shuttling paper around, are likely to be needed. around, are likely to be n Today, these workers make up about 70 per cent of the people

on the floor of the exch Such paring would represent enormous cost savings for firms and the exchanges, but it would in change the nature of the markets. Much of their colourful hustle would be gone. But perhaps that is an inevita-ble trade-off to maintain the

Japanese bank loans trebled in property boom

JAPANESE bank lending to JAPANESE bank lending to real estate companies nearly trebled in the property boom of the late 1980s, a survey shows. Reuter reports from Tokyo.

Outstanding loans of 98 Japanese banks listed on the Tokyo Stock Exchange to domestic real estate property of the gold of 48,910bn (\$364in) at the end of March 1991, from

at the end of March 1991, from Y17,800bn in March 1985, says the survey.

The survey was conducted by Tokyo Shoko Research. These data reaffirm that the surge in bank landing to property [companies] influenced the increase in land prices," the report said. Loans to the property indus-try grew much faster than overall loans by the same banks. Overall, loans increased only 90 per cent in the same period, which saw ■ deep eas-ing of credit by the Bank of

Mitsui Talyo Kobe Bank's exposure to real estate compa-nies was the largest at Y4,240bn March, times higher than six years

S&P upgrades CD ratings

STANDARD and Poor's has upgraded the new certificates of deposit ratings to A-minus/ A-2 from B/B on Bank of New England and Connecticut Bank and Trust, both former units of Bank of New England Cor-

S&P the action reflected the completion of Fleet/Norstar Financial Group's Identify assisted acquisition of the two banks. Clorox sold and of 8.80 per cent 10-year notes, priced at 99.50 to yield 62 basis points over comparable Treainde via lead manager

Fininvest raises profits by 33.6% to L190.5bn

FININVEST, the Italian media, retailing and investment group controlled by Mr Silvio Berlusconi, raised group net profits by 38.6 per cent to L190.5hm (\$143m) for 1990. Turnover rose by 13.2 per cent to L7,561bn, writes Haig Simonian in

Milan.
The rise in earnings was accompanied by a further increase in net borrowings, which climbed by 19 per cent to 1.2,417tm at and-December 1990. The effect of higher financial charges was confirmed at cial charges was confirmed at parent company level, where

net earnings fell to L37.8bn from L54.7bm Fininvest's debt is expected to rise further this year, following last May's agreement between Mr Berluscopi and Mr Carlo De Benedetti to divida Mondadori, Italy's leading pub-

Hisher, between them. Consolidation of Mondadori's book publishing activities, most of its magazine interests and a helf share in its media space-buying operation, will play a leading role in raising Fininvest's group turnover in

RISES AND FALLS YESTERDAY

FT-ACTUARIES SHARE INDICES												
© The Financial Time	s Ltd	1991	. Com	pfled	by the	Mner	roini T	imes	Ltd			
In conjunction with the Institute of Actuaries and the Faculty of Actuaries												
EQUITY GROUPS		Tuesday July 16 1991					Mon Jul 15	Fri Jul 12	Thu Joi 11	Year ago (approx)		
& SUB-SECTIONS Figures in parentheses show number of stocks per section		Day's Change	Est. Eareings (Max.)	1194	P/E Ratio	nd adj. 1991 to deta	Index No.	Index No.	Index No.	Index No.		
1 CAPITAL G000S (184)	Transition and	+1.1	10.63	(25%) 5.92	11.60	22.20	806.24	802.71	804.14	896.56		
		+1.2	9.41	6.02	13.45	30.76	1023.63			1122.62		
2 Building Materials (24)		+0.4	9.61	6.82	13.73	31.97	1140,47			1467.95		
4 Electricals (10)	2335 81	+1.0	10.99	5.73	11 58	61.85		2290.07	2299.53			
5 Electronics (25)	1710 21	47.1	8.81	5.26	15.09	46.44		1717.57				
6) Engineering-Aerospace (8) 7 Engineering-General (46) 8 Metals and Metal Forming (8)	407.45	+0.1	16.80	6.15	7.15	12 11	406.88	406.70		488.85		
7 Engineering-General (46)	439.31	+1.1	12.55	5.73	9.76	11.82	434.51	433.31	433,45			
8 Metals and Metal Forming (8)	431.02	+1.3	16.37	8.20	7.50	16.70	425,45		438.77	493,64		
9] Motors (12)	314.76	+2,0	12.55	7.68	9.39	9.98	308.51	304.11	302.73			
10 Other Industrial Materials (20)	1574.93	+1.4	8.85	5,11	13.28	34.85			1532.70			
21 CONSUMER GROUP (187)	1500.99	+0.9	7.81	3.62	15.75	24.21			1471.01			
	1835.13	+1.0	8.40	3.62	14.52	27.57		1789.91	1779.74			
25 Food Manufacturing (19)	2720.20	+0.3	9.68 7.89	4.17. 3.07	12.76 16.57	24.43		1169.32 2661.57	2669.94	1128,41 2612 28		
27 Health and Household (22)	2670 74	+1.3	5.19	2.35	22.04	39.61 30.86		3555.82	3591.23			
29 Hotels and Leisure (23)	1274 04	+1.2	10.28	5.60	11.61	30.99	1222.05	1212.78	1226.40	1465.44		
30 Media (26)	1407.65		9.09	5.00	13.95	36.17	1408.35	1398.11	1385.58	0.00		
31 Packaging, Paper & Printing (17)	717 11	+1.5	7.85	4.60	15.39	14.33	706.45	701.98	704.02			
34 Stores (32)	936.67	+0.6	8.27	3.88	15.79	17.06	930,72	918.24	914.63	832 62		
35 Textiles (9)	550.20	+2.0	9.11	5.63	13.63	13.79	539.22	538.30	536.62	495.13		
35 Textiles (9)	1235.48	+0.7	10.14	5.19	12.15	23.73			1226.64	1210.20		
41 Business Services (1.2)	1283.72	+0.7	8.93	5.08	13.67	29,13		1267.41	127).62	0.00		
42 Chemicals (21)	1406,81	40.9	B.01	5.12	14.10	32.92	1394.60	1387.49		1304.01		
43 Conglomerates (10)	1434.07	40.8	10.63	7.24	11.36	31.93		1411.83				
44 Transport (13)	2170.85	+1.2	8.71	4.91	14.23	48.98	2144.06					
45 Electricity (16)	1202.74	+0.2	14.36	5.40	8.90	18.41		1214.71	1204.70	0.00		
46 Telephone Networks(4)	1467.36	+0.6	10.11	4.15	12.94	5.58	1458,85	1443.51	1463.62	1267.07		
47 Water(10)	2020.79	+0.9	17.89	6.67 4.78	6.18 21.66	118.37	2287.86 2009.54	2261.79 1982.04	2280.67 1977.44	1924.34		
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		+0.9	9.10	4.57	13.53	24.03	1237.83	1226.36	1230.51	1200.55		
	2469.92	+0.9	10.98	5.54	11.98	50.59	2447.29	2415.23	2417.25	2366.96		
	1351.89	+0.9	9,35	4.69	13.31	26.28	1339,93	1326,84	1330.89	1298.45		
61 FINANCIAL GROUP (94)		+1.1		5.96	-	20,81	787,08	773.85	781_73	819,08		
62 Banks (9)	916.45	+2.2	6.54	6.04	23,14	22.63	896.34	869.32	882.34	877.85		
65 Insurance (Life) (7)		+0.8	-	5.55	-	41.64		1458.56	1471.52	1491_52		
	1151.07	+0.3	4 70	6.60	1015	20.23	661.58	656.26	663.58	710.33		
67 Insurance (Brokers) (8)	477.77	+0.3 +0.9	6.78	5.89 4.97	19.12	30.61 11.00	1147.58 417.94	1140.30 416.81	1160.51 417.29	978.89 442.08		
69 Property (37)	886.26	-0.6	6.31	5.27	22.74	19.84	891.19	#10.01 BS7.25	886.37	1101.77		
70 Other Financial (20)	258.01	+0.3	11.11	6.99	11.25	7.80	257.28	257.76	Z58.51	290.53		
71 Investment Trusts (70)		+0.8	-	3.49	-		1202.77			1233 64		
	1217.40	+0.9		4.83		24.65				1182.81		
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2 3 4	British Geremental Up to 5 years (29) 5-15 years (27) Over 15 years (9) Irredeemables (6)	120,91 131,61 138,95 152,23	+0.03 +0.13 +0.19	121.09 131.57 138.77 151.94	2.50 2.57 1.85	7.10 6.44 7.34	5 6 7 8	Medium	10.26 10.08 10.01 10.44	10.27 10.08 10.02 10.45 10.21 10.10 10.08	12.01 11.20 10.87 12.12 11.44 11.08 10.80
6 7	All stocks (71) Index-Linked Up to 5 years (1) Over 5 years (10) All stocks (11)	159.45 144.84	+0.06 +0.16	130.48 159.36 144.60 145.59	0.58 0.69 0.69	7.02 2.72 2.45 2.46	11 12 13 14	Index-Linked Inflation rate 5% Up to Syrs. Inflation rate 5% Over 5 yrs., Inflation rate 10% Up to 5 yrs., Inflation rate 10% Over 5 yrs.,	4,47 4,38 3,47 4,18	4.48 4.39 3.48 4.19	5.38 4.31 4.19 4.11
9	Debs & Luans (56)	109.46	+0.17	109.28	2.54	5.33	15 16 17	Beht 4. 5 years Leans 15 years 25 years	11.95 11.73 11.51	11.95 11.74 11.53	13.95 12.80 12.53

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SICEWE DE N

UK COMPANY NEWS

EW British engineering companies forecast the

the October, Fenner had

nunced a II per and fee in

annual profits and Mr Barker, the chairman, had

expressed hope for progress" in the later, Fenner

reported first-half pre-tax prof-

its nearly halved to £3.7m. But Mr Barker and his team

led by Mr Tom Brown, manag-

ing director, are not despon-dent. There

of cuch men at Fenner's Humberside headquarters

an sourcing

which could war Te

ship in market world

ated 40 years ago.
In a transaction announced

with fanfare along with the interim results, Fenner In

contimach, Hong group which will become UK company's main supplier of taper-lock and

small components. The bush a deceptively simple

for fixing components

Ome the next in Continued will

ts investment been just £8.5m, including working capital, Mr

The Land as "a major move."

quick-fix solution 🖿 💴 🛰

ness downturn - Fenner's UK

Margins under pressure as Matthew Clark falls 41%

By Philip Rawstorne

ESDAY JULY 17 |99|

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Lisher between their

MATTHEW CLARK, the wines and sherries group, yesterday pre-tax profits from last year's pair record £9.51m to £5.62m.

The group's operations, which have been substantially restructured, were hit by recession in the UK, which someezed margins, and losses on its Australian business.

Turnover, net of duty, for the year to April 30, increased by 6 per cent to £49.4m (£46.8m) but operating profit declined from £6.71m to £5.3m.

Mr Peter Aikens, who took tha over as chief executive 14 months ago, said that the reorganisation of the company which followed the loss of the Martell and Irish Distillers distribution agency, was now virtually complete.

Restructuring costs, includ-ing 60 redundancies, amounted to £2.18m, but the sale of investments and two non-core businesses - Sealark Trans-er port and Malcolm Cowen -reduced exceptional costs to a

IH Baker, the Australian dis-tributor which incurred a tradσ_μ· ing loss of some £300,000 dur-by: ing loss of some £300,000 dur-by: ing loss of some £300,000 dur-perations ing focused on -r.q manufacturing, marketing, and selling drinks in the

During the year, minority in JE Mather, the Stone's ginger wine and British sherry producer, were acquired for £12m "giving us full control of our manufacturing base,"



Francis Gordon Clark (left) chairman, and Peter Aikens: reorganisation of company now virtually complete

per cent to 30.4p (36.9p) but the final dividend is increased to 8.25p making a total for the year of 14p (13.5p).

COMMENT

After a year of radical reorgan-isation, the group is now stra-tegically focused on building UK drinks industry. have reduced by £750,000 a year and out, given the need for a strong sales force and marketing budour manufacturing base,"

fr. Aikens said.

Earnings per share fell 17

get. The new management must now III increase profits by acquisition and organic growth. There will

be about £6m cash in the bank this year but resources are too slender to make a big splash and the margin for mistakes is small. A bottled water brand seems the best first bet. Opportunities and with spare capacity at JE Mather, some extensions of the Stone's brand seem likely. Analysis like the new team's air of realism and are optimistic about progress this year, forecasting pre-tax profits of around £5.1m. Earn-ings per share should jump to 45p, and the stock looks good

value un a prospective mie of

with which the would hit them in the final quarter in for Fenner the timing has been particularly unfortu-The medium-sized turing and distribution con-cern with in power transmission equipment, industrial conveyor belts, and fluid the has a financial beginning September , and is taking the full beginning

Peter Barker: describes the deal as "a major move

manufacture of engineered power transmission are all, the activity most seri-ously affected in the first half

of the current year.
In fact the last link has been in gestation for about five years, illustrating the hur-dles for UK engineering companies as changing market condiin the mid-1980s, and

📬 make-or-buy dilemma Barker, particularly when manufacturing equipment needs replacing.

Competitive pressures have forced Fenner to reduce the UK, says Mr Barker, concentrating investment on same has led to the closure of Fenner's high-volume bush plant in Scotland with the loss of 75 jobs. Conversely, in Hull space created by a move to just in-time stock control is being prepared for additional low-vol-

Buying back bushes to bolster the business

Andrew Baxter on the novel solution chosen by Fenner to win back lost customers

ume production this autumn. Taper-lock bushes are accepted as the most cost-effective way to fit parts to a shaft, but in the 1960s and 1970s Fenner had an uphill struggle penetrating western Europe, espe-cially Germany.

When, eventually, the Europeans gave in, they largely sourced from Fenner to save heavy manufacturing investment. The UK company's competitive position, meanwhile, was bolstered by recycling machine scrap from its plants into continuous cast bars which could be used as feed-

But one by one, in the 1980s, Fenner's big continental tomers began withdrawing their business, tempted by low-cost sourcing in the Far East.

At first, the switch put rivals in trouble technically, says Mr Barker, but gradually the quality of Far Eastern bushes improved. "People who were buying substantial volumes from us have moved permanently, so the viability of our own plants comes into ques-tion, says Mr Barker. Fenner's UK production has fallen about 40 per cent from its heyday in

At the same time, terms of trade have moved against UK production. The grey cast iron from which the bushes are made is no longer an indigenous product, says Mr Tom Murray, director of Fenner's power transmission division. In the Far East they can now be produced for less than the

raw material costs in the UK.
In drawing up a response to
these trends, Fenner had taken
note of the progress of Contimach, which had been set up in 1980 under a British manag ing director, Mr Bill Cody, but with the encouragement of

Fenner's continental rivals. Along with its Far Eastern counterparts, Contimach had suffered some false starts before building up product quality through ever-tighter control of a network of mainland Chinese subcontractors. Mr Barker had decided by 1987 that Contimach was "the one for us." But it has taken a long, painstaking courtship to

produce this year's deal, for two main reasons. First, ensuring product quality has required a lot of work for both Fenner and Conti-mach, which is building a big new factory and warehouse at Don Guang in China to expand production and ensure quality standards before shipping to

Secondly, Fenner been anxious m ensure continuity of supply. It did an an uneconomic halfway house where the UK production line was kept open, and therefore felt it necessary in buy Conti-mach than establish

joint venture.

Contimach begun to sup ply Fenner with taper-lock bushes, and will it sending small pulleys next month. Production of low-volume large pulleys and bushes will continue = Hull.

For Fenner, the deal additional additional problem. Mr Murray is a mhannal cos advantage taking taper-lock bushes from Contimach, and adds: "If gone ahead with the deal, two would have been of transmission engineering manufacture."

Mr Brown says these will be significant in Fenner's next fiscal year. Contimach's sales next expected to be £15m, approaching 15 per cent of Feature 1911 years

But the effect be be recession: have been a useful, and measurable, fillip to profit margins will perbe nimed by the desenturn

There are benefits for Contimach, too. Fenner's backing will help it move in and total quality control of us the subcontractors, spur its to normally Contimach's European US sub-being integrated with Fenner's global operations to boost market netration.

And Contimach gets the kudos supplying ploneer of whose high-volume UK production run has ween to the seal of

Eurotherm declines to £4.6m

Ed. By Clare Pearson

IN DETERIORATING trading conditions Eurotherm International, the control equipment and systems group, suffered a 28 per cent decline to 24.57m in interim profits

The outcome for the aix months ■ end-April - Hama against 26.39m - was on turn-over of 277.4m (280.1m). Earn-

over is \$77.4m (230.1m). Earnings per share _______ down at 6.7p (9.75p) but the interim dividend is held at 2.5p.

Mr Jack Leonard, chairman, said ______ rm, which sells mainly to the plastics, chamicals, mainlands fibres and metals. als tree, had been hit "across the board" by the

He said there were no signs of any recovery yet in Europe, the US, or elsewhere. However, orders received in June and the backing at the and of that month were both slightly

Turnover was only 3 per cent lower, showing that new cusexisting ones cut back capital expenditure and inventories.

Gross margins, 47 per cent, 47 lin holding up compared with the end of last year, but were 3 per cent down on the 1990 interim period. There was a 5 per cent cut in

period, with UK businesses principally ancired. Mr Claes Hultman recently ca president for Europe
Controls; mubsidiary of Monsanto, the US chemicals

Adverse currency ments reduced sales by £4.6m. By geographical area, sales in the UK fell to \$20.9m (\$23.7m) but, boosted by acquisitions, rose to £19.5m (£15.8m) in North America. In continental Europe they Halle (Hillia)

Eurotherm has 26 years of experience in the industrial

controls business so should know how to react to changing economic circumstances, although it has proved over-op-timistic in the past. That is not something of which it can be accused at the moment, however: Mr Leonard is being extremely cautious about pros-pects for a pick up in business, beyond making the observa-tion that Eurotherm's type of customers are not likely to start buying again until an eco-nomic recovery is well advanced. But the eventual upturn in demand, and rebound in profits, should be rapid. This year, however, the company may make no more than about 10m pre-tax profeainst £13.2m last time. That puts the shares on a prospective pie of 18, where they are well up with events and likely to be dull performers for the moment. On the manage-ment front, the arrival of Mr Hultman, with his international commercial experience, spruces up the board's slightly dusty image.

NEWS DIGEST

Multitone advances to £1.42m

SIGNIFICANT PROGRESS was made by Multitone Electronics, the maker of specialised reals encounterilly, program, in the to April 30, as profits surged and was strength

Pre-tax profit rose 82 per Although trading profits were £377,000 behind, there were no exceptional costs this time (£829,000) and interest charges were reduced to £310,000

(£700,000). Mr Ian Karten, chairman. said the result was achieved in the face of difficult conditions in the first half and worse in the second, with the notable exception of Germany.

climate tinued to be unhelpful, but he was confident of further progress as new products were being favourably received and the order book was £1.5m up on the opening figure last year. Borrowings had been virtually eliminated.

Turnover came £21.2m (£22.1m) with overseas accounting for £13.4m (£14.6m).

> CHANGE OF CORPORATE NAME

the bondholders that "CREDIT LOCAL DE FRANCE CAECL S.A." has changed its corporate name to "CREDIT LOCAL DE FRANCE"

. The bonds will be listed at the Luxembourg Stock Exchange under the new name.

This change of corporate name is made without any stamp on the bonds nor exchange of bonds.

SOCIETE GENERALE ALSACIENNE DE BANQUE LUXEMBOURG BRANCH

Remings 4 5.75p doubled in 3 with a final of 1.25p.

Batleys profit surges to £7m

Batleys, privately-owned chain whole-man based in Huddersfield, pre-tax profit from is erm in its year in April 27 1991. Telepher rose in Mills

(£5.41m). Earnings 30.85p

John Wood moves into net loss

John D Wood, the estate agent, moved into a net loss for the year ended April 30 and is passing its final dividend. Difficult trading conditions continued into the current

year, they felt action had put the group in an III I posi-tion" capitalise on mar-ket when it improved "against somewhat depleted competi-

Turnover was held at £5.17m, but pre-tax profit fell from £425,000 to £15,000 and the net result a loss of (profit £246,000).

Losses per share were 0.3p (earnings 3.2p). The interim dividend of 1.5p compared with

the previous total of 2.2p.

During the year Wood its market share, took on ten more staff, opened new department in Curzon Street, London, to win future development work, and opened its ninth London office in

Wimbledon The country and agricultural departments suffered from the slow market but continued to perform satisfactorily.

Electron House falls to £970.000

decline at Bytech Peripherals offshoot was the main reason for a fall in annual pretax profits at Electron House from £4.03m to £968,000. A rationalisation programme

was undertaken and £600,000 of non-recurring costs were taken above the line.

Turnover for this electronic component distributor fell from £130m to £127m in the

year to end-May.

Rarnings per share came

[11.75p) fully diluted.

A final dividend of 1.25p is recommended for a reduced

total of 2.25p (5.85p).
For the present year the company expected that conditions in electronic components and computer services would not deteriorate but maintaining volumes and increasing margins would iii difficult.

Net static at Fleming Overseas

Net walve of The Fleming Overseas Investment Trust was virtually unchanged over the 12 months to June 30 1991. At 239.7p per share, the fig-ure compared with 238.7p a year earlier. Net revenue fell slightly to

£5.12m (£5.31m) while earnings per share worked through at 3.83p (3.98p).
A second interim of 2.5p, in lieu of a final, was paid in June, for an unchanged total of

Nobo 7% ahead in

'difficult conditions'

In site of "increasingly diffi-cult trading conditions" Nobo Group, the furniture and business products company, lifted pre-tax profits by ■ per cent. from £1.92m to £2.05m, in

the year to April 30. Earnings per share increased to 12.35p (11.65p) and a final dividend of 4.18p is proposed for an unchanged 6.6p total Mr Reginald Barr and Mr Peter Kent, joint chairmen, said all group companies had contributed to the

Although turnover fell by £1m to £24.9m, operating profits came through 23.17m (£2.69m). **The taxable result** was after increased interest of £1.02m (£771,000) and an exceptional £102,000, representing compensation for the loss of office of a director of a subsidiary and closure costs of

HEW CHALLENGE NOW CONFRONTING SOUTH AFRICA

Points from the Annual Statement by Ma Chairman of Anglo American Corporation, Mr Julian Ogilvie Thompson

■ The gold mining industry remains the flywheel of South Africa's economy: as the leading present of foreign exchange, as a major employer and because of the multiplier effect it was business activity. Any sustained upswing in the gold price would, therefore, transform South Africa's prospects. Despite the prolonged recession and weak prices for gold and other commodities in world markets, AAC's attributable earnings fell by only 7 per cent in [1788] because of the Corporation's policy of balanced diversification. AAC will be investing more than Ma billion in gold, coal and industry from 1991-1994, excluding new projects.

Despite the difficulties in the transition from the old apartheid order non-racial democracy, South Africa's achievements are more remarkable, its prospects more encouraging than anyone had a right in hope and there is steady progress on virtually all fronts. The termination of the US Comprehensive Anti-Apartheid Act is a big step forward. As big would be the restoration of South Africa's much the International Monetary Fund. The delay continues to south Africa of new capital for desperately needed development.

■ The business community recognises that the ■ South Africa ■ address the deeply felt and justified grievances, well as the aspirations, of those whom apartheid pushed aside. Anglo American and I Beers have undertaken to contribute R250 million over five years to the Private Sector Initiative and have also increased the me of contribution to their Chairman's Fund, which in Low committed R57 million more than a thousand projects, mainly for education.

■ Sustained economic growth must always be the priority, for without that nothing durable num be achieved. It me growth that generates formal and informal employment, broadens the sum base and increases the State's financial resources without jeopardising economic activity. The 'quick-

fix' redistributive approach is counter-productive. It funds dependency rather than self-reliance, institutionalises poverty rather than alleviates it. One cannot have higher we high growth, high savings, high investment - and yet low inflation - all at the mime.

■ Nevertheless, there will have m be substantial action an poverty before the benefits of growth become evident. Unless there wisible, tangible progress in addressing poverty and inequity, democracy will struggle = take hold and flourish in South Africa.

■ The greatest challenge facing South Africans is not the devising of constitution. No constitution will, of itself, enable South Africa to develop into a stable, tolerant democracy. The key ■ that ■ not political but economic - how grow the economy in such a way that the problems of poverty and inequity are successfully addressed, not just in the first heady years of the new South Africa, but in the longer Poverty and inequity in South Africa be addressed, provided its new leaders do not act out of poverty of thought. The Anglo American Group will continue make significant contribution a task which should unite us all.

■ A company's first social responsibility is ■ stay in business. More than 18,000 individuals own shares in AAC, and there was 165,000 who present in former employees are members of our employee shareholder scheme. In addition ■ least six million South Africans — 15 per cent of the population - indirectly invested through pension funds, life assurance policies, unit trusts and the like. That is not only measure of the broadening responsibilities of free enterprise; it illustrates the increasing opportunities it can offer in what I hope and believe will be the truly dynamic and wealth-creating society of the new South Africa.

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA

Incorporated us the Republic of South Africa, Registration No. III 05309 06. EGD & COPY OF THE FULL CHAIRMAN'S STATEMENT, WRITE TO: ANGLO AMERICAN CORPORATION, 40 HOLBORN VIADUCT, LONDON ECIP 1AJ UK

SHARPLY REDUCED property profits undermined the pre-tax performance of Triplex Lloyd. the industrial engineering

group.

The figure for the year to March 31 fell per cent, £12.3m to £7.57m. after property gains of less than tenth the year's £4.94m.
Turnover advanced

(£188.8m), although distorted by acquisi-disposals, the most significant being the £13m of Lee Deritend, the electrical engineering Overseas sales Allina for

34 per cent of the total. In the continuing businesses, operating profit inched ahead to £9.18m (£8.99m) on turnover of £169.3m (£129.5m).

Interest payments fell by £1m to £3.4m and net debt was reduced from £18m to £13.8m. giving gearing of 38 per cent (50 per cent).

Triplex's statement was largely prepared by its late chairman Mr Jim Doel before bis death 10 days ago. He said: "Three themes have dominated your board's strategic thinking during the year: the require-ment to compete in international markets, the need to continue is raise the performance and calibre of the peo-ple we employ – the intellec-tual capital of our businesses - and managing the balance sheet through the recession." He has been replaced by Mr Colin Cooke, formerly non-ex-ecutive deputy chairman and another "sorter out of found-

ries". He said the group was maintaining its profits from

Huntingdon issues

EIRE

BELGIUM

FRANCE

ITALY

SPAIN

DENMAR

GERMANY

NETHERLANDS

\$60m capital bonds



John Foley, (left) group finance director and Colin Cooks: maintained trading profits in spite of difficult conditions in both the UK and North America

trading operations in spite of difficult conditions in both the UK and North America.

UK and North America.
Recession reduced operating profit in the automotive and division to £2.81m (£3.14m) building produced by £3 per cent nearly \$00 jobs.
Profit improved to £2.78m

Profit improved to \$2.78m (£2.45m) in Deritend International, the power division. Mr

John Foley, finance director, sald the Sterling investment casting business, bought for £1 in March last year, had been

Earnings per fell 12.7p (a).
A maintained final dividend of 4.5p melle a same-again COMMENT

Further advances in the power division and in North America, both helped by rationalise. acquisitions, help tougher year for the second building products businesses.

Although the precision purchase from Parkfield's has temporarily increased gearing, the balance sheet has

strengthened by disposals. strengthened by disposals. Lower capital spending, after \$25m in three years, and further sales should restore the downward debt trend, especially with the potential for property gains from the 90-acre Park Lane development by junction 9 of the M6. Allowing \$1m for property, pre-tax profit is forecast to approach \$2m this year, a properties multithis year, a prospective multi-ple of 9.6. Bearing in mind the near 8 per cent yield and a good management legacy from Mr Doel, this looks quite attractive, although nervous ness about the motor-related business may hold the shares back in the short term.

Brent Walker appeal begins

By Maggle Urry

HIH Capital is to issue \$60m (£36m) convertible capital bonds 2006, guaranteed on a subordinated basis by Huntingdon International Holdings, a provider of professional THE APPEAL by Brent Walker in its case against Grand Met-ropolitan, the leisure group, over its purchase of the Wil-liam Hill and Mecca betting testing and consultancy ser-vices in life sciences and engi-neering and environmental shop business, began yesterday and is expected to continue

The outcome is important to Breut Walker's refinancing plans, as it could be forced to will be in the range of 7.25 to 7.5 per cent. The issue price is 100 per cent. The bonds can be converted into HIH Capital redeemable preference shares, which can be exchanged for make a payment to GrandMet of 250m plus interest. Brent Walker has so far not paid the final 250m instalment of the 2685m purchase price

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UNITED KINGDOM 1949 TIME

agreed in autumn 1969. The instalment was due last Sep-tember, and in February the High Court agreed with Grand-Met that Brent Walker should pay the money and that interest would accrue.

But Brent Walker argues that William Hill's trading profits in 1989 were sufficiently below the 255m warranted by GrandMet to require a refund of part of the purchase price. Brent Walker has claimed a 2160m refund and the dispute

over the purchase price is to be

Walker said it should not have to pay the 250m.
Under the formula agreed at the time of the purchase, if William Hill's profits in 1989 did not make the set on the basis of 12.82 times the shortbesis of 12.82 times the short-fall below 255m. Any reduction therefore be at least

Brent Walker's counsel argued that it was "apparent to everybody" that the profits were going to be below £51m.

BET £300m refinancing lengthens debt maturities

By David Owen

BET, the button survices conglomerate, is putting in place a £300m remancing that will replace bllateral credit lines with a five-year revolving facility. It is a two-tranche facility on

offer in the market at present, with minimum commitments individual from the group's ongoing borrowing

requirements, with the balance used be peak financ-

muy til tir refinancing -

which is being arranged by Midland Montago – are that it will lengthen debt maturities and consolidate its borrowing needs into one facility. Pricing will be "not dissimilar" to existing arrangements, according to one banker familiar with the terms.

BET's year-end debt - exchiding the \$500m (£300m) of US auction market preference shares - weighed in at £425m. putting gearing at nearly 8

The sale of Biffa, the waste disposal business, Severn

Heiton hit by construction slump

and builders' merchant, blamed III UK and in the Irish Republic II. sharp in annual profits. Turnover advanced list. 1255.2m | (£56.4m), but outcome dropped

from 1£2.81m to 1£1.77m reflecting increased losses in UK operations of I£514,000 (IE349,000). A restructuring of activities in the UK is shown as an extraordinary provision of 19800,000. Earnings per share fell from 9.09p to 3.57p, but the final dividend is held at 1.35p for a same-again total of 2p.

Argyll to pursue Guinness claim

By John Thornhill

MR ALISTAIR Grant, chairman and chief executive of Argyll Group, told share-holders that it was still the food retailing company's intention to pursue legal proceedings against Guinness to recover the substantial losses were little from the failure for resulting from its failure to acquire Distillers. Argyll has until next Janu-

Argyll has until next January to leave a writ for damages before the statute of limitations expires, six years after the contested takeover hid for the Scottish drinks company.

Mr Grant said: "We have the highest regard for the present, management of Guinness and continue to trade vigorously with them." "Although we are planning to take legal action we are not taking a doc-in-the planning to take legal action we are not taking a dog-in-the manger attitude towards the company," he added. "It seems to us to have changed in the same way that Greece changed after the colonels will

deposed."
Argyll's Innaminal claim would be for the 255m costs of the falled acquisition. But it could also seek damages for being deprived of the uplift in value that resulted from the loss of Distillers. Such a claim could run into hundreds of could run into hundreds of

millions of pounds.

Mr Grant told the annual meeting that Argyll had seen a strong first quarter's trading with pleasing sales volume gains and a very satisfactory profit perform

Argyll's shares rose 50 to

Busy second quarter for rights issues By David Owen

The second quarter of the year

was an exceptionally busy period for rights issues. UK companies tapped shareholders for equity to strengthen their balance-sheets as the credit squeeze tightened and economic conditions deterio-A total of £8.1bn was raised

by 68 companies, according to figures released by the Stock Exchange yesterday. This made it the busiest period

made it the busiest period since the third quarter of 1967 – immediately prior to the stock market crash – when 87 rights issues raised 25.1km.

The first half total of 25km, raised by 87 UK listed companies, exceeded the aggregate for the whole of 1990. Three companies – Tesco, Bass, and Redland – accounted for 21.44km or 28.8 per cent of the overall figure.

overall figure.

By sector, contracting and construction groups have exe-cuted the most rights issues over the last two years with 20, followed by hotels and leisure with 16 and general eagi-neering with 14.

Issues conducted by food

retailers have the highest aggregate value at £1.21bn, aggregate value at 1.1.2100, however. This is followed by transport, where £1.15n has been raised from just three issues, including £947m by Eurotunnel/Eurotunnel SA in November 1990.

BUARD MEETINGS					
The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are detaily held for the purpose of considering dividends. TODAY	butertup- Angle ECC Goal Petroleum Platetus Mining Stroon Eng	Sept Sept Sept July Auty			
Converted Converted to Trust, Library, Microsoph, Scottish American (47), Househon, Moorgets for Electronics	Throgmesten Utila Treat Flands Community Hospitals Great Universal Stores Luzzard Select Ire Treat	· · · · · · · · · · · · · · · · · · ·			

Birse advances 5% to £14m despite provisions of £3.8m

Andrew Taylor, Construction Correspondent

BIRSE GROUP, the civil engineering and building group, in which Bilfinger & Berger, a large German construction company, has a 15 per cent stake, increased pre-tex profits by 5 per cent to £14.5m in the 12 months to

end-April.

This was despite making provisions of £3.8m to cover bad debts and falling residential and commercial property

Earnings per share dipped slightly from 15.3p to 14.3p resulting from a 13 per cent rise in the number of shares in rise in the number of shares in issue. A proposed final dividend of 3.85p makes a total of 5.5p (5p) for the year.

It is the second year in succession that Birse has announced a rise in profits since it came to the market in September 1989. The shares rose to to 167n, against an offer

rose 1p to 167p, against an offer price of 120p. Mr Peter Birse, chairman and chief executive, said the performance was encouraging when other construction

profit falls. Since the group was floated it had nearly doubled in size in terms of turnover and its capacity to take on new work. In spite of a difficult market, the construction order book by the end of last month had risen to £280m, compared with £245m

a year ago. However Mr Birse warned that construction margins were coming under increasing pressure as private sector building work had fallen sharply. There had been a knock-on effect on civil engineering prices which would make it more difficult to sustain welfer.

tain profits.

Contracting accounted for about 80 per cent of profits and 90 per cent of turnover last year. The group also benefited from a strong cash position with £38m on deposit at the

end of April
Interest received more than
doubled from £1.48m to £3.38m.
This helped offset a large

part of the property and bad

per cent last year. Housebuilding, after provisions, made a loss of more than £25m. Commercial property also made a

3116

. COMMENT

Birse deserves its reputation as a quality civil engineer. Its strengths in road building and water has meant that it has managed to offset the worst effects of the private sector effects of the private sector building collapse. The low level of housebuilding — it built only 60 houses last year — has also been a strength. The lack of housebuilding, however, could work against the group when, or if, this market start to recover. Contracting margins will come under increased gins will come under increased pressure this year. On the other hand provisions are unlikely to be repeated. Brokers are forecasting annual profits of between £11m to £13.5m which would represe another sound performance, The shares, however, appear fairly valued given the group's low exposure to a possible

Oceana raises questions over Etam's trebled profits forecast

Investment Corporation, South African-controlled concern bidding for Etam, has questioned the fashion chain's defence document contention that pre-tax profit could more than treble from its expanded floorspace. Mr David Hudson, a director of Campbell Lutyens Hudson,

Oceana's merchant bank, said it was functiful of Etam to apply the £32 pre-tax profit per sq it made in 1988-89 to the present total of \$53,000 sq ft.

This had given a projected profit of £27.3m and p/e of 7.

He said too many factors He said too many factors intervened between sales per

sq ft and pre-tax profit to make it a meaningful extrapolation, for instance, both the retailing climate and Etam's cost-base had change Etam had, in any case, given

no timescale for this increase from last year's pre-tax profit of 58.5m, earnings per share of Oceana is bidding 185p per share for the 70.8 per cent of Etam that it does not already

This values the group at £12im. Oceana is controlled by the Lewis family which runs a large South African retailing business, including 270 Fos-

Etam's defence document said nearly 34 per cent of its shares were in safe hands.

chini women's fashion

including Gartmore Invest-ment with a 12.7 per cent stake. Mr Vivian Bazalgetta, a director responsible for UK pension funds, said he was tak-ing a long term view. Etam ing a long term view. Stand had a strong management, a sound balance sheet and substantial profit potential through immature space and high operational gearing.

The closing date for Oceana's offer, which cannot be increased, is July 25.

API moves to strengthen its board

API Group, the packaging an unwelcome bid from the rival NMC Group, yesterday moved to counter criticisms that it lacked sufficient board

that it lacked sufficient board strength by appointing a temporary managing director, writes John Thornhill.

He is Mr Eric Holroyd, 65, a former director of Bowater Packaging, who also worked briefly at HunterPrint, the struggling winting group.

struggling printing group. Mr Holroyd will join Mr Dennis Holt as the only other executive director. The group lost its previous managing director, Mr Adrian Missenden, in March following differences

over strategy. Mr Peter Armitage, chair

man, said Mr Holroyd's appointment would give the group time to find the right candidate to fill the position of managing director on a longer-term basis once "the cheap and unwelcome offer from NMC is out of the way".

Lawtex in receivership By Roland Rudd Leeds-based manufacturer and

Executex Clothes and

retailer of tailored clothing, Clothes, have into

Grant Thornton was appointed the group recently lost about

per cent in the period In 1989 the company incurred a £1.1m pre-tax compared with profits in the previous

Mr Paur Flesher, joint receiver, said that the directors

several groups who had expressed interest in buying the business, which ar annual turnover **some**

Meanwhile, one Britain's biggest manufacturers of umbrellas gone into receivership. Cork Gully, the insolvency

arm of Coopers & Lybrand Deloitte, was appointed receiver to Lawter, the umbrellas, babywear and leisurewear

It recently announced a £166,000 operating loss for the half-year to the end of December 1990.

DIVIDENDS ANNOUNCED

Current payment	Date of payment	ponding dividend	for for year	lest year
3.85	Oct 4	3.5	5.5	5
8.25	Oct 8	7.75	14	13.5
1.25	Oct 31	3,1	2.25	5.85
	Oct 16	2.5		7.08
	-	1,35	2	2
	Sept 6	1	2	ĩ
	Oct 1	4,18	6.6	6.6
	Sept 20	4.5	7	7
nH	-	6.7	1.5	22
	3.85 8.25 1.25 2.51 1.35	3.85 Oct 4 8.25 Oct 8 1.25 Oct 31 2.51 Oct 16 1.354 1.25 Sept 8 4.18 Oct 1 4.5 Sept 20	Current Date of ponding dividend 3.85 Oct 4 3.5 8.25 Oct 8 7.75 1.25 Oct 16 2.5 1.354 - 1.35 1.25 Sept 6 1 4.18 Oct 1 4.18 4.5 Sept 20 4.5	Current Date of payment Date of payment Date of payment Date of ponding Date of payment Date of payment

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue. fOn capital increased by rights and/or acquisition issues. §USM stock. It currency through-

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FIRST SEMESTER CONSOLIDATED SALES

THE CLIE	COILIN GC	MAGOLINA! EI	J SPILES
(FRF millions)	1991	1991/1990	12 sliding months
France Germany Other countries	1 259 1 758	+ 20 % + 20 %	+ 27 % + 11 %
Total	3 543	+ 8%	+11%

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Lloyds Bank Interest Rates

Business Overdrafts

	Monthly Rate	Equivalent Annual Rate	Margin Over Base Rate
A†	1.35%	16.2%	5.2%
B	1.26%	15.1%	4.1%
C	1.16%	13.9%	2.9%

	Dusines	s Loans	
	Monthly	Equivalent	Margin Over
	Rate	Annual	Base Rate
Scandard** Preferencial** Small Business Loan***	1.35%	16.2%	5.2%
	1.16%	13.9%	5.2%
	1.35%	16.2%	(APR II



THE THOROUGHBRED BANK.

This advertisement is issued in accordance with the regulations of the London Stock Exchange . It does not constitute an offer or invitation to any person to subscribe for or purchase any securities in the Company. Application has been made to the Council of the London Stock Exchange for the admission to the Official List of the whole of the issued capital of the Company, formerly dealt in the Unlisted Securities Market. It is expected that admission to the Official List will become effective and that dealings will commence on Tuesday, 23rd July 1991.

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A FINANCIAL TIMES SERIES: Part 7

NESDAY JULY 17 1891

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MOUNCED

AND INVESTMENT

A year after monetary union, the German economy is in the midst of wrenching adjustments. The D-Mark has weakened, and the current account surplus melted. Still, capital market reforms are helping to mobilise the funds needed to rebuild the east, writes Katharine Campbell

Reality dispels euphoria

EUROPEAN FINANCE

im Germany formally united last October, many offits new eastern citizens no juger had the heart to celebrate The euphoria of preceding tonths had been dis-gelled by the stark economic realities of a new world, and the project of change filled them pricipally with trepida-

fon. The fist anniversary of the thtroduction the prized p-liming of this month would eem mee than to justify 🔤 instinctive Angst, with the other surpassing dismal forecasts

even dismal forecasts.

The pn-German exhibit graphically the costs of diustment. July 1 brough surcharges, higher inflatid and, in seast, new wae of unemployment.

This eaves the country still grudgigly acknowledging the necessity of embracing a nique opportunity. In pore can a little daunied at the pat of travalls until east Germay emerges Europe's tastes Lulled for the been paraded as in contract in eastern decording, no-one was prepared degree of chaos that

if to level of social dislocation underestimated yesten bankers setting up in the est say their most success-ful ranagers come from foreign ostings where they were used o operating in a strange language — so the economic diversity of the countries came as scomplete shock. In an ungarded moment earlier this year central bank president Mr arl Otto Pöhl professed montary union had been a

Wat Germans, caricatured

for the talents in the realm of June, will top a per that the officialdom, with taken aback ation across the Elbe. No-one adequately foresaw how the property would impede urgently inward investment.

initial rejection in eastern goods by consumers with of deprivation in repair, which, together collapse of the crucial markets, helped 👪 🕮 manufacturing output by module - in

of the surcharges, together with hefty increases, in the ing 6-7 per cent, feed through. Meanwhile are erstwhile current account surplus eroding at an unprecedented rate in industrialised

Mr Pöhl as Bundesbank

president in August, with more challenging pro-

gramme. A top priority, how-

unpopular internationally,

will is reviewing the need for

moving short-term interest

Against this background resilient and flexible capital

as Germany proceeds with the more rebuilding its own country, and, increasingly becomes the fulcrum for

fers 😉 the 🖂 📈 eastern

Europe.
A notable land of the

year had how institu-

tional reform in the govern-ment bond market has

improved its efficiency, which

in turn had been reflected a yields that, all the initial

in February 1950, remained remarkably steady considering in burden

Bundesbank recently pointed out the point of all

D-Mark fixed income securities

last year amounted to

DM220bn, almost three much as the previous year,

sporadically significant buyers Bunds. Important changes include

move in the millim of 1990

La part-auction system 5

selling new 10-year Bund

issues. www imm aris mileran

m the consortium

allocated paper according 🖼

The Bundesbank, which outwardly remains unflustered = redirection in the country's savings, in forecasting a small and by we end of the year, III surplus 🖪 DM77bn last

The official view from Main is that Düsseldorf, the second financial centre, has more to worry about, with Berlin quite possibly elbowing it off that perch

turn exacerbating un employment all all and Finally, it was only gloomy foreigners . Dreditied how much the same prise might to This year, it public to DM140bn-DMi60bn, national product.

This leave the economies

sending out the most dismissignals. The identity economy and still deflating rapidly, first quarter growth in Germany of the per and was stronger than expec-ted. Inflation, if IL per care in

The D-Mark as swung from high of IMTM against dollar in mid-February DM1.84 as invesbecame answered with the long-awaited upturn receding still further. In the rency dropped 16.1 per att against the yen.
An unstable external posi-

tion vulnerability to other shocks, such as I-court ruling that wil lead in tighter conincome tax. This leaves Mr Helmut Schlesinger, who

CONT	ENTS
Be banking sector Sundssbank	Trinkaus





Pic: Tony Andrews

It is being used particularly heavily by the set particularly heavily by the set heavily by the set heavily fruit and the Treuhand (the minding the sell-off of east German industry), one of its main merits being it is placed privately - large amounts can insalted the market. further. This has been during a period in which foreigners have only

the market. ing paper in the two- to fourmaturity spectrum further complements the range of instruments. Also, the Bundes-

pronounced effort to the the bank has increased the stock of of instruments and range paper it holds giving it more clout in its market-smoothing ernment harris The Schuldoperations. schein (or promissory note)
was resum a central Propelled more by competi-tion from elsewhere in Europe than by the exigencies of the government borrowing vehicle.

German adventure, the German exchanges are preparing for fundamental

The Frankfurt banking district viewed from across the 📖 Main: fulcrum 📖 transfers to 📢 es

reform.
While formidable pressures remain to preserve the decen-tralised structure - eight separate markets - the hig Frank-furt-based banks successfully pushing to cen-tralise equity trading, at least for the him chip stocks with

international appeal.
The Frankfurt building, reaplendent after a DM120m restoration, could soon be partially miduralitati na increasani computerisation of trading is accepted as the way to force

Still, the large a trocale

II technologically primitive, and concerned that they still market share, notably London, in the time it takes to build a

replacement.
The insider investigation Bank comes .: exceptionally awkward moment when the country is trying to build its standing in the international financial

Meanwhile, decision for Berlin to become the country's future capital leaves Frankfurt property speculators faintly

The official view from the Main is that Düsseldorf, the second financial centre, has

more to worry about, with Berlin quite possibly elbowing it off that perch. A spate of new buildings, including the recently announced headquar. ior Commerzbank, demor serious commitment to Frankfurt.

much may be made of the law allowing the Bundesbank, as a focal point for the banking community, to Ly put in Frankfurt, the untral bank can hardly — in the second of the parallel integration — wouch for its own long-term existence.
That is why the mayor of
Frankfurt, cally, has reserved a space for
the future European central

EUROPEAN SAVOIR-FAIRE

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■BUNDESBANK: the guardian of the D-Mark faces monetary strain

Challenges grow more intense

THE D-Mark instrument and the prize unification. Both the currency and Bundesbank, the institution which super-vises, protects and guards it. will turn out to be casualties if already problematic economics of still more seriously during the monetary strains of I

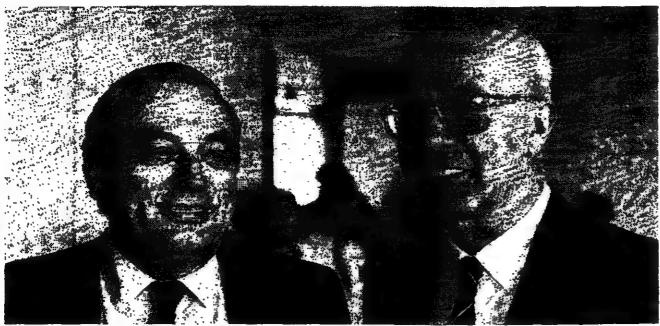
18 months have brought Bundesbank one if the most headily challenging in its 34-year-old history. leadership at end July,
well as with fresh battling monetary integration, the challenges are likely to become still more intense.

Mr In Schlesinger, III central bank's long-standing vice-president, who from Mr Karl Otto Pohl, is highly experienced economist. He has spent nearly all his working In in the Bundesbank and in forerunner, in Bank Deutscher Länder. Mr Schlesinger is ■

profound "no experiments" approach
which - up until
- imbued Germany's fiscal
monetary policy. Neither
nor the much more pragmatic Mr Pöhl was in favour rapid currency union with Germany when it was first proposed it beginning of although they now now was politically neces-

Mr Schlesinger un terend primetra but marked down his that, facing III problems of unification, Germany 📥 neither 💴 time, 🗀 🖚 nor the manocuvering room proceed has him townish European monetary union (Emu). ceeded since will amount in persuading Chancellor Helmut
Kohl that, with mity
firmly under belt,
there illis to be gained of
everything in the from making Emp.

Mr Hans Tietmeyer, will take as vice-president when a Schlesinger steps up to the number was job August. Mr Tletmeyer's muture is increased by the fact that almost alone among the Bundear of Chancellor Kohl. 'German unity should not alow cess. But it should also not speed up the process," said Mr. Tietmeyer.



Helmut Schlesinger (right) the central bank's long-standing vice-president, will succeed Karl Otto Pühl when he steps down at the end of July. The Bundesbank is stressing continuity in its policy making Pic: Tony Andrews

Mr Tietmeyer, who on pre-ent plans will Bundesbank president when Although the property last left to growth spurt in the west-Wr Schlesinger in in im economic results of the first 12 years' time, breached un unwritten by months illur currency union on July 1 Tes lines been by stating plainly The Germany Traditionally, politicians

The depression in the east has been far deeper than optimistically ales Mr Hans-Dietrich Genscher, if foreign minister Pun believed and broadcast - but put Germany's arguyear. Public - Irm Germany, would gain. W Tietmeyer aliene all to elicer up fracta miliar ibia in promote inment, total than DM140bn this year. To Bundspelled im Germany's spelled in the Germany's interests in the more complicated than that. Through Emu, "Germany would lose list – namely, one of the most successful and best monetary constitutions in the world", he said.

Character Port has been the over-

Chancellor Kohi has been

much real cautions real

Emu in months.
The French and Italian extracted from him

pledge last October II III first

EC summit in Rome that a new

date has been put back to 1996

Part of the reason for the

- at the earliest.

The setbacks for the Bundesbank over German monetary union are likely to make it fight all the harder over Emu

all public sector in Germany this year will be DM140bn-DM160bn or 5.5 per cent of gross national product.
The is considerably more than
the government's target last autumn - even after the large tax increases which came into effect un July 1 this

"Institution" I run I Com-munity's new monetary arrangements would be up in January 1994. However, the To pick-up in inflation -encouraged by pay settlements Bundesbank and finance ministry soon made clear that they were not willing to counte-nance establishing a European central bank by this time. The in western Germany about 7 per cent - together with Ger-many's switch into view de German Tuesda have not yet reached timetable lies in the extraordinary financial turbulence engendered by German unity.

all-powerful image in the Gerdented in beginning if The miles for the Director Mr Pöhl announced his resigbank over German monetary union are likely to make it fight all the harder over Emu nation for a complex mixture - a process by which the German government would ulti-

autumn on whether the next move in the discount and Lom-

bard rate will be up rather

facing Mr Schlesinger is that Bundesbank's traditional

Although Mr Pöhl had

cated in friends (and li Mr

the feeling that he was not

being taken sufficiently into the confidence of Mr Kohl and

One of the main drawbacks

than down.

of reasons - ranging from worries about terrorism to his growing boredom (as he admitmately make the Frankfurt central bank redundant. For a ted recently with typical open-Europe seeking a "model" central bank to run the conti-nent's future monetary stan-dard, the Bundesbank offers a

It broadcasts the principles of independence and freedom from government interference Kohi) probably III of his second eight-year III (up until 1995), unagreements with as the central yardsticks for the creation of any European central bank running a single European currency. But it also the government over the pace of the unity edly contributed to the mum use of both principles -and of the potential psychologision to quit.

Mr Pöhl, in spite of his confidence and bonhomie, is a sensiman, and suffered from cal resistance of the German electorate to premature abandonment of the D-Mark - as weapons to ensure that the BMU goal remains, with ng permanence, just out

undoubtedly relationship. In end,

Mr Põhl and during II past 18

ing eladation of what

already - the the state of the

tection against larger political

particularly intriguing specta-

David Marsh.

Main activities (loss commitments, in I'M billion)

BANKING

A consistent faller at the Gallic hurdle

AS German banks review position in the run-up to the European market there notable in their

While France is Germany's largest trading partner and mutual penetration each country's vice industries in to remained I gleam in III

The aggressive acquisition in Europe has repeatedly fallen at the Gallic hurdle, with Gertution for years looking and alle nich - all my alliminish DEIGE.

Similarly, chances to buy into closely-knit rare; Barclay's pur-

My Maltin Salogi relland m chief executive at the end of May without having amplited cally touting for at least four way had apparently been opened by the ment's partial relaxation of for

Merck Finck In September when the von Finck family unexpectedly chose to remaining independent private limbs. These tim into of the point they want before one hand, ed Commerzbank Lyonnais on other, will to to closely.

In the Commerzbank,

eign investment into state holding companies.

A swap, whereby Commerc-bank took about 7 per cent of Credit Lyonnais and the French acquired 10 per cent of Commerzbank's capital, was said to be imminent.

Now, after another postponement, the Germans have set a deadline for the end of the year for the transaction finally to ripen. That still leaves ample time for Mr Seipp's successor, Mr Martin Kohlhaussen, to decide that the cultures of the two banks - with Crédit Lyonnais presently in top expansionary gear - may not mix. Crédit Lyonnais's go-it-alone

strategy in Spain has prompted the "suspension" of the Europartners group - -- the long-standing association Americano, line di Roma, Commerz and Crédit Lyonnais. provocative signal to its poten-tial German partner when it opened another branch in Baden-Baden.

The match Dresdner I BNP, not banks already have a co-operation pact - even if the most prominent joint acquisition venture then was the failed bid Bank.

Assuming swap swap perhaps 10 per cent - the more intriguing question in how far co-operation might be taken. "Swapping in it is nothing beyond a demcommitment," Mr Stephen Lewis, banking lyst I Salomon in London observes. "Withdrawing from other's respective home and running existing future foreign operations
joint might be
of combining
In the longer term the



Selpp: retired without

possibility of a full Meanwhile by the use strongest lift in the position within Europe has from expansion into the While all point lette un indirectly benefiting from Hammof the US and Japanese institutions, most visibly through widening margins, D. German enjoying a made all

crumbling in German economy, the banks were taken wheck at the rapid progress on the liability side of the balance

Corporate deposits were bolstered in the latter part of last year as the east German companies still doing business with denly, under the terms of curunion, receiving their

verted at a generous ate into a hard D-Marks. This hiped all a the banks, in splite if their high costs, to reach break-even sooner than expected

MOPEAN

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(国) スパ (F) まだい ***

With a unique opportunity for institutions, previously confined to the over-banke west. to redistribute market share, between themselves, initial. decisions counted for a ot. 50 Commerzbank, which has built a network from stratch;

edge in terms of profitability over Deutsche Bank aud Dresdner, the latter two budened by the high overheads of thou, a sands of staff and a sat of s run-down buildings from the old system. However, German's third

largest bank appears to stand little chance in cathing up with the little with particularly in terms of orporate business. Dresdne, much smaller Bank in the west, looks poisd to gar-q ner a roughly equal nare east. of the Elbe.

In the mature ket, on the other had, one, niche that to ave capture the attention of in-house strategists is cateriz to the needs of the high nt worth individual, product it part of the "inheritance geneation". This month, Dresday Bank opened the doors to a impos ing Jugendstil building in the heart of Frankfurt - a new operation, but resurreting the (in German financialcircles) historic name of Hary & Co private bankers.

Rarlier this year, Commerce bank acquired a finantial services advisory uit ef, Mstuschka, the Municl group, and both Deutsche Bak and the Bavarian bank, bave, bought, or bought into exclusive private banks.

Whether offering e the same service in lusher surroundings will secre the custom the banks want is snother matter. Private banks such as Trinkaus & Burck hardt, whose client has the new operations might is tap geting, say they regard to forsign competition, notaly the Swiss banks, as more femide-

The provision of more sophisticated products, ather than the environment itself, may be more in tune wh the

Katharine Cambell

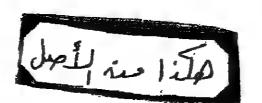
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EUROPEAN FINANCE AND INVESTMENT

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■BANKING IN THE EAST: leap in the dark pays off

Pioneers of capitalism

"When die you last express appreciation to your bank?" challengs Mr Klaus-Peter Muller, douby board member of Commissional, and master-including mind beind his institution's push in the new eastern Lander.

Introdicing the western mancially stem into the east has been immense human adventud turning the most stuffy, bitton-downed west German binker into an enthuprimar clinker into an erron-siastic, i on gushing, plomeer. Prime holyation for the pun-ishing hous in poor conditions -7 still induring after 12 menths of currency union — has been generally enthusias-tid response from their custom. tid respons from their customers who become their

Everyine is stupidly talking bout trying to attrac Japanese or US minufacturers'

pupils in spitalism, western-

style. Unlike se rest of German influstry, e hanks made their commitmet to the east early. Many mosts of preparation – from — the up pavilions to equippingledgling democratic political parties with used typewritis - preceded the official art of business on July 1 194

None to have foreseen depitof chaos in the east German conomy, "We were ill-informed under-estimated to enormity of the transitic," said Mr Hilmar Kopper chief executive of Deutscheank But the leap in the darkppears to have paid

Gloom statistics continue to Gloom statistics continue to issue foi from many parts of sistem dustry, yet the banks are tuling in profits far sooner an expected. They are also buling a system that is technolically superior and, in term of branch structure, asserting their more structure, as a superior many more actional than supposely more rational than that in the west. But there have on nervous moments. And, wh the bulk of the business toate coming from retail deposits and business startups, ti institutions have yet to crat the toughest nut of how torovide innovative fin-ahcingo the broad swathe of corpores and local govern-

ment entities that will be crucial to the successful accompa-niment of the long-awaited eco-

The biggest leap of faith was on the part of Deutsche Bank

Deutsche, with over 1m accounts, believes it was right, but it also took on some very but it also took on some very run-down real estate and as many as 8,600 in employees — mostly women, mostly over 40 years old, and a full half formerly employed in the now redundant payments system. Of those, 7,200 people are still on the payroll, the balance reduced principally by "natural wastage and early retireral wastage and early retire-ment" according to the bank. Retraining is proving a more formidable task than antici-

We wanted to be just like Commersbank in the west - with the same friendliness and quality standards, and not operating from those sepul-chral palaces of [the Kredit-

Gloomy statistics continue in issue forth from many parts of

bank]." Mr Müller who being as the bank that is hiring, not firing people, is an important market-

Meanwhile, taking over a part of the old central bank brought its own problems. One Deutsche director remembers visiting branches around the country to find his new operations still effecting pay-ments for the savings and co-operative banks — part of a different, and now competing

upeats in carving up the Kre-

nomic turnaround

and Dresdner Bank, who, by entering into joint ventures with the Deutsche Kreditbank the "commercial" banking part of the old state monopoly, bur-dened themselves with a formidable cost base in exchange for an instant and substantial net-

commersbank, by contrast, points that its go-italone strategy has made it a lot more profitable than the joint venture banks, has tried to make a virtue of bullding from

eastern industry

system.
There were countless minor

ditbank. Deutsche, finding that Dresdner had cornered the main branch in Dresden, was left with an entirely redundant communications and computer - un it all led had to feeders in the regional

Then there was the flood of D-Marks. A Deutsche Bank official recalls months of tension with hoards of cash housed in buildings with quite inade-quate security – and the bank powerless to off-load the notes on the Bundesbank which was also just finding its feet.

The real disaster was the payments system. Ironically, the old eastern network had functioned perfectly efficiently. Hence, all the greater the horror of account holders who found their wages from last July onwards taking upwards of aix weeks to reach them. The old system could not be kept - not least because of its complete lack of security, allowing the authorities to examine each and every transthe western system has taken virtually a year, with the worst chaos in the latter part of 1990. For a period last autumn, Deut-sche Bank had to send an emergency force of as many as 700 extra staff from the west. A poor advertisement for the

To make matters worse, the the savings banks, as payments as rents could only ade via the old syste This is one reason why the old-fashioned savings banks have so far lost much less market share than anticipated retaining about 80 per cent of deposits worth about DM82bn.

can-do image of the new west-

However, with the infra-structure - communications, payments system, buildings -gradually falling into place, and the retail business hence progressing more smoothly, the focus must shift to corporate lending. Aside from the substantial government guaranteed liquidity credits, lending to the 400,000-odd new businesses has until now made up the bulk of activity. They were selected, given the irrelevance of conventional credit analysis, primarily on personal impres-

One Dresdner Bank relation-

talented advertising designer straining at the bit long before the wall came down. He was visibly demonstrating his feelings about the state with the prison bars he refused to remove from his bedroom window. Her driving a new Mer-cedes, he is likely to achieve a

turnover of DM1m this year. Building up business with large corporate clients is far trickler – even now only an estimated 60 per cent of the Treuhand companies can pro-duce an initial balance sheet. in the small amount of plain vanilla lending that has so far been transacted, the banks are operating at the limits of what their regulators will allow -

Non-claim to have foreseen the depth of chaos in the east German economy

backings and met line

intillizar answer equity stakes. Weddentsche Landesbank, for example, has intered pilot projects many including the part-financing idustrial cleaner, where manare the consultati

prices [for companies] are very low" says Mr Roland Berger, who heads Germany's leading domestic management consu cism that the banks have not sufficiently imaginative

"Risks are high but the

in their corporate mintimu shi "Everyone stupidly talking about trying talking about trying Japanese w US This misconception, according to Mr Berger who thinks that international pensions fund money, "managed by really top people" would, for example be a more realistic way of attracting foreign capital. As the east German economic engine kicks into forward gear, the banks may be presented with some of their ughest tests yet.

Katharine Campbell

■INWARD INVESTMENT: fulfilling a national duty costs money

Progress amid the gloom

VILLATORIO ESP MODO DELL'ANI economy to rights will will longer and cost more expected, but signs of progress are emerging amid the general gloom and confusion.

"Although the transition is bound to be painful we have every reason to believe that the crisis will soon be over," says Mr Kariheinz Kaske, chief executive of Siemens.

Like many Germany's companies, electrical and electronics com-pany has been quick to move into east Germany, although it has yet to make money the This year, it expects to obtain orders worth some DM3bn in the five new eastern states, rising to DM5bn next year.

Siemens has acted out of a combination of business self-in-terest and moral spirit, as have Daimler-Benz, which plans a DM1bn truck plant near east Berlin, Volkswagen (investing about DM5bn), the big energy companies led by RWE and Veba, and the banks and insurance companies. So far, it has formed 15 new companies in east Germany - nine in manu-facturing and six in sales, engineering, and services - and opened number of technical.

sales, and supply offices. It employs 20,000 people Mar and Marke, speaking at Siemens' recent half-yearly press conference, asserted: "This display of corporate muscle was necessary on the one hand to exploit the once-in-a-lifetime opportunity of a domestic market literally expanding over-night. On the other hand, it also expresses our commitment to social and political respons bilities which cannot be ignored. It certainly would have been possible, and also less costly, to handle the antic-ipated orders at our facilities in the west of the country. Eastern Germany, however, needs a stable local val-ue-added base, and we consider

it our duty to provide it." As Mr Kaske made clear, ful-filling the national duty costs money. Start-up losses on Siemens' new activities in east Germany will exceed DM100m this year, a sum it can easily afford. One problem for Sie mens and other companie involved in east Germany is that companies there lost most of their east European busines





Kaske: crisis will end soon

overnight through ILI collaps Comecon, in problems Soviet Union, and in the ruption by the abrupt swillish to a line married econ-OWNER AND CHARLES AND COMMENTS OF THE PARTY AND PARTY. BASF, the big chemical group, he example, is finding it had be that round in near in a of the economic turbulence further east. It was taken by sur-

prise II with

the D-Mark was intro

duced in the former line field

many, nearly two-thirds if the

which foided up.

approaches and levels.
"Inevitably the economy in the LLH taking the to This by the statistics." ments Mr I Hoffman, Per land figures they it is although to Treuhand, it

country's sure Com-

countries: 11 that.

The limit government been trying hard, with

to get its kin-

up in their promise

Germany. But it will be a long

than USSR.

German privatisation
is steadily selling of nies, it still has a long way to
Moreover, unemployment
is rising and will rising and will further sharply memploy-levels and the half of rebuilding infrastructure, cleaning up pollution, modernising industry

potential investors, immediate prospects left rosy. But the long-term there. It

eign companies as GKN (UK), Coca-Cola, R. J. Reynolds, and Philip Morris (US), Opel (part

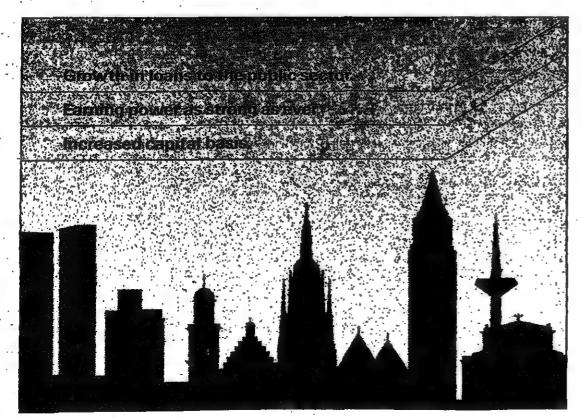
Lafarge Coppée and L'Air Liq-uide (France),

Mr II II pointed no in a Land study; The Neue-Lander: Gloom Overdone, entering Germany of attacking buy a west hand became many of which are closely controlled. It also offers, for non-EC com-panies, a foothold in the EC. Moreover, attractive subsidies being offered, which can up of start-up with the improvement of telecommunications in the all a large barrier to damp trainer

is being removed. Depending on which view-point half empty or half full. East Germany still has large economic problems and they will not be solved quickly. West Germany is pouring vast amounts of public funds into the east and has finally had to raise taxes to help finance this. So for the government, taxpayers, investors, the big question quickly east Germany develops its own economic

Andrew Fisher

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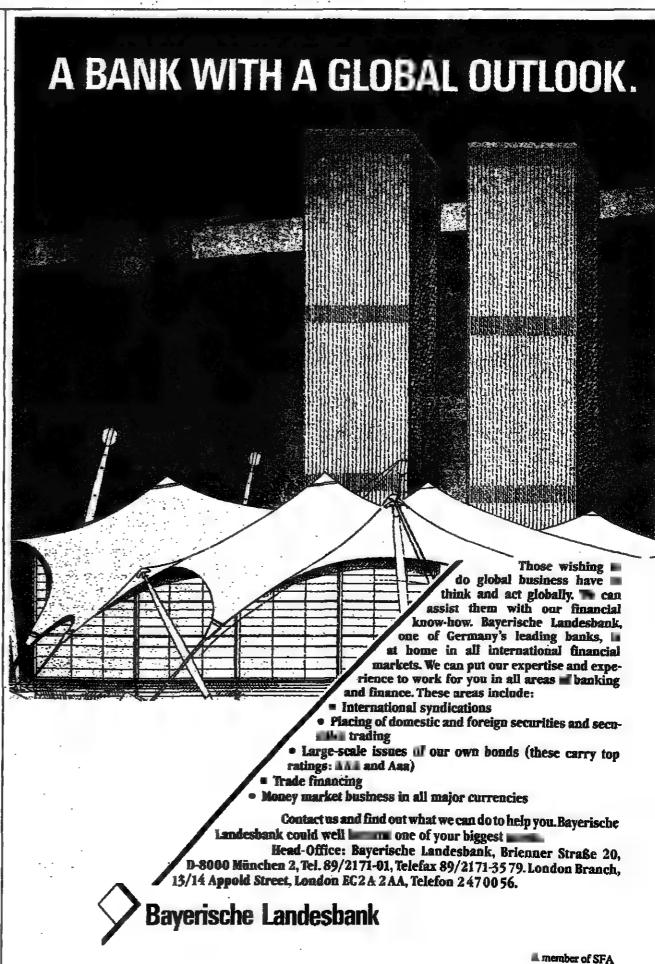
New loans	3,400.7
of which: mortgages	
loans to the public sector.	1,942.4
Sales of bonds	
and other borrowings	4,240.2
Loan portfolio	28,445.5
of which: mortgages	14 147 9
loans public	14 297 6
	17,207.0
Outstanding and	00 000 7
other borrowings	28,002./
incl.: mortgage	11,048.6
communal bonds	13,406.0
Share capital	89.6
Recenses	747.2
Reserves	30,829.8
Interest surplus	287.3
(incl. net non-recurrent income)	70.4
Staff and other operating expenses	
Partial operating result	220.6
1.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Net income for the year	75.1
Dividend per MM 50 share	DM 14

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■DERIVATIVES: important, if late, addition to the capital market

Conservative investors find a taste for adventure

ONE of the tougher recall fighting when they up Germany's futures and options market, in Termintics arguing the domestic investor was too too beast in consider deriva-

However, DTB ing exchange, and over-the-counter caught The martion, lack sophisticamay be paying prices for of instruments,

Some controversy has surrounded the growth in covered warrants on individual stocks

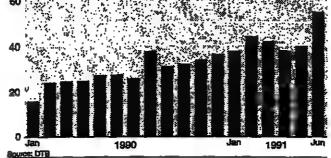
and the DTB has he les heen problems, but it is inter if late, addition to the Commen =pli markets.

in month in June, the DTB 1.1m equity options. This gives the month-old in the other European exchanges in options - with a volume in long-established LTOM in Lon-LE AT Im time, futures, options products, will and londevelop. June saw
futures traded
divided
and Bund futures. Options on equitles main and over the new electronic medium partly because, mathematical mathematical

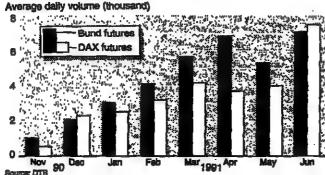
entailing prices and contracts, options trading much world than the more homogeneous futures products where the computer still simulates only imperfectly the speed of a pit.
The credit for luring retail

investors into options products
- a feat that in some other markets has taken years if it happened at all - must go to some of the big banks that have invested heavily in training their customer advisers in branches around the country. options and futures at Commerzbank, says that staff in the branches in turn conducted "simple things like what is a put, what a call" - a process that is now beginning to pay

The DAX stock index future introduced the end of last year is gathering liquidity. It is helped, like the equity options, Stock options



Financial futures



by the there we in where no other nges were competing. A DAX cash option is set to begin trading in August. As with all options, it is likely to individual options, but could soon 30,000 cay, according to market

ticipants.
The Bund future, firmly on in London

cent of the monthly total to trading on behalf of clients. A lot of the volume is said to be generated by German banks arbitraging between the land markets, while non-German players, accounting for two-thirds of market, remain firmly committed to London. On heavy trading days Liffe tends to perform particularly well, and prices, even the German banks have to

The Bund future, already firmly established on Liffe in London when the DTB started last November, has been the toughest nut to crack. in June, the DTB was still only seeing 16 per cent of the Bund futures market

when the DTB started last November, has been the tough-est nut to crack. In June, the best month to date, with an average daily volume of 7,110 contracts, DTB was still only seeing 16 per cent of the total Bund futures market, with the

rest going to London. A system of designated market makers agreeing to make regular prices, and the I in March, has helped to channel more business back to Frankfurt, and the DTB save it wants to widen the group of institu-tions involved. But genuine customer is is in the develop – the exchange's June figures manifesis just la per

From 1993, Europe will in the world's largest

single economic region – and yet ■ market of

many With from North to

South, East to West. Finding the right entry

here in for a banking partner acquainted with

the national maries and their Idiosyncrasies:

mestic market in the central bank ill Germany's

co-operative banking system; on our active pre-

in the key business centers of Western

Capitalize on our strong in the do-

acknowledge, are generally dic-DTB relien are counting

on the introductive of an option on the Bund future. scheduled for August, to provide further impetus to sequences require both the future and the option, and it is hence more efficient to do the trades on one exchange. The Germans say this is the main reason why they still use Liffe.

The system suffered severe overloading, particularly fol-lowing the introduction of the futures facilities, but has been improved in terms of speed and reliability after the installation

We give your ideas perspective.

new hardware in May. It same time, member banks, whom the costs of DTB are large, point to the expense for an electronic exchange of keeping technolog-

at More rapid than the DTB's growth has been the proliferation in over-the-counter products, both in the fixed income and equity DIC Bund options. market that has taken off in the last 18 months. was fostered initially by for-eign banks including J.P.Mor-gan and Citibank but has some nestic names, notably Commerzbank, getting involved as market-makers. The product

The credit for luring retail investors into options products must go to the big banks

has especially to insurance companies, who have emerged big writers put and options. Particularly III year, when the bund market has a moved very much, institutions have been able to man coin me mium by such strategies.

There is also been a local of equity-related products, including the DAX and individual equities. According = munaum broker James Capel, the market capitalisation of United DM14.6bn, with a real of warrants, of which 214
paper
paper
by Land that the ind company's capital. In these, ill are index warrants, mostly on the LLA

Recently, I number of products on the market, particlarly in the index sector, and the variety of issuing institutions who have jumped on the bandwagon, has east doubt on the quality of the prices that will be maintained in the secondary market

A tinge of controversy has surrounded the growth in covered warrants on individual stocks - with the companies concerned that too many outstanding warrants could affect their share prices. Dresdner Bank, for manual says it has colourful array of instru-ments, from high coupon bonds repayable in the prices, he proved in venture-some (or, given the a proportion the

Katharine Campbell

■TRINKAUS: innovative force among Düsseldorf's Schicki Mickis

Institution is banking on high technology products

dismissing the denizens of stylish Düsseldorf as Schicki Mickis" - in other words, a mite spivvy.

In the investment banking world too, things are achieved along the imposing lined Königsallee the first financial centre can but look enviously on. Ten Trinkaus Burckhardt just like any bank, according to its senior partner Mr Herbert Jacobi. But bination of personnel changes and steady investment turned the literature private bank into a rare species in Mi

often institution. High technology products are typically introduced in a not always enthusiastic by foreign banks. Trinkaus, while with the owned by Midland Bank with UK. Institution ____ culture combines elecambel US mentality with the solidity universal

Mr Jacobi, an urbane international banker with dual American and German nationality, had surrounded him-I with a had of Angle-Saxon For example, the driving force in the securities department, Mr Christoph Niemann, comes, like Mr Jacobi, merchant bank - hired, in un-German fashion other Trinkaus partners' approval gained at a cocktail

party. Mr Niemann puckishly describes 🍱 🗯 📦 "develop ing may products to break up marriages." The trysts he interrupts are the cosy rela-tionships between the biggest banks and the top ranks of German industry which institutions and foreigners to

prise apart.
No single young red in a i new products issuing Tricking - mic "reverse to warrants on fixed income futures to bonds with repayment options in shares. A dozen specialists from the bank will be called in the brainstorm, often for 🖿 at

Mr Meranu - who unlike many of the counterparts elsewhere in the capital markets spends a lot M time talking earnestly about successful man-management ~ is still 🚞 prime catalyst: "Not a la happens when I am away unfortu-

However, product generation by a will variety of people, which Trinkaus thinks an



important part of its success, is the sort of process that would be political dynamite in a big-ger institution. There would be all the big bank horrors we do not have", Mr Jacobi, for a long time at Chase Manhattan

in York, explains.

the Trinkaus machine as more and an on group of service specialists on not have to work through a relationship manager. "A lot of banks' relationship managers

Trinkans has consequently been at the forefront of the explosion of hybrid products in Germany. One early trademark was the reverse floater, a float-ing the redesigned to appeal to current high

What you see is very much not what you get,' acknowledges Mr Jacobi

interest rate movements. It generous fixed relatively for the paper than becomes a play on falling rates in the future, with a coupon at, say, 16 per cent minus six-month Libor.

The design is not without its liquid the instrument will be after the fixed rate period runs out. Another concept that been picked up by other houses is bond issues giving the borrower an option repay in shares. Trinkaus selects shares it believes are long-term buys, that investors will be prepared to hold if the issuer chos repayment option. The bormount in turn more for the put with a higher interest coupon

with all hybrid products, other bulleting straints The purchase the components separately - but then and is how investment bankers have always earned money.

competition, particularly big banks,
as to

more exotic products in placed. "With Line Live large extent," replies Mr I triumphantly, pointing but that syndicate managers who design and in out of dealers illustrate precisely

universal banks.
Capital markets products
only one to the tripod of
earnings which to the stability the Mr Lypical US investment bank. A further third of the income stream comes from train commer-tal banking train a a rule companies with DMibn) and the last third from private institutional asset management with about

DM20bn in custody.

Also following very firmly in the lemma inimin is the amount of profit Trinkaus shows - partial operating profits last year were DM80.8m figure that has stayed more or the static for the less five much not what you see is very acknowledges Mr Jacobi, explaining that in addition to hyper-conservative reserving policy, the bank has invested heavily in systems and people. at least DM100m and five years

terms II technolcy for exam-ple. III the 1990 annual report coses the first vague, mention 🖿 Trinkaus majority ownerby Midland.

Mr Jacobi makes such of the independence Tondon and, with the UKbank's diffi-culties, has the to feel particularly please the T&B not have "grifus the Mid: land emblem) starped III over

What he has ber powerless avoid in the peristent and ulation that the troubled clearer might ale of its he feels onfident in dismissing under Mr Brian Pearse, the new chi executive mill recently a Beclays, who has conveyed in Deseldorf "a feeling of a greatdeal more

The importance the right owner is all too ear to Mr th the previ-owners Citibak allowed T&B to atrophy limit in

they were used guines to for the roup.

Some If per centre the rest of the rest hav recently been bought by 3 berg, a public sectobank and regular capital manet issue that also has consideble placing power among lod savings tion, on top of Midlad's inter-

national synergy". lin's growing financi impor Düsseldorf? makes location inclusingly irrelevant," artified Mr Jacobi.

COMMERCIAL PAPER

Deutsche Bank's aggressive start

money market has long been one of the curiosities of the German financial landscape. But regulatory change at the beginning of paved the way in the that to to filling an important gap in the range of D-mark investment instru-

The prospect of the abolition of stock exchange turnover tax together with the removal approval

The bank appears to be using its muscle lu considerable effect

Bank in December to the first programme, DM500m for Daimler-Benz.

By Im end of June, some 12 facilities totalling DM5.34bn had signed, with outstandings amounting II www DM4bn, showing that III bulk I the programmes are being

By far I largest I DM2bn facility for the Treuhand, with the other borrowers almost exclusively German household The first for-eign entrant, Alexand France, has announced a programme, and dealers say others are

The lack all alternative D-Mark money market instruments has meant that, at least in the initial interest has been strong with an inverted yield curve enhancing the attractiveness short-term investments. High levels of corporate liquidity have been an additional driving force.

the themselves in order to invest proceeds n higher yielding commercial paper from other less popular

short-term liquidity (most 🖬 the paper land for months bave pro-

vided another home. Taking II prize for the most unexpected source of little are the east German municipalities. They are apparently temporarily flush with cash in transfers from III and that they are failing in convert speedily into investment projects, and have be significant

buyers.

Indeed, healthy overall appetite for has driven yields down to a are probably unsustainable levels, with all borrowers issuing Libor (the London interbank offered rate) and many very considerably under Libid (the hid rate).

This in turn has tended to keep away international investors, who have opted to seek better rates elsewhere. Eventually, foreign buyers will be necessary players if the market is to develop a steady investor

So far, none of the programmes credit credit in spite of the importance to ors of such signposts, as demonstrated in 📥 big cp markets elsewhere including

By the end of June some 12 facilities had been signed

the US and France. While German companies are traditionally reluctant to acknowledge the need for ratings, the international agency Moody's, recently with an office in Frankfurt, is hoping that will change, in turn leading to yield differentiation based more closely relative creditwor-

So far, Deutsche Bank has been the sole arranger of asmany as 10 of the programmes prompting cynics to question

"Deutsche Bank will jusmake sure its client companie have a programme in plac and then the market wil stop developing," was the ver of one competitor | coule of

months ago. However, the leading Ge man bank has by no mins, monopoly on the dealers is with foreign banks, nebly J.P.Morgan, as well as ther German institutions also also At the same time, Denthe's

By far the largests the DM2bn facility or the Treuhandant

aggressive stance no dilitarises from a sensitivity to how new instruments. included, can threaten to of traditional banking relate

ships.
The bank appears the using its muscle to consequable effect to prevent that ap-

The other reason Gera banks have traditionally. the development of a funcia ing money market 🗷 becise of the impact on the liable side of the balance sheet. Pure money market ful are still not allowed - vi the objections of the Burns

bank, which sees them as a fusing its monetary target process, a prime obstacle... However, there is little do they will not be excluded in

RELATE

AL RESIDENCE

Then the banks' extreme the miserable rates they be traditionally paid deposito, will be under attack. The G man banks' participation y the nascent co market may an indication that they they can no longer put of



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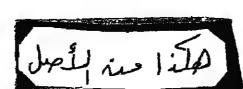
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■NSURANCE: the east provides a fillip

Untapped regions end the stagnation

in initiation of Germany Leen mot in the arm for heary a naurers. Overnight than towerful but some ny cowerful but some-projected insurers have any cowerful but some-growted insurers have a referred insurers have it in the five new east Ger-state on underdeveloped for which they are cultur-uniquely suited to exploit, has a scued them from natical Germany is now lastest rowing hard cur-y market in the world,"

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Land or Many or Land

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By for the last

40 D4:206 12th

By European indard, prices and rofit mergins have been very high

says Mr Micael Huttner, analyst with BN Securities.
This year, Sermany's insurance industriexpected to grow by between and 10 per cent compared with a 7 and expansion in 1990 and growth

of 7 per cet in Gross greenium teome reached bili45bn in \$90.

New demaid from east Germans for lifeinsurance, and a vigorous sale effort by a number of compnies in the life and persona accidents sectors are the man factors fuelling

last yearnew business life premiums grw by no less than if per cent with the sector as a whole exending by 11 per cent. New susiness in force

rose from om DM48.9bn to This yearney life premiums could growny as much as 100 per cent inde east. East Gerans are spending a

aignificant proportion w the welfare beefits by the Germa state simple by typically life contracts
in order to supplement their
relatively meagre pensions and

social security rights.

Although the country's biggest insurer Allianz won the battle in acquire the former state-owned German insurer, Union Versicherung, other companies, notably Aachener Münchener, Hamburger-Mannheimer, Alte Leipziger and Volksfürsorge have been quick off the mark to establish direct sales forces

in the east. There has the han an impact on the motor market with all east German policies uary 1 1991, producing a significant one-off impact on pre-

Last year premiums in Last liability and casualty sector which stem largely from motor business - rose by I per cent to DM43.6bm.

With premium rates flat following a 7 per cent increase income reflected an increase in

Last year new business life premiums grew by no less than TIM

The fillip of the new market could not have come at a betnies. Over the insurers have enjoyed the benefit of highly regulated market in personal lines insurance, in which the Berlin-based regulatory authority, the Bundesauf-für of Versicherlated terms, conditions and

By European standards prices of profit margins in been very high and have helped mask the impact competitive pricing in industrial on profits margins, German insurers have offered some of the cheapest prices in Europe.

This year, Germany's insurance industry is likely to grow by between 15 and 10%

insurance rose by just 1 per cent in 1990, largely reflecting rates, falling by

With Ins costs growing all per فانت انجسانات فظا بن رودور

However, the approval by the European Community of directives will all it impossible for the property in the

allowing in the from the from tightly regulated on the basis of their country licenses, United to tive pressure.

Many UK life companies in

attractively priced products.

Richard Lapper

■ALLFINANZ: Deutsche Bank venture hots up the savings battle

هِكَذَا مِنْ الْمُولُ

Strategies altered to fit social trends

ALLFINANZ - the growing integration of life and personal with financial products new in German.

The country's municipal and state-owned savings half-sold range life manage products through their branch networks for over 20 years. But the barriers between the highly regulated worlds of insurance and banking have only really started to come down in the last five years. And the early successes in Bank's into the life land trigger an land insurers for control .

Country's savings.

Underplaning the competition between banks insurers in the character of German savings market.

Reflecting the growing affu-ence and changing age profile of the population, Germans are investing an increasing proportion of their savings in life handle and the long-term

cent of savings were invested in life and pensions products compared to 35 per cent in 1981. As a result banks are run-ning the risk of losing custom-ers to insurers, while incurrers ers to insurers, while insurers face losing their grip on the market for life insurance.

ciently impressed by the importance of the impor it with the Bedden his company.

forming a land allowed the an insurer, Deutsche madei The new subsidiary - Internal Labor - which opened im business in January 1500. Last year, Dealmin

Leben sold life policies with a total sum insured of DM4bn putting it into 17th place in the league table of Garage life

By comparison the sur insured on new business earned last by the market leader, Allianz Leben, amounted was roll astonished 🖿 these results," says Mr Hans-Jürgen Baum, an adviser to the board of Deutsche Bank. The main advan-tage that banks enjoy over insurers is their "strong client base and the relationship between a bank and its cus-

tomers," he adds.

DB is expecting to increase sales this year to DM6.5bn-DM7bn of business in force. Mr Baum attributes Deutsche Leben's success to the bank's strong image. In addition though moves to improve price competitiveness - by amortis-ing the standard 3 per cent commission that is usually paid with the first premium over the whole of the life contract - appear to have paid

Mr Baum believes that Deutsche Leben's service is superior to many of its competitors. The bank supplies customers with a regular and annual of

In May, Deutsche line extended In involvement by forming joint venture one of Germany's biggest industrial insurers, Gerling, to sell www life and employee policies w companies. The vertical is targetting small and medium-

For the moment, Deutsche is ruling out any expansion into the home and motor insurance markets. Mr Baum says that involvement in personal III

Life insurance new business (1990) Leben, Stutigart Hamburg-Mannheimer, Hamburg Aachengrund Le
Lillaben,
Nümberger Leben, Nümberg
Leben, Volksfürsorge Leben, Hamburg Leben, Le Ring Leben, Hamburg Leben, Bonn Bayern Versicherung, Leb And Lelpziger Leben, Designation Provinzial Rheinpr Vereinigte For L Stuttgart

Nevertheless the sizeable profit. margins bloomable in the attractive magnet and it is not that, with margins on its industrial and commercial risks business shrinking. Gerling would be a willing

partner. tenenced his second report consternation at Allianz, Surope's higgest insurer, and at Dresdner Bank, Germany's second biggest bank, spurring both parties to weave webs of defensive alliances. Another Deutsche Int. competitor. Commerzbank, the country's third bank, as chosen joint by linking up to the transport of the transport

employee Münchener, Germany's biggest pertious forays into banking by taking over the trades union-

controlled Bank für Gemein-

wirtschaft in 1987. The experience has not been an entirely happy one, par-tially because BfG was the time of the second man of the least efficient German banks and management has struggled

Tre problems have been aggravated by the heavy Purply to satisfa Europe and the USSR.

Unada Bank is formed

with Warm Herold, Victoria and Hamburger-Mannheimer in northern Germany has recently formed a holding furniture formed a frankfurter furniture for Finanzwerte, in which Deutscher Herold, Van I...
Vernicht ungen and MagdeburLeben are L our le helleville to have acquired relatively small tegic participations in a num-

many.
Allianz stepped up in a series agreements banks.

highly efficient sales sell banking products
Bayerische Hypotheken und
Wechsel-Bank and local erative banks in Barrens and Bank in central Germany. Each the sell Allianz personal lines insurance products the counters branches.

The first fruits of efforts have not been hugely successful. While the banks have been successful at selling selling insurance products, the companies cessful selling bank prod-

Mr Wolfgang Dambmann, one of Dresdner Bank's leading strategists, undeterred. He alliances will give Dresdner potential markets in way acting alone never could. He cites the possibility of Dresdner selling motor loans by direct mail to one of its insurance partners' motor insurance custo an example that could be particular useful outside Germany where Dresdner has virtually branch network.

"It was obvious that with risks increasing and margins shrinking we could no longer rely on the same distribution channels," he says. "The key danger in Germany is that we are prisoners of our own brick and mortar branch network. We have in that the man of selling bank products."
Mr Dambmann

enthal in the Lattic recomm generated by bank-insurance synergies could become a deci-problem in II future. nificantly he does not rule and the prospect of Dresdner tually changing tack. "We will only know by the part and

ALIANZ: acquisitions bring their problems

A long-term view

last sumer when Germany's and Jurope's - biggest ade two costly acqui-

with space of months illianz landed control and child insurance empire. Demon Versicherung, and the lar relatively elent S industrial incurer Fireman's Fund.

Had company renowned for its fliciency and strategic acume overreached est Germany Allians ising insurance monoply it bought into (renard Deutsche Versicherung), t now in in charg loss-making com-pany with an esti-mat in 1991 which ill absorb thousands of hourse management time for the that III future, while Firem's Fund, the San Franciscoased commercial risks histor cost a further DM4.9bn. For fold mounts Allianz

sperDM1.9bn on a 50 per cent state in Rhin et Deu Versicherung (DV) and ireman's Fund, shows thatoth companies pose big margement challenges, espe-cial in the short term.

I difficulties are great DV. The east Germanarket place is in a state of rtual east German start to make demands of the insurers which compa-

nicare ill-equipped to meet.
Dis no exception.
I workforce is ill-prepared
fothe rigours of the market.
Adding to Mr Uwe Hassen, cutive board member in ifge of the east German pration, DV's employees are way" at a time when east man consumers are "now ervice that Allianz delivers

7's 14,000 staff generate 2bn in premium income, pared to DM10bn by the 00 staff employed in the

The European Overview

Nordic Countries

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The Netherlands

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ALLIAN'S international west. Mr Hassen admits that competities may have momentarily brithed a sigh of relief up and capital investment needed "it will be five years before we break even" but is confident that Allians is on the right track. "All German investors have to face the fact that there will be a longer payback

However, the long-term potential of the east German market is unquestionable and with its financial strength, cultural and linguistic advantages and track record for high quality service and efficiency Allianz is well placed to take advantage. For example, east Germans buy about half as much life insurance as their west German counterparts. "The propensity to buy is already present. Unlike in Europe it will not

The long-term potential of the east German market is unquestionable

need a change in customer psy-diology to develop insurance," says Mr Tom Bennett, analyst with Banque Paribas Capital

grows it is expected - U-Bennett expects a 1-fbil expansion up the 10 years - then IIV annual premium income could amount much as DM5bn a

Management efforts so far on investments in new technology training with number important German lan permanently based in the east. DV has relied upon very limited data processing with sharing a mainframe with other

government departments.

Allianz recently put its own system in place and to install 5,000 personal computer terminals by the end of 1991. It has 2,000 terminals in place. Although problems bear no comparison with faced by Allianz in east Germany, the company will need to take action to turn around

Feb 14 '91

Apr 18

Apr 23

May 22

its newly acquired US subsidiary, Fireman's Fund.
Judged on the basis of its expense ratio (the ratio between costs and premium income) Fireman's Fund is industrial risks insurers. Future profitability could be pinned back by the softness of

insurance rates in the US.

Over the past five years Fireman's has retreated from a number of personal lines mar-kets in the US, withdrawing from the personal lines mar-kets in Massachusetts and New Jersey and steadily reducing the amount of motor business it writes in California, where it covers about 40,000 drivers compared to several hundred thousand at the beginning of the 1980s. Staff numbers have fallen from 12,799 to 10,297 but with premium shrinking \$2.73bn in 1990 compared with \$3.35bn in 1986, the expense ratio remains stubbornly high

at 35.2 per cent.
Although cost cutting efforts introduced in the mid-1980s will continue the company will put most of its efforts into winning ter quantities The aim
bine Fireman's regional
strength in the US with ing to provide 500 clients.

Mr Wolfgang Schlink, vice-president III interna-tional department I Allians in Los Angeles, explained that the link-up with "tremen's had been necessary to Allianz to become a "true global player". "You need a regional tic such workers compensation, for example, multinational companies," adds Mr Schlink By linking with Fireman's, Allianz can provide with a much more in-depth service, and like workers' compensation well as more complicated international

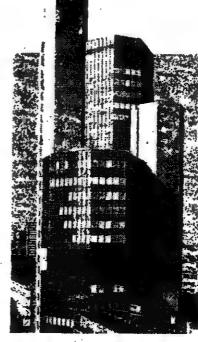
Mr Schlink in view of the concerns about solvency in the US, risks managers are becoming increasingly con-cerned about the financial strength of their insurers, a fact which could work in Allianz's favour. More and more risk managers are beginning to analyse insurers' balance sheets," says Mr Schlink.
So far the most significant action taken by head office in Munich been order predictable shift in Dec 13 towards more Mar 25 approach favoured by

German companies.

In the man from management m being given with existing underwriting strategy, which discentrates on winning greater quantities of bigger ticket commercial shrinking exposures in ber of personal

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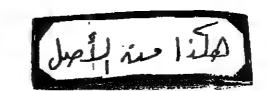
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BUSINESS AND THE ENVIRONMENT

The Anvisonmental prob-lems associated with considers major airline from R. Insectiational airport are to include Sanssions from jet al Call. Lisse, waste dis-posal local falming regula-tions it in the sans and the which of knodern tourism are offer to a surprising that when Elithical ways commis-sioned R. Interpretation to the whole it is a surprising that when Elithical ways commis-sioned R. Interpretation to review of its anying the mental perfor-mance from consultants Tech-nics ha results contained sev-eral chickets.

BA lase \$6000 staff world-

eral children.

BA has 46,000 staff worldwide, \$3,000 of them at Heathrow where he headquarters are
locately and 200 aircraft flying
to 70 countries. Even before
the ripert has commissioned
an environment programme
had aircady seen put in place,
it commits ha, over the next
three years, to perform better three years, to perform better than the requirements of "green" legislation.

But according to the review: "While general awareness and expressed intentions are high, the present understanding by senior menagement of the com-mitment required for imple-mentation of the environmen-tal policy is low."

While there was support for

one of "green" initiatives, per-ception fell short of the funda-mental requirement to consider the environmental perspectives of all activities.

mental prob. John Hunt examines efforts by British Airways to review its environmental performance

A flight to conserve

On infringements of noise limits BA's performance against other airlines "does not appear to be good" says the study. I need for improvements in monitoring and control of hazardous liquids. Waste management be ad hoc and little advantage had been taken of opportunities for waste minim-

isation and recycling. In order to improve the situation an environmental council has been set up under David Hyde, BA's director of safety, security and environment, and leading role will be taken by Hugh Somerville, who came from the oil industry to the post of head of environ-ment 18 The coun-cil the line of corporate strategy, engineering, flight crew, health vices, marketing, pulled and purchasing.

The intention is in the same int environmental consider-BA's 200 line managers will be given and an annual environmental report progress and performan For instance, in order 👪

tion, the control will broken down to show the cost of individual ment as a system of pricing disposal use.

Noise is one of the chief complaints against airlines. Technica report there is limited for in major improvements in aircraft and



engine design although BA has regular discussions with Rolls-Royce on quieter engines. "Hush kits" can be fitted but these must in the consumption at the lead to more polluting emissions. BA currently storing prog-

pany's aircraft contribute about 1 per cent of Britain's carbon dioxide emissions. Emissions of the gre gas carbon dioxide, mostly at cruise height, creates a prob-

It has also formed its own database to assess the problem. As large purchasers, the airline me extent manufacturers' designs towards cleaner engines.

ompared with the from aviation whole. The true

Already considerable cuts in the quantity of fuel and in reductions in emis-sions - have been achieved improved live procedures. materlals," says Somerville. "If you can save on those you are also doing something to protect the

The amount of waste, from catering facilities preparing 30,000 airline meals a day, and workshops doing repair and maintenance itemen-Somerville has brought in former air stewardess Kim Packer to studies in this area and already Ile by £300,000.

Throw-away items like cups, plates and trays III now replaced by the trays that can be washed and re-used several times before being sent back to the manufacturer for re-processing. III be permission 22 different effluents and many of these from a plating A study being and a be be tiled to deal with the various metals which from electroplating.

In purchasing policy until cycle of a product is considered from cradle ______ - the of manufacture, impact disposal.

input as the developing countries struggle to balance their need for further development with the pressures for protection of the environment. The ICMR already has been given formal consultation status with the UN's environmental programme.

environmental programme.

There were doubts in the minds of some senior mining executives about whether the industry needed to pro-vide finance for another international body and that perhaps the work could be done by existing bodies. Such doubts certainly existed at the BTZ Corporation, the world's biggest atining company, which was a nota-ble absentee when the ICME was

formed in April this year. However, RTZ has now joined and added its undoubted weight to the ECME which already has 18 member companies from North and South

companies from North and South America and Europe. The Japanese say they will join soon are currently choosing the two companies to represent their in ______ on the Council.

The ICME is holding its first meeting in Toronto this week. Nash says members must decide on priorities for the council for the next few years. Undoubtedly, one of the objectives will be for the ICME to work out a set of environment. ______ guidelines which of environment guidelines which mining compan should adhere to. "That will help establish the coun-cil's credibility," he says.

Leaving asbestos dust to settle

By Hilary de Boert

a building in North America is probably mention the word asbestos. Since one tiny fibre of the fire-resistant insulating material can kill, that is not surprising. Ashestos was used in con-struction up to the mid-1970s, insulating pipes, bollers and ducts, sprayed on steelwork and incorporated in insulating board. It is found in abundance

in public buildings and hous-ing in most big cities.

The danger comes when into the Inhaled fibres Lili asbestosis. and mesothelioma. There is no known cure in

Throughout I I ern nations developed stringent policies for with asbestos. Some countries, like the US and Canada, required local authorities to dispose of asbestos in places like schools

and government buildings.

people now believe,
however,
buildings lim have been
where it The Environmental Protection Agency in the US published its guidelines for "managing July, admitting millions of dollars had spent unnecessarily removing the material.

It recommends instead that

the material be encapsulated or enclosed. Removal is recommended only during building demolition or renovation - or if the asbestos is damaged and already releasing fibres.

This sea-change is important because many companies fol-low the EPA's lead. Britain, France and Belgium are also moving away from widespread removal, recommending that undamaged asbestos be encap-sulated, enclosed or simply left

Encapsulation is process whereby a durable non-toxic coating is painted or sprayed over the asbestos material — locking in the fibres and protecting II for and and arrest to the special process. from half, mad and damage. The process maintains the fire-retarding and insulating quali-ties of asbestos which is still seen as the best material for withstanding high pressure, high temperatures and corroor Unit (There

are synthetic products available to replace almost every application of asbestos.)

Em means covering the with pane or walls, clearly marked to identify the dangerous

Both are considerably
cheaper than the high removing asbestos. In New York, for example, £300m is

being spent to strip asbestos from public buildings includ-ing the World Trade Centre and John F Kennedy airport. In Brussels, the European Commission headquarters is to be demolished because the £70m bill to remove its asbes-tos is almost as costly as building a new structure. In London, one local council alone

has spent £1.2m over the past six years to remove asbestos from its housing stock. "Even though encapsulation is internationally recognised, mbestos removal companies have continued to push removal for obvious reasons,"
Mileham, marketing director of Liquid Plastics,

which manufactures an encap-

sulation product. Asbestos removal expensive - and thus for removers mill II practice make II labour intensive and time con-suming, and only specially to minum I The stripped asbestos is costly to dispose of with many countries we longer

willing accept imports such harmful material.

The most important reason for the change in asbestos widelings is to present further. guidelines is to prevent further asbestos-related deaths. One recent study estimated that asbestos in buildings would be responsible for only one death a year in the UK compared with one or two deaths per million by

Nevertheless, he public per-

ception mal any asbestos in dangerous means removal will probably remain. Flora Madelino, vice-president of Donalco, the Ontario-based asbestos removal contractors, believes another 10 years of removal lie ahead. "There's still a lot of a lot of asbestos being removed at great expense to the taxpayer that we certainly don't believe needs to be done."

Mining troubles run deep

Kenneth Gooding looks at the industry's response to pressure

nvirondental pressures might stills be seen by a few industries as an expensive nuisance. But for many mining companies they could be a matter of life or death. So some of the world's biggest mining companies have set up an organisation through which the industry will respond internationally the growing pressures it faces on health, safety and the environment.

Not surprisingly, the so-called International Council on Metals and the Environment (ICME) sprang from panies are already finding out how expensive new environmental an be. Aluminium producers, particularly those in Minn America, are those most affected. Earthe Environment (ICME) sprang from
North American initial and
ased in Ottawa, Canada. The mining
companies in North America have lier this year Alcoa, the biggest US aluminium company, and Reynolds Metals, the second-largest, announced extraordinary charges as been startled and even frightened by the pace at which environmental provisions against future environmental costs. Reynolds made a pre-tax provision of \$150m (\$91m net) while Alcoa's fourth-quarter 1990 earnings included a \$414m (\$275m net) charge against future environ-mental work. the pace at which environmen a movement extremists have moved to centre stage. "Mine free by 93" a slogan one US group adopted. Moreover, two important mainstream environmental groups are combining in an effect which the US lead industry says will be it of business. The US Environmental Protection Agency and the Environmental Defence: Fund have combined to tackle what they describe as "the scourge of lead". Their pressure contributed towards the end of asbestos production in the US. Now they have assembled war chests with \$230m (CLion) for their latest campaign.

Many Sig mining and metals com-

Inco, the western world's biggest mickel group, is spending sheat sulphur illining emissions from its smelter at Sudbury, Ontario, which once labelled as it world's worst polluter.

But, while it has been spending money to clear up its act, the mining industry has so far shown no sign of being able to match the effective communication skills of its environmenerally perceived gerous, dirty, socially unattractive and almost irrelevant to our way of life," Peter Hackett, a former president of the UK Institution of Mining Metallurgy president of the Camborne School of "Added to this is the fact that there

no perceived direct contact with the products of the mining industry. Whereas people are familiar with the petroleum and product, which underplus their very freedom of mobility, they are maware, or just uninterested, in the their vehicles come from and they do not make the less than imaginative leap from the ear showroom to the iron mines or from the canned drink to the aluminium smelter," he adds.

Keith Hendrick, the founding chairman of the new ICME and who also chairman of Noranda Minerais, the Canadian group; admits that while the mining industry worldwide has been involved in research and capital investment dealing with environment and health issues, it has not co-ordinated its experience and resources to address "international issues that go beyond individual and domestic corporate interests in any particular commodity." The mining industry's efforts so far

have been channelled through national mining associations or inter-national organisations devoted to particular metals. The ICME hopes to be able to co-ordinate those efforts.

Gary Nash, the ICMR's sec-

vary Nash, the ICME's sec-retary-general and formerly senior vice-president of the Mining tion of Canada, points out that if the industry is to properly make its case in the environmental debate "it must rely on technical, scientific and eco-nomic facts. He stated mostling are nomic facts. Its stated position must e substantive."
He also believes the KIME can fill

an important vacuum in the indus-try's dealings with the United Nations Organisation and the Organi-sation for Economic Co-Operation and Development. This will help the mining industry to provide some

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Mrs A L Morris Mr M D Morrison Mr W Mulline Mr M. Nathan Miss B H O'Carroll Mr III Parfrey Mrs E A Pearce Mr D R Perryman Mr J.W Power Mrs S R Ridley Mr P J Ring Ms S P Robinson Miss J T Rogers Miss S B Rogers Mr K D Rothwell Mrs C Rowles Mr P J Rowles Miss H A Russell Mr R F Russell Mr T J Rutter Mrs J M Samsworth Mr D M Saunders Mr K N Scott Mr G J Shortman Miss J A Smith Miss K L Smith Mr C M J Stanley Miss K F Starling Mr M A Stewart Mr C J Symonds Mrs P J Thomson Mr E A Townsend Mr C L. Veck Miss M Walker Mr J N Woodman

July 1991

Many analysts suggest that prices have further to fall, writes Kenneth Gooding

Nets have changed. Eighteen months ago the slightest hint that miners at Chuquicamata in Chile, the world's biggest copper mine, might go on strike would have sent consumers scrambling for metal and copper prices would roared skywards.

But when W. Chuqui miners actually did go on strike on July 1, apart from a brief flurry of panic buying from Japan, the dispute did nothing much more than prop up ■ copper price which otherwise might have been sinking. And news that the strike had been settled last weekend brought only moderal downturn in the mar-

This reaction to the Chuquicamata strike reflects how the balance of power in the metal lurched heavily towards consumers this year Consumers watched the prices of those London Metal Exchange drop on average by about 10 per cent in the first half of 1991. In aggregate, base metal prices have not been

how since 1987.
Prices have fallen steadily from the peak they reached about the middle of 1988. Aluminium has come down from US\$1.60 a lb to about 60 cents; was nearly \$10 and is down to \$4 a lb; zinc reached 80 cents a lb and is now 50 cents. Lead peaked later, in 1990, at 80 cents and then fell very sharply to 37 cents a lb. Tin has been re-quoted on the LME only since the summer of 1989 since when it has slumped from ### \$4 # lb to about

By these standards copper, the most heavily traded metal, has been resilient. It climbed to nearly \$1.70 a lb during boom and is still hanging on at about \$1 a lb, a good price for

FALLUNC IN Mid Wales faces

an uncertain future with lower

incomes, falling numbers earning a living from the land and increasing part-time working. But if the European Commission's proposals on the future

of farming in the Community

are accepted, against the wishes of the British govern-

ment, then was could

These are the main conclu-sions of a study commissioned

by the Development Board for

Rural Wales, a quango set up to regenerate the economy of a

region that covers 40 per cent of the country land mass but

The report, Future Agricul-tural Prospects in Mid Wales,

gain significant benefits.

2.8m population

By Anthony Moreton, Welsh Correspondent

Another sure sign that pro-ducers are on the defensive came on May 17 when for the first time in nearly five years ail six LME metals were in con-tango. This is when the price of metal for immediate delivery is below that of metal for delivery in three months and essentially implies adequate supplies to the

London Metal	Exchange	Copper	and Alu	minium
Mid-July stocks (tonnes)	1991	(100)	1	-
Copper	251,100	4848	17.0	103,72

Many analysis suggest that prices have further to fall. The Metals Minerals Research Services consultancy group, for example, says prices on average are likely to be down by 17 to 18 per cent from the 1990

Mid-July prices

levels by the end of this year. In real terms that the be a In real terms.

Der cent drop.

in Anglo-Saxon countries, now creeping into France, Italy and Scandinavia, and a disturbing

fall in the rate of growth in

those economic powerhouses. Germany and Japan, is mainly Another factor has been that metal sales from the Soviet Union and former eastern bloc countries - or in some cases cuts in imports - have played havoc with supply and demand balances. For example, according to MMRS, copper imports to the west from the jumped from 140,000 to

250,000 tonnes last year and "it was principally the share increase in eastern bloc sales

ment of agricultural economics at University College of Wales,

Agriculture was vital to the area, Professor Bateman said in Builth went yesterday. It 2267m to the econ-

which, outgoings such as bought-in products, rent, interest payments and

depreciation were discounted,

still provided £40m for the

14,400 working full-time in the industry.

Professor Bateman criticised

Mr John Gummer, the UK's

Minister of Agriculture, for his "short-sighted" stance in Brus-

sels. "He is being a nationalist

in protecting policies which are solely British," he said. Many of the proposals advo-cated by Mr Ray MacSharry,

Aberystwyth.

(occasioned by falling domestic demand and the need har foreign exchange) that pre-vented another big shortfall of in in least 1990."

Mr Phillip Crowson, senior economic adviser at the RTZ Corporation, by the big-mining group, the shipments upset the metals industry's calculations.

"If the Soviet material disap-

peared, the market would be transformed," he suggests.

ent market situation is that while demand for

metals has held up reasonably well, so has supply and, with additions to capacity coming

into production, most metals

are moving into supply surpluses this year.

reluctance on the part of pro-ducers cut output. Partly

this is because many economic morecasts suggested unit be recession would not be particularly deep or particularly long. Mareover, for any producers, slowing or cutting output is expensive.

As Mr Nick Moore, analyst

at Ord Minnett, part of the Westpac banking group puts it:

Why embark on costly and politically capacity cuts if in short while

- number growth is lift to

which has a large proportion of the sort of small farms that the

MacSharry deliming plan designed to help.

Mr Glyn Davies, chairman of

the board, accepted the report's premise that although agricultural policy lay outside the board's remit it should

have view on the direction the industry was moving. It

was necessary, he said, to con-

sider rural matters and rural

regeneration as a totality in which agriculture was a com-

ponent part.
He unveiled three

that would bring immediate

assistance to the industry. The

board is to support a firm abat-toir for the firm abat-toir for the firm abat-tlanidles; help provide busi-ness advice for the industry

through in Powys Training and Enterprise Council; and

MacSharry reforms 'could benefit Welsh farmers'

in the early 1980s, a substantial overhang suppresses upward price potential. Inevitably this raises the question of the metal producers are heading for a share see heading for a shump as horrendous as those man in the 1970s and early 1980s. They were preceded by two bull markets that ended with prices felling sharply and remaining depressed for years. emaining depressed for years. Analysts insist, however, 130,125 119,100 history will not repeat itself for a number of impor-late resour. For instance, demand for metals is return \$2,550

> accounting for a bigger proportion of the total. als for metals seems to have gone almost as far as it has to go. At the same time, capacity utilisation rates have been very high and supply problems present, are likely to prominent feature of the met-

the newly industrialised coun-

restraint has sent metal stocks

soaring - LME stocks of alu-

minium and zinc have never

hold back prices when metals

demand picks up. Mr Moore says: The real risk is that, as

Also their lave been rebuilding language language language law - levels. Mr Robin Bhar, analyst with Carr Kitcat & Aithen, part of the Banque Indosuez Group, points out that in the early 1970s and 1980s there were Im tonnet of copper in stock around the world and 6m to 7m tonnes of aluminium. He says: "This made recovery from the slump very difficult, particularly as there was also much spare production capacity at that time. That spare capacity does not exist today."

Another important aspect is raised by RTZ's Mr Crowson.

Wynnstay and Clwyd Farmers

for a food-processing system. The £15,000-a-year backing for

Food Promotion Wales, a body set up to promote Welsh food, is also to be increased to

Many over the next three

years. The Bateman report points

out that neither alternative,

ilversification is a solution to

Almost tae whole of the

farming economy is centred on cattle, sheep and milk - "a

very narrow and vulnerable

base". This base narrowed

even further during the 1980s.

very large part of total output

A further problem, according Bateman is that "a

the area's problems.

than for many years," he says. profits collected in the late 1980s to pay ull dall and rebuild balance sheets.

competent at all levels and better able with with downturn, Mr Crowson There is a widespread expec-tation that the industry will in managing in a marity for some time to come. MMRS suggests, for example, that an incipient natural of the want economy should see metals prices in real terms only by a relatively metals

to 11 per uent in 1992. Mr Bhar at Carr Kitcat says that aluminium, because it is used in such a wide variety of consumer goods, is the metal to watch. It lead the way into the way out. Other metals usually lag six to nine months or out of downturns, he points

At RTZ, Mr Crowson admits to being "alightly and next year. The German economy is now facing problems and Japa-nese growth is easing. My gui-feeling is that most forecasters are too optimistic about 1992 prices. Even if the US economy picks up, it won't necessarily be reflected in metals prices".

He also cautions that, as as the metals markets are concerned, "the Soviet Union and China are the jokers in the pack. What's happening there? What will they do with

LINE WARRION	SECUTE NA
(An at Monday's	
Name of Street	+6,790 to 458,2

Oxpper	+6,790 to 450,275
Lend	-11,67 to 251,100
Nobel	+180 to 53,975
Zinc	+275 to 110,125
Zinc Tin	+25 to 14,310

amount to at least 250m, easily exceeding the 240m least generated by the industry.

This dependence puts Walnut a different category most other areas in Britain asy, New Zeeland, a country sometimes

subsidy-free agriculture is

importance as well as eco-

nomic importance and he que

ried the sense of having an

environmental policy for the countryside without a social

Puture Agricultural Prospects in Mid Wales. A report to the Development Board for Rural Wales by Professor David Bate-man. From DBRW, Ladywell

Bateman said.

WORLD COMMODITIES PRICES

times to The

Soviet Union cuts taxes to boost oil and gas exports

THE SOVIET government approved a package measures on Tuesday to boost oil and natural gas exports. including a cut in export taxes, independent news agency Interfax said, reports Reuters from Moscow.

measures, costing the R15bn roubles (\$8.3bn at the commercial exchange rate), were intended to solve the energy sector's problems this year, Prime Minquoted as saying.

Soviet oil output, the world's biggest, has been falling in recent years because of deter iorating infrastructure, ward technology, poor manage-ment and lack of production

Interfax said the new export tax for oil and gas industry would be 3 per cent. Taxes on crude ill natural exports were set in January at so per cent, while the tax on oil products was fixed at 35 per

Soviet export taxes are calculated as a percentage of the foreign trail views of the goods converted into roubles at the commercial exchange rate.

Saudi Arabia will demand a 500,000-barrels-a-day jump in its off production quota at the next ministerial meeting of the Organisation of Petroleum Exporting Countries, an official close to the Saudi delegation said yesterday, reports Reuters OPEC Ministers are due to meet on September 24 in Geneva or Paris to decide output levels for the final quarter. The Saudi demand is built on expectations of rising demand for Opec oil, with little Iraqi or Kuwatti oil on the market. "Saudi Arabia will ask for 8.5m [b/d] and it expects demand [for Opec oil] in the fourth quarter to be 24m [b/d]; the official said. He estimated that Saudi output in the third quarter would be the same as in the second quarter at 8.03m. quarter would be the same as in the second quarter at 8.03m b/d. Planners at Saudi Aramco expect the state-owned; oil company to produce 8.2m b/d. This plus the Saudi share of production from the Neutral Zone between Kuwait; and Saudi Arabia would take the total output close to 8.5m b/d, as: industry source in Dhahran said.

interfax said the government would extend bank credits of R7.5bn to oil and gas producing

"As for the future of the fuel and power complex in general, its problems must be discussed by the [Soviet] republics," Mr Paviov was quoted as saying.
A new Union Treaty, redefining areas of political and economic jurisdiction between central and republican authori-ties, is being negotiated and calls for joint financing and control over the energy sector.

duction in the first six months of this year was estimated at 262m tonnes, almost half of the total state supply order for the year of 547m tonnes.
Output fell to 570m tonnes in last year from 607m tonnes in

1989 and industry experts have predicted further declines. Interfax put oil exports in January to June 1991 at 30m tonnes. SovEkon, a new files pendent research group in Moscow, estimated exports would drop to between 50m and 55m tonnes this year from the 1990 level of 108.6m tonness

Vanadium mine planned for 1993

By Gooding, Mining Correspondent

AUSTRALIA'S FIRST mainly to increase the strength vanadium mine will come into of structural steels used for ranadium mine will come into variantism in the will confidently in 1993, the wast resource, at Windimura, near Mount Magnet in Western Australia, continua enough vanadium to keep the total market supplied for decades, according to Mr Roderick Smith, and Pre-cious Metals Australia, which owns 100 per cent of the proj-

However, PMA Limited in restrict annual output to about 3,700 tonnes of vanadium pentoxide and take a market share

of 8 per cent. Mr Smith said that his com-pany had firm offers from con-sumers and traders wanting to buy the entire support between them in order to diversify supply away from South Africa, which

the industry.

Vanadium is classified as a strategic metal and is under

such things as bridges, pipelines, pressure shore platforms. It is also used extensively in steel for reinforcing bars. world capacity is

roughly 58,000 tonnes w year more than two-thirds. The mar-het is dominated by Highveld el and Vanadium Corporation, which can produce 25,000

tonnes a year.
Mr Smith suggested PMA's costs would be lower than those of the South Africans the store of the at Windimurra - soft and oridised – would make mining a simple, open-pit operation and milling would also be easy. In comparison, the South African companies had to drill and blast their very hard ore which also required; extensive crush-

He estimated Windimura's psts would be about lb compared with Highweld \$2.90 a lb. vide energy. Vanadium pencopide would be taken twice a week by road some 500 km sp.
Perth for shipment in containers to Rotterdam.
The Windimurra project is ENTROPIES DE LA COMPANION DE L

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\$20 Carry 1-32

expected in cost between A\$40m and \$50m. Mr Smith, in London to place some shares, in PMA, which is quoted on the Australian stock exchange, said financing would be by A\$15m of equity and the rest by non-recourse US dollar loans. Based on present, law prices for vanadium pentaxide and the forecast annual output, the project was forecast to yield A\$32m a year, including \$4m from the sale of by product sodium sulphate.

MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).
ANTIMONY: European free market 99.8 cent, \$ per tonne, in warehouse, 1,620-1,650

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse, 2.90-3.20 (same).

CADMIUM: European free market, min. 99.5 per cent, \$
per lb, in warehouse, 123-130 (1.10-1.40). COBALT: European free market, 99.5 per cent, I per lb.

MERCURY: European free market, min. 99.99 per cent, \$
per 78 lb flask, in warehouse,
30-95 (30-100).
MOLYBDENUM: European

CRUDE Oil (Light) 42,000 US gatts 5/barrel

free market, drummed molybdic oxide, \$ per lb Mo, in ware-house, LEMM (2.87-2.42).

SRLENIUM: European free market, min 99.5 per cent, \$ per Ib, in warehouse, 4.80-5.40.
TUNGSTEN ORE: European free market, standard mist. 65 per cent, \$ per tonne: unit ft0 kg) WO, cif. 56-60 (same). VANADIUM: European : 1289

market, min. 98 per cent, \$ a lb V₂O₅, cif, 2.40-2.50 (same). UEANIUM: Nuesco exchange /value, \$ per lb, U₂O₂, 9.06 (same).

SCYABIGARS 5,000 bu min; cents/90% bustipl

Chicago

MARKET REPORT

London cocoa futures came under pressure from chart-based selling yesterday. Illumin said the recent failure of the said the recent resistance in the £620 to a tonne up for the September contract helped to spark the self-off. It gathered momentum as stops were triggered in hard Turk when September fell below \$950 a tonne. New York chartists in the next support levels are seen at \$900 tonne and the 18-year low of in Chicago talk that Moscow had bought US maize, sovabeans and soyameal using recent US credit in early trading. In the London

London Markets

SPOT MARKETS		
Crade oil (per barrel FOB)		+ 64 -
Dubel Brent Blend (case Brent Blend (Sep) W.Y.L. pm est)	\$19.85-9.90	+.225 +.375
Oil products (NWE prompt delivery per la	onne Clif)	+ qr -
Premium Gasoline Gas Oli Heavy Fuel Oli Naphtha Petroleum Argus Estimates		-1 +2 +2
		+ 01 -
Gold (per troy oz) \$ Silver (per troy oz) \$ Platinum (per troy oz)	\$368L6 439.0c	-0.10
Palladham (per troy cz)	\$94.70	-0.55
Aluminium (free market) Copper (US Producer) Lead (US Producer) Nickel (free market)	\$1845 102.75 50c	+0.25
Tin (Kusia Lumpur market) Tin (New York) Zinc (US Prime Western)		-0.08
Cattle (live weight)† Shoop (dead weight)† Pigs (live weight)†		+0.68° +4.04° -2.25°
London daily sugar (raw) London daily sugar (white) Tate and Lyle export price	\$276x \$318x \$278.5	-3 -2 -2.5
Berley (English feed) Malze (US No. 3 yellow) Whest (US Dark Northern)	109.5z C181.5	-0.60
Rubber (Sep) V Rubber (KL RSS No I Aug	63. 54.25p 229.0m	-0,25 -1.5
Paim Oil (Philippines)§	\$470y \$340q	-15
Copra (Philippines)§ Soyabeans (US) Cotton "A" Index	\$103 80,20g	1

r-ringgit/kg, g-Sep/Dec t-Jul/Sec u-Jul x-Jul/Aug v-Aug/Sep z-Aug, †Meet Com-

Metal Exchange news of an 11,475-tonne in (bigger than expected) in warehouse stocks of copper underpinned prices. or for customers of Chile. Aluminium stocks hit a new record of tonnes, but prices ralled copper. Dans and The continued deliveries of aluminium into LME warehouses have been discounted. The recent tightness in the nickel market flared up again, adding \$40 a tonne to the premium for cash under the The stocks fell to an eight-month low.

		- 611	(\$ per to
Nov.	Close	Name	IMANA
-	240.00		231,40 229,80
Oct			204,00 196,80
Dec Mar	-	-	192,00 187.00
iller I	192,60	100.00	
24	100	200.00	195.00
Oct	Close	Previous	High/Low
AL ANDROOM	320.0	318.9	318.0 309.3
₽.	274.5	276.9	310.0 300.3
		- 31	264,2
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CRUDE	OF - R	-	in.
	Letter	rt Previo	
Aug	19.77		19.83
Sep Oct	19.77		19.67 19.60
Nov	19.70		TOTAL TOTAL
			19.64 19.55
Feb IPE Inde	19.88 x 19.69		19.38
_	20470 ((tate)	
GY2 On	- 24		40.00
	Ciosa	Previous	High/Low
Aug	185.50	184.25 185.00	187.00 189.00 187.50 184.00
Sec Oct	187.25 188.75	185,75	188.75 185.50
Nov	190.00	188.50	190.00 187.50
Dec	190,50	189,00	190.50 167.78
Jan	186.50	185.50 175.60	186.50 185.00 180.50
Mar Apr	179.75	172.00	IGNER
	10000 /		of 100 tonnes
Table Broke	L ISTAND (~ .44 Million
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JUTE			

LIVERPOOL-Spot and shipment sales for the week ending 12 July 1991 expounted to 107. tonnes against 53 tonnes in the previous week. Slow trading benisted with dealings.

Closs Titler | Spirits 700 676 717 886

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24	536	531 668	533 628 665 661		1
=	653	968	955 551 575 571		2
See See	691		501 508 604 602		-
Mar	804	553	804 602		4
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LONDON	METAL 43	CHANGE	0	Prices supplied	by Amalgamat	ed Metal Tradin
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Copper, G	rade A (E pi	or faceop			Total daily tu	mover 30, III
	1340-2 1354-5	1335-30 1345-5.5	1357/1345	1\$30-1 1346-6.5	10040	131,3871ots
Load E po	r (prend)				Total daily 1	ernover 3,783 lo
Cash 3 months	329-31 339-40	827-0 337-7.5			339-40	17,705lets
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Canti	9545-55 5735-40	6540-68 5725-90	6642	6842-45	5735-40	7,142lots
Zinc, Spec	lei High Gri	ude (5 per towns)			Total daily t	uroover 8,580 lat
Cosh	1088-61	1054-6 1088-9	1055	1055-6	1075-7	27,930lota
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HEATING OIL 42,000 US galls, cents/US galls High/Low STO 815 960 1010 1051 1078 1108 1134 1196 81.85 83.10 86.66 89.86 97.15 2.00 * SUGAR WORLD "11" 112,000 lbs; cents/lbs 8.80 8.70 COTTON 50,000; cents/for GRANGE JUICE 15,000 lbs; cents/lbs 118.50 117.40 117.65 117.76 118.45 119.00 118.30 118.00 July 16 July 15 math ago yr ago 1710.9 1725.0 1789.6 1820.0 DOW JONES (Base: Dec. 31 1974 = 100) July 15 July 12. month ago yr ago Spot 124.07 124.96 130.32 Futures 122.37 122.76 126.75

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LONDON STOCK EXCHANGE

FT-SE 100 Index closes at new peak

THE UK stock market closed af a new peak yesterday, as investors showed increasing investors showed increasing optimism for a recovery in the world and UK economies in the selfond half of this year. The lifest gain in the London stock market raised hopes that it might be on the brink of decisively breaking out of the trading range established over the past three months.

The again, equities were led by the stock index futures and training between the futures and training of yesterday's market

ESDAY JULY 17 1994

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The final reading put the FFSE Index at 2,5568, with the gain of 24.3 on the day taking it above the previous record close of 2,545.3, achieved on April 5.

Maxwell

unsettled

SHARES - In Maxwell

Communication Corporation (MCC) were marked down at

the start of trade on press reports that Mr Peter Walker,

the former Conservative party minister, would not be becom-

ing chairman of the company

Confidence was further undermined by the official con-

firmation of the report and the

amouncement of plans to demerge MCC's US operations, which account for 90 per cent

of the company's profits.
The shares ended down 6 at

the day's lowest level of 1900. Turnover of 3.3m made yester-

day the busiest day's trade in the stock for more than two months.

per company controlled by Mr Robert Maxwell, slipped 3 to a new low of 92p. The company

was floated at 125p a share in

Reuters sold

as previously expected.

shares

Account	Dealing	Dates
*First Deafings: Jul 1	Jul 15	Jul 29
Option Declaration Jul 11	dec Jul 25	Aug II
Last Deallege; Jul 12	Jul 26	Aug 9
Austral Day: Jul 22	Aug 5	Aug 19
Tien-time during \$.30 am (no hum	go may take ness days s	place from

The recovery of confidence in the economic outlook was encouraged by reports that the Group of Seven ministers, meeting in London, believe that the world economy will begin to lift out of recession in the second half of the year. Sentiment was also helped at the close when Mr Alan Greenspan, chairman of the Federal Reserve, referred in Washing-ton to signs that the US reces-sion is over.

Equities opened higher, despite desultory performances overnight from New York and Tokyo, and the upward impetus gathered force when the full markets weed and the FT-SE September quickly raced to 18 point premium against a fair value

The stock market extended its opening gain to show a rise of 28.7 on the Footsie for a new intra day peak of 2,561.2 at 9am, which proved to be the best of the day. Dealers reported significant trading in the blue chip stocks as the big securities houses, which are big players in futures, operated basket trades, where stocks are bought and sold to offset positions in the FT-SE futures By the trade, the

premium on the Footsie Sep- against 340.8m in the previous tember contract had been reduced to around points above by value, which the premium to allow for dividend flows and carrying costs on the stocks in the

With investment interhard to identify, the market drifted until mid-afternoon when London renewed its advance, despite a start on Wall Street. The Jones Industrial Average made uncertain start and barely changed as trading in the London market.

Bank and pharmaceutical again provided a grant for UK equities. But there was some uncertainty me the level II institutional I yesterday. Seaq-reported turn-over 495.2m shares,

Mr Jeremy Hudson - Shear-

son Lehman cut his income and for the group and highlighted the

funds flow problems facing

Illtramar which he said had

alerted the market to the possi-

bility of a rights issue. Mr Hudson said the group may be con-sidering asset swaps and joint

ventures of asset sales to deal with the funding situation. He

said Ultramar's depressed

share price "presents buying opportunity for pre-

pared to accept a higher risk".

asset valuations in the explora-

by Dr Rob Arnott at Hoare Govett drew the conclusions that Clyde, Monument and

Goal were trading at big dis-counts to asset value. Lasmo was still said to be underval-

usd but Enterprise, according to the Hoare analyst, was at a slight premium to asset value "and should be held or

switched into Lasmo", in said.
The impact of the Hoare

analysis, plus news I the for energy sanctioned the repayment

of royalties on North Sea pro-

or royattles on North Sea production to facilitate development of the Columba field, drove Lesmo 4 but a 344p. Clyde added 4 to 111p, Goal a penny to 89p and Monument edged up to 434p.

Burmah Castrol advanced 13 to 541p after Strange Turnbull

to 541p after Strauss Turnbull promoted the shares as a long-term buy, saying the

stock had underperformed

because of the recession and the Foseco acquisition. Strauss

gave a target price of 600p a share and highlighted recovery prospects in 1992.

P&O rose 8 to 548p as fears

tion and production sub-

Trading has has

with the institutions preferring to take stock by way of brokerdeals or placings, rather than by trading openly in the market. Mr Bill Smith, strategist at Barclays de Zoete Wedd said that the apparent absence of any large input of cash by the institutions was a signifi-cant feature of the latest rise

in the market.
The drain institutional cash balances from rights issues this year was confirmed yesterday by London Stock Exchange statistics which showed that rights issues totalled £3.1hn in the second quarter of this year for the highest quarterly total since the market crash of

day's announcement. Stanhope shaded a part 41p, a new USM-quoted television con-

tractor TV-am slid 17 to 135p after a press report that it had been outbid in its efforts to keep its television franchise.

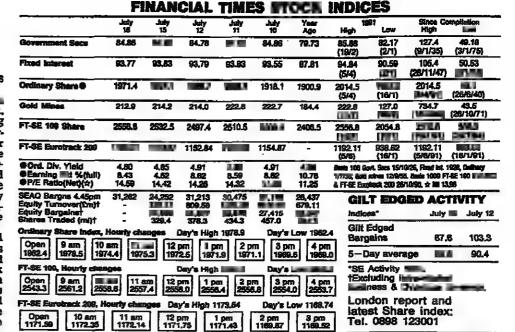
SD-Scicon held at 56p despite market suggestions that a third bidder could be about to enter the contest for control of the software group. A US group was said to be hovering in the background, as were the big UK telecoms groups. A defence document, including a profits forecast, is also said to

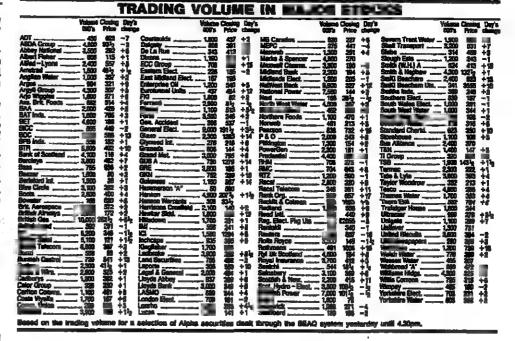
Rolls-Royce eased 1% to 145p on turnover of 3.5m shares on unconfirmed reports that a large engine order for Japan Airlines MD-11 aircraft was to be awarded to Rolls's US rival

Smiths Industries — 2 up at 248p after a recommendation from UBS Phillips & Drew. Mr Paul Compton believes the company to be an "island stability in the capital goods sector". Smiths announced earlier in the day that its marine electronics business had formed a joint venture in the Union to manufacture navigational radar displays.

MARKET REPORTERS: Daniel Green, Peter John, Jim McCallum, Joel Kibazo, Steve Thompson

Share Indices and London Traded Options, Page 20.





EQUITY FUTURES AND OPTIONS TRADING

STOCK index futures provided an early strong lead to the market u positive noises on the world economy at the Group of Seven summit and a shortage of stock fuelled an expectation that shares would extend their rally, writes Jim McCallum.

However, the advance in equity futures soon gave way to a period of consolidation as institutional investors to sell. The premium the September FT-SE 100 index

points to just over 30, a clear indication of unesse. while the premium Mr Harvey Neale of UBS Phillips & Drew said he believed the futures market

was due for a correction after the speed of its recent rise. "Nothing has changed materi-ally on the economic outlook and there has not been any supprint from other world equity markets." September FT-SE closed September FT-SE closed at 2,588, up 18 points on the day,

33, compared with fair value

Turnover in traded options jumped by almost 50 per cent investors reacted to the gains in equities by selling calls against stock holdings. The most popular trades involved the sale of July calls and purchase of October calls, particularly in GrandMet, ICI, Fisons and Allied-Lyons stock options. There were also sell-ers of FT-SE calls.

Profit takers moved in Reuters as merger, ambunced on Monday, US banking groups Chemical Lanufacturers Hanover fears that company might suffer as rationally ation reduced demand its eladronic information trading has been widespread that the merger heralded the start of a series of such moves.

Reuters had risen for five 88 over the period. It had outss over the period. It field our-performed a rising market by hearly 9 per cent in a weak and, with interims due on July 23; analysts said the often-vol-átile stock was ripe for a down-ward correction. They added there had been talk of down-gradings yesterday, although this was widely disbelieved. The shares dropped 24 at one The shares dropped 24 at one point, before ending the day at 807p for a net decline of 18.

Asda down

Concern that Asda is continuing to lose market share grew after Argyll, one of its main food retailing rivals, reported strong first-quarter trading and a rise in sales volume.

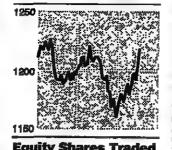
"Asda held Man until Mr Alistair Grant, the chairman of Argyll, delivered an upbeat annual general meeting ment. Asda then slipped back and closed 3 lower at 931/ap, while Will 5 to 307p.
Further came
County reduced its profit forecast by 24m to £211m, although its 1992 foreof £188.5m was unchanged. County said Asda's new stores would contribute less to sales growth than predicted.

Utilities performed badly the wider but mentioned more keen two-way business in the elec-tricity distribution issues and the water stocks. The latter managed minor gains across the board but many of the elec-tricity stocks laboured to maintain overnight levels. The Electricity Package eased 8 to \$2,055 on equivalent turnover

The Scottish power genera-tors extended their disappoint-ing performances. Hints that around 20m to 30m Scottish Power were being offered around the market kept the shares under pressure; they closed slightly easier at 101 4p with 7m traded. Scottish Hydro were similarly easier at 109%p with 3.5m traded. Dealers reported an upsurge in activity in the banks where

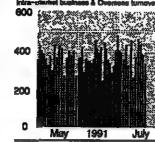
a number of buy recommendations produced genuine institu-tional buying across the board. Demand was sufficient to reveal a number of the posi-tions and share prices responded with strong gains. NatWest jumped 12 m 327p on turnover of 9.9m, helped by switching out of Midland, 5 firmer at 1949. Barclays put on 7 to 462p on 3.8m and Standard Chartered 10 to 350p. Institutions chased interna-

tionals, often considered among the less risky share investments. A single large order for SmithKline Beecham, and subsequent stock shortage, consecutive sessions, gaining pushed the price 13 better to 823p, its highest level since early May.



FT-A All-Share Index

Equity Shares Traded Turnover by volume (million)



month high in a row as both institutions and marketmakers tried to flush out sellers. The shares rose 18 to 739p in steady

snares rose is to 735p in steady trade.

The oil and gas sector attracted another strong bout of buying interest, British Gas, 6% higher at 262%p, took the honours as the best-traded stock with 9.5m traded, still benefiting from broker buy recommendations based on the stock wield attractions. stock's yield attractions.

Big switching operations involving BP and Shell, trig-gered by the former's rise after recent oil discoveries, left BP looking tired and 1% easier at 349p after 347p, on reasonably good turnover of 6.2m. Shell, meanwhile moved up 6 to 530p on 3.2m. Ultramar added 3% at 278p

on turnover approaching 1m.

PRIVE HIGHS (91).

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NEW HIGHS AND LOWS FOR 1991

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of a rights issue began to fade. However, not all transport spe-cialists dismissed the talk sbout an imminent issue of fresh equity, saying that the stock market's recent gains could yet tempt P & O to use a rights issue to reduce its high level of gearing. Tiphook rose 12 to 472p on US buying following its visit to US institutional investors last week.

The market's rise passed the property sector by. This week analysts reiterated their concern that the recession would about an imminent issue of

analysts reiterated their con-cern that the recession would continue to take its toll on property and rental values. Among leaders, Land Securi-ties eased 2 to 482p and MEPC fell 4 to 441p. Among second liners Brixton Estate shed 4 to 181p after recent strangth and Wates City of London slid 5 to 108p, its lowest level for more than five years. Comment on the likely effi-

Rosehaugh and Stanhope served in the law down to 33p, its level before Mon-

LONDON SHARE SERVICE

BRITISH FUNDS BRITISH FUNDS - Contd INT. BANK AND O'SEAS Stack (Fries + ar Visit 1991 - 10-- 2007 Gast - 10-1 10-1 10-2 1952 Artes or 80-11-12 200 10-1 10-1 10-2 10-3 Price + or Yight 1991 1991 High Law "Shorts" (Lives up to 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 10 **CORPORATION LOANS AFRICAN LOANS** 90 84 1 Sth Rhod. 87-92 Apptd.... 98 **LOANS** (1) (2) **Building Societies** 104b 1025 this Amile 3 pc to 2021 102 to 14b 107 104be 4.25 oct 24 104be 145 **FOREIGN BONDS & RAILS**

APPOINTMENTS

Barclays de Zoete Wedd moves

Mr Simon de Zoete has been appointed chairman of de Zoete & Bevan, corporate broking arm of BARCLAYS de ZOETE WEDD, from September 1. Mr Niek Brigstocke becomes a deputy chairman of de Zoete Bevan, as does Mr Tim Loghlan who also continues as chairman of BZW Equities.
Mr John Wightman will
become business development
director, and Mr Andrew Adeock, a director of BZW Securities, will also become
a director of de Zoete & Bevan.
The Leslie Johnstone, Mr Chris
Lloyd, Mr Charles Scott, Mr
Lan Waits and Mr Chris Wells, directors of de Zoete & Bevan, will also become directors of BZW Securities.

Mr Peter Hunt has become meanaging director of WRIGHT OLIPHANT, a subsidiary of Hambro Countrywide. He was joint managing director. Mr Charles Dunsford becomes a full time consultant. Mr William Minto and Mr Neal Seambler, directors, have been appointed joint heads of the agency division.

At GEC MARCONI COMMUNICATIONS, Chemsford, Mr David Chenery has been appointed managing director. He was managing director of Marconi Radar Systems. Mr Steve Menzies

becomes financial director. He was financial director of Marcom International Marine. Mr Richard Barry Ellingham has been made commercial director. He was commercial director, Marconi Radar



■ SPRITE LEISURE GROUP, which has taken over CI Caravans following a appointed Mr Terry Cramphorn (pictured) as financial director. He joins from Robson Rhodes Cambridge office where he is head of corporate finance, and advised the CI directors during the buy-out negotiations.

■ The WIDNEY GROUP has promoted Mr Ed Bates from operations director to managing director of defence systems subsidiary Widney Aish, based at Poole, Mr Chris Ballard joins as financial director. He was an area

commercial manager with **BOCM Silcock, a Unilever**

mMr Richard Harwood joins COLLINS, STEWART € CO, institutional stockbrokers, tomorrow. He was head of research at Schroder Securities.

COLONIAL MUTUAL has appointed Mr David Johnson as assistant general manager, finance, a new post. He was Finance Group.

Mr Mark Chilton has been promoted to the board of FIRST MORTGAGES SECURITIES. He joined the company in 1987.

■ After 2½ years as chief executive, retail division, Carroll Group, Mr Peter Morgan is rejoining BERNARD THORPE as senior retail partner. He had previously been with the firm for 15 years.

Mr John Duffield has become SAVE & PROSPER'S appointed actuary. He will also join the board of Save & Prosper Insurance. He has been with the company for

■ Dr Gwyn Jones has been reappointed chairman of the WELSH DEVELOPMENT AGENCY for a further three

■ HADEN MACLLELAN **HOLDINGS** has appointed Mr Ashley Farmer as divisional general manager, responsible

for creating a new environmental division. He was a director at Rover.

■ Mr H.R.G. Nelson has been appointed divisional managing director responsible for the FENNER GROUP's power transmission manufacturing operations. He has been manufacturing director of RHP Industrial Bearings, and managing director at Hopkinsons, and Pegler-Hattersley divisions.



Mr Federico Sacasa (pictured), executive vice president, BANK OF AMERICA, has been appointed head of relationship management in the London-based Europe, Middle Bast and Africa division, and will be responsible for European commercial banking. He has been developing a Section 20 subsidiary in the US division, providing investment banking services.





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36	FINANCIAL TIMES WEDNESDAY JULY 19 1091
FT MANAGED FUNDS SERVICE	Current Unit Trust prices are available on FT Cityline. Calls charged at 45p per minute peak off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128.
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and sterling advance

lar was around the day's high in Europe, 100 m DM1.7990 from DM1.7875; to Y137.10 from

Y136.65; In From

SFr1.5480; and FFr6.1050 from FFr6.1050 limited to 67.6 from 67.5.

Sterling weakened against the firm dollar, but was stronger against its partners in the European exchange mechanism. The pound some

support from news that I'm UK

public sector borrowing requirement was £1.41bn in market forecasts

Fears that tomorrow's figures on industrial production,

memployment and money sup-ply growth will indicate that

of around £1.70bn.

THE DOLLAR advanced in subdued foreign exchange trading yesterday, recovering slowly from influence of Friday's heavy intervention by

the major central banks.

Comments by Mr Alan
Greenspan, chairman of the Federal Reserve Board, were regarded as ambiguous about the US economy and had a limited impact on the dollar. In testimony before a congressio-nal committee he said "there are compelling signs that the recession is behind us. A vari-ety of cyclical indicators bottomed out by early spring, and some have moved noticeably

nigher in recent months. However he added that "con-vincing evidence of a dynamic expansion is rather limited, and we must remain alert to the chance that the recovery could be muted or could even

In its Humphrey Hawkins report the Federal Reserve said M2 money supply has grown at an annual rate of a little less an annual race of a little less than 4 per cent this year, each within the target range, and leaving room for manoeuvre. The Fed also said that by adopting policies intended to put the economy on a path of moderate sustainable growth it should be possible to achieve meaningful progress in reduc-ing inflation over the remain-der of this year and into 1992.

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7lon	6505-1.6515 0.76-0.74pm 2.09-1.97pm 5.90-5.80pm
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CURRENCY RATES

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4 Back rate refers to cestral back discount rates.
These are not quoted by the UK, Spato and Ireland.

OTHE	r Curre	HCIES
Jyl 16	£	5
Argentina	16381.0 - 16417.5 2 1275 - 2 1290	9925.00 - 9935.00 1.2985 - 1.2895
Brazil	33.440 - 33.270 7.116 - 7.1275	324,300 - 324,600
Greece	318,750 - 325,150	193,350 - 197,250
r20	12 7860 - 12 8025 112 00	70.00°
Kores(Stk) Kuwait	1196 15 - 1215 45 0 47810 - 0 47820	0.29290 - 0.29390
Laberboorg	4.5845 - 4.5925	27810 - 27830
Mexico	4977.75 - 4982.45 2.9240 - 2.9270	3015.00 - 3016.00 1.7710 - 1.7730
Spedi Ar	6.1340 - 6.2155 2.8960 - 2.8930	3.7500 - 3.7510 1.7505 - 1.7525
S.M.(Fa)	4.7375 - 4.7485 5 1595 - 5.2410	28790 - 28765 3 1250 - 3 1745
Talwan		27.00 - 27.05

MONEY MARKETS

month sterling interbank declined 11½-10½ 11½-11
per cent and 12-month money fell to 10%-10% from 10½-10½

per cent.
Sha sterling futures

Shi sterling futures little changed on Liffe, were underpinned by a than expected UK public borrowing requirement in June. Trading remained quiet however, with prices confined to marrow range.

IIK elearing bank base lending rate

11 per cent

September delivery opened at 89.42 and rose to 89.44 shortly

the PSBR data,

closing at 89.42 compared with

Day-to-day credit was in

fairly comfortable supply on the cash market. The Bank of England initially forecast a shortage of £700m, but revised

this to £800m at noon and to

2750m in the afternoon. Total

bought £97m bank allin

outright in band 1 at 10% per

Before lunch the authorities

help of £542m was provided.

89.41 previously.

A softer tone band 1 at 10% per cent; £303m bank bills in band 1 at 10% per cent; and £32m bank bills in band 2 at 10% per cent. Late

INTEREST RATES eased slightly in London yesterday, but trading quiet, with ther in a long not expected some time. assistance of around £85m was also provided. Bills maturing in official hands, repayment of late Treasury bills drained £144m. with exchequer absorbing outweighed fall in the note circulation adding £90m to liquidity and bank balances above target of £15m.

In Frankfurt call money eased to 8.70 from 8.75 per cent as banks bid for funds at this week's securities repurchase agreement tender. The German Bundesbank set a two-tranche tender for 28-day and 68-day funds at variable bid rates. The money is required to offset two expiring pacts worth a total of DM25.3bn.

Bids 21 0 tender were expected in in line with man facilities, mostly 8.80 per for one-month money and 8.90 per cent for two-month funds.

In Paris In Bank of France left its money market intervention rate 9.00 per cent, and its five to 10-day repurchase rate 10.00 cent, at yesterday's securities repurchase tender. The central bank drained 10.00 central bank drained 10.00 central cent. In the afternoon another bills were purchased, by way of £25m Treasury III in expiring facility of FFr71.3bn.

and a management of the second control of the second control of the second control of the second control of the

Sterling fell m points in \$1.6455, and declined to Y225.50 from Y225.75, but TIME IDM2.9600 from DM2.9550; to FFr10.0450 from FFr10.0275; and to SFr2.5700 from

SFT2.5575. The pound's index gained 0.2 to 90.6.
In the ERM the pound rose to third strongest, below the top placed Spanish peseta and the Italian lira. The peseta slightly against the currency, the Danish krone.

The French franc remained the second lowest member of the ERM. There was no change Last week's disappointing UK inflation news and action by the Bank of England have discouraged speculation about further cuts in bank base rates. in the Bank of France's monetary stance, but speculation about rate cuts followed news that French year-on-year inflation was 3.3 per cent in June, compared with the German rate of 3.5 per cent. This was the first time that French infla-tion had fallen below Ger-

EMS E	UROPE	AN CURI	RENCY (JNIT RAT	TES .
	Eco Central Rates	Currency Amounts Against Ecu Jol 16	% Clange from Central Rate	% Spread vs Weakest, Chroscy,	Divergence indicator
panish Pesita	133.631 1538.24 0.696904 42.4032 2.31643 2.05745 0.767417 6.89509 7.89195	128.863 1530.55 0.694253 42.31549 2.31549 2.05560 0.768292 6.97778 7.94634	-151 -050 -038 -020 -004 -001 120 133	5.05 1.84 1.72 1.54 1.57 1.39 1.22 0.13 0.00	27 - 19 - 19 - 19 - 19 - 19 - 19 - 19 - 1

POUND SPOT - FORWARD AGAINST THE POUND

Jel 16	spread	Class	CHIE HOUSE	9.0.	peonths	p.a.	
is	3.300 - 3.300 60.75 - 51.05 11.4400 - 11.4525 1.1040 - 11.085 2.9550 - 2.9625 22.40 - 254.50 10.500 - 2204.75 10.500 - 10.5600 10.5000 - 10.5600 10.5000 - 10.7200 22.00 - 226.25 20.77 - 20.84 2.5525 - 2.5750 1.4375 - 1.4455	1.6450 - 1.6460 1.18855 - 1.875 1.3300 - 2.3400 60.85 - 60.95 1.1060 - 1.1070 2.9575 - 2.9625 233.50 - 224.50 185.30 - 185.60 2203.75 - 2204.73 11.5225 - 11.5322 10.6400 - 10.7000 225.00 - 226.00 20.77 - 20.82 2.5550 - 2.5750 2.6550 - 2.5750 2.6550 - 2.6750 2.6550 - 2.6750 2.6750 - 1.4600	0.73-0.71 cm 0.05-0.45 cm 1-1-1-cm 11-1-cm 0.15-0.10 cm 1-1-cm 11-1-cm 11-1-cm 11-1-cm 1-1-cm	NESS SANGERANTERS A	1.99-1.96pm 0.77-0.62pm 14-1-3.pm 27-34pm 45-33-62m 0.2-0.22pm 34-34-62m 3-34-34-62m 3-34-34-62m 3-34-34-62m 3-	480 1174 149 149 149 149 149 149 149 149 149 14	
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	URO-CI	JRRENC	Y INT	REST	RATES	
Jai 16	Short. tards	7 Days extice	Core Migath	Three Mantile	Six Months	One Year

Long term Eurodollans: two years 72-73; per cest; three years 79-75; per cest; four years 84-84; per cent; flur years 82-83; per cent nomical. Short term rates are call for US Bollars and Januaries Year others, was dated notice

EXCHANGE CROSS RATES July 16 & S DN Yes F Fr. With M Fl. Line CS 8 Fr. ECU £, 1, 1.645 MWM 225.5, 10.04 2.570 MMM 2204 1,887 60.90 1.439 HFT. 0.300 0.640 1.152 87.74 3.907 1 1.298 857.6 0.734 23.70 0.560 HFT. 0.300 0.888 0.83.010 0.771 1 660.9 0.566 18.26 0.431 Lira 0.454 0.746 1 102.3 4.555 1 1 1513 1000, 0.856 27.63 0.653

NEW YORK

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8.65-8.75 91-92 73-73 843-8-56 79-78 165-11 84-83 94-94

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1-ordin, 3-ordin, 6-ordin, 12-ordin, 1-6383 1-6258 1-6106 1-5870 IMM-STEELING SO PER S Yen per 1,000: Fine Fr. per 10: Lira per 1,000 Belgian Fr. per FT LONDON INTERBANK FIXING 6 extertles DS Dollars

MONEY RATES

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Tressery Bills (sell); one-month 102; per cent; three months 103; per cent; six months 104, per cent; Bank Bills (sell); one-month 103; per cent; three months 102; per cent; Tressery Bills; Average bender rate of discount 10.4839 pt. ECGO Fixed Rate Sterling Export Finance. Make up day June 28, 1991. Agreat rates for period July 24, 1991. to August 25, 1991. Scheme; 12.50 p.c., Schemes II & III: 12.53 p.c., Reference rate for period June 1, 1991 to June 28, 1991. Scheme IVAV: 11.295 p.c. Local Authority and Finance Houses Saved days obtice, others seven days fixed. Finance Houses Base Rate 112; from July 1, 1991: Bank Deposit Rates for some at seven days outce 4 per cent, Certificates of Tax Deposit Series 6; Deposit E100,000 and over held under one month 72 per cent; con-three months 10 per cent; three-tax months 92 per cent; three-tax months 92 per cent; three-tax months 92 per cent; three-tax months 10 per cent; three-t

LONDON MONEY RATES

One Month

8.80-8.95 95-91 75-74 8.80-8.95 72-75 115-115 831-831 91-91

114

10%

Treasury Bills and Bonds

Three Months

8,90-9.05 94-94 74-8 9,01-9.11 772-77-2 114-114 9-91-104

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6.07 7.3 9.5 9.5

5.47 5.94 5.73 5.96 6.26 6.88

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92.26 92.45 92.45 92.71

Estimated volume 1938 (11) Previous day's open let, 1927, 11

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cts trains on AFT wher breiling town

POUND - DOLLAR

stricted, of the bid and offered rates for \$10m ording day. The basis are Hatloral Westmingter and Montan Grands Vestmingter

Six Months

9.05-9.20 የት-ዓኒ

9.00 9.25

Çne Year

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FT FREEDI EXCHANGE RATES

FINANCIAL FUTURES AND OPTIONS LIFFE BUND FUTURES OFTEN 04/250,900 points of 100% CHICAGO LONDON (LIFFE) JAPANESE YEN CHU Y12.5m \$ per Y100 91-11

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PARTS THE REPORT FOR PUTTING BUILDING Parts induction offers inch 9.26 9.15 9.02 8.96 ted volume 11.575 Total Gott T CAC-49 FETURES CHATTE Stock India

1781.5 1795.0 1807.0 1841.0 September 104.66 104.62 -0.12 Estimated volume 1,846 Total Open Interest 3,816 104.52 3,816 Pats sember 0.50 March 0.12 0.29 0.65 1.26 1.20 128,443 21,964 15,400

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Robert Flearing II. Co. , Robert Flearing II. Co. , Robert Flearing III. , Robert Flearing II

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Lynx Holdings plc (Registered in England, Registered No.

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THE UNLISTED SECURITIES PEEL, HUNT . COMMING LIMITED COOPERS I LYBRAND DELOTTE

of the abovementioned included in the Companies

Fiche from The Exchange, Copies hours

Particulars are available, for only, during hours

for the two days The Exchange Company

Finsbury Square, London, I IDD,

and on any weekday (Saturdays and public holidays excepted) up to and including 31st July III from:

17th July 1991

Peel, Hunt & Company Limited. The London EC3 V9BQ

Lynx Holdings pic, Beauchief Hall, Beauchief, Sheffield S8 7BA

Tenneco inc

HOUSTON, TEXAS

1991

year of cast



The 1991 third quarter dividend of 80¢ per share on the Common Stock will be paid September 10 to stockholders of _____ on August 9. About 129,000 will it in our earnings. Karl A. Stewart. Secretary

Kleiswart Besson Ltd Tymdall & Co Liti

dale Bank PLC.

JOTTER PAD

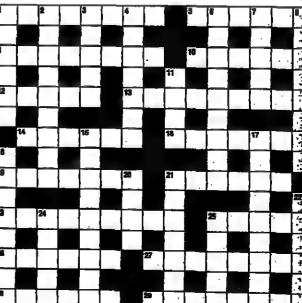
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lesters Trust High Interest Chapge Acc

CROSSWORD

No.7,596 Set by CINEPHILE



12 Calumny as casus belli? (5)
13 Where King Charles lost his,
the fool! (9)

16 Saint following club - was manager in it

straight? (7) 21 Beast evasive, having broken toe (6)

about first of (3.3) Spotted some dry stuff in

SAFECHACKER CODE
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SPOTCHECK TOOGK
E O A P I J A L
BUUL RATAHOUI I L E 3 Essex don takes potherb (5)

Solution to Puzzle No.7,595

ACROSS

1 Former PM goes to prison:
he prefers it inside (4.4)
5 Retreat in wood for the 4 Marine transport goes round house in square, for exambeast (6) 9 Not wearing lace-ups is care-

less (8) 10 Remit £1 for fine old fabric

14 Part of boat near to painter?

Time for getting things

23 Carriage with care (9)
25 End of thread on guitar?
26 Prayer alternatively is possible on ble (6)

27 Arctic flier ■ omit part of road (3,5)

28 Extra composition of elegy Arctic transport (8)

DOWN
1 Sleuth needed to with expedition (6)

Parent at home with comple to be spliced? (9)

house in square, for example (7)
6 it's not hard to say where hooch came from (9)
7 High pressure from the plough? (5)
8 Singer of old times? (3)
11, 20 Mozart's pack? (8)
15 Boastfulness has to alterwhen new lingo is infroduced (9)
17 Supply barrier, we hear, to beastly noise (9)
18 Action before election gives a new name (4,4)
20 See 11 20 See 11
21 Medical supplies pattern at a higher price (5-2)
22 Threaten with devil at last? (6) 24 Prone to falsehood? (5) 25 Boss in charge of subject (5)

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ESDAY IULY 17 1991

KET FUND

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JOTTER P

WORD

FINANCIAL TIMES WEDNESDAY JULY 17 1991 WORLD STOCK MARKETS							
AUSTRIA FRANCE (continued) GERMANY (continued) NETHERLANDS SWEDEN (southment)							
Andrian Airlines 3.020 -30 Draft unstah 63 -9 EA General 4.390 +50 EN 600 -307 -2 Jumphusalmer 9,640 +15 Lundo bank 1300 +230 General 1,510 -30 Rester formel 1,510 -30 Rester	July 16 Frs. + or -	Commerchank 245 =2 Continental AG 189 DLW 612 20 Datmis-Benz 756.50 -0.40 Degissa 362 -4 Degissa 362 -4 Deutsche Bank 632.50 -0.50 Didler-Werke 190.80st 420 Douglas Hidg 807 +11 Drauerserk 345 +5	July 16 Fis. + ec A B N Arro Habibag 37, 90 40, 10 AC Fichiding 37 + 1 AC EGON 118, 90 40, 80 Albida 82, 90 40, 10 Albida 82, 90 40, 10 Alz (20 114 AMEV 49, 90 -0, 20 Bois Lucas 199, 50 +0, 50 Boshrunan Tett (20 48, 50 -1, 50 Centrale Sulter 82, 50 Centrale Sulter 82, 50 Control Sulter 82, 50 60, 50	July 16 Krener. + 89 Ericsson 8 Free 197 -1 Esselte 8 Free 175 -6 Gambro 8 Free 230 -7 No deb Qua 8 Free 335 Nobel Free 45 -2 Proconda 8 Free 195 -4 Sub Sonia 6 Free 287 Sandalies 8 Free 378 Standalies Free 179 Stan Enskilda C 79.50 +0 50 SKF 8 Free 111 Stora Kopp 8 380 SCA 8 Free 120 Svia Handl 8 Free 125 -2 Trelictors 8 Free 150 +2 Volvo 8 Free 385	Seles Stock High Low Close Charg TORONTO 3:15 pm prices July 16 Carolations in conts unless marked \$ 2200 Associ Pr. 515 lg 15 l	Sales Stock High Low Closs Ching 23500 Cominco 3241, 241, 241, 414, 3500 Coputalog 200 d185 200 32509 CoscanDev 581, 81, 81, 81, 20100 Coreax A 282 276 283 41 2500 Decision A 45 48 50 200 Decision 38 8 8 65500 Docision 521, 211, 211, -14, -14, 200 Decision 521, 211, 211, -14, -14, 200 Decision 521, 221, 221, 221, 221, 221, 221, 221,	100 Laurent Gp
ACCO-Onion Miss	EBF	Dresduct Bit 354,50 -1,50	DSM	SWITZERLAND July 14 Prs. + ar - Adia Inti (Br)	201500 Bt Montr' \$36 \$35 36 36 4 4 36700 Bt None Sc 377 177 177 177 4 5000 Bt None Sc 377 177 177 4 5000 Bt None Sc 37 24 24 24 24 24 24 24 24	2700 FPI Ltd	48900 Nat St Can S11 10 % 11 6600 Nam led A S7 % 7% 7% 7% 7% 15% 15% 15% 15% 15% 15% 15% 15% 15% 15
### Standard ### ### ### ### ### ### ### ### ### #	Instal 288 10 - 0.90 Instal 288 10 - 1.90 Instal 288 288 288 Instal 288 288 288 Instal 288 288 Instal 288 288 Instal 288 288 Instal 288 Instal 288 Instal 288 Instal 288 Instal 298 Instal	Merceles Hid 611.50 +1.50 Metceles Hid 611.50 +1.50 Metchigesetischaft 517.2br Moenth Rept (Regi 2,550 -40 PWA 277.10 -2.90 Pwillips Kommun 505.50 +0.50 Porscie 839.50 Pressiag 364.10 +2.60 Reinneletura 1.510 -13 Reinnerali Bertin 339 +2 Rheinnelail Pri 268.50 +3.50 Rhein West El 390.50 +0.20 Rosen West El Pri 320.50 Rosen West El Pri 320.50 Rosenthal 301 Scherring 849.80 +0.80 Scherring 849.80 +0.80 Scherring 849.80 +0.80 Scherring 849.80 +0.80 Scherring 1.50 Springer Assel Rg 615at +4 Sud Chemle 590 Thyssen 230.50 -1.10 Varta 329 -0.30 Veha 348.50 +5 VEW 1.99.70 Vervin-West 31B Vlag 382.70 -1.36 Voltswagen Pri 320.50 -1.30 Velta Pri 320.50 -1.50 Veltswagen Pri 320.50 -1.30 Wella Pri 325.50 -1.30 Wella Pri 325.50 -1.30 Wella Pri 325.50 -1.30 Wella Pri 325.50 -1.30	Hafshall Byt A Free 217 +1	Helestoff (87) 5,750 -150 Jelmoll Pig Cis 33.5 Jelmoll Pig Cis 33.5 Jelmoll Pig Cis 33.5 Jelmoll Pig Cis 33.5 Landis & Ger 1,090 -16 Landis & Ger 1,090 -16 Landis & Ger 1,1735 -5 Len Hold (82) 1,735 -5 Len Hold (82) 1,735 -5 Len Hold (82) 40.5 Mag Globas Pig 845 -6 Milsron (Reg) 845 -6 Milsron (Reg) 8,590 -20 Nestle 8,590 -20 Nestle 8,590 -20 Nestle 8,590 -20 Nestle 1,190 -20 Nestle 1,190 -20 Purgera Hid 1,190 -20 Purgera Hid 1,190 -20 Roche (Genss) 5,060 -20 Sandoz Res 2,570 -30 Sandoz Res 2,570 -20 Sandoz Res 2,230 -20 Sandoz Res 3,20 -20 Sandoz	399900 CAE Incl	2500 Hearris 2 A \$5 \(\frac{1}{2} \) \$5 \(\frac{1}{2} \) \$200 Heavier 8 \(\frac{1}{2} \) \$25 \(\frac{1}{2} \) \$25 \(\frac{1}{2} \) \$200 Heavier 8 \(\frac{1}{2} \) \$25 \(\frac{1}{2} \) \$25 \(\frac{1}{2} \) \$200 Heavier 8 \(\frac{1}{2} \) \$25 \(\frac{1}{2} \) \$25 \(\frac{1}{2} \) \$200 Heavier 8 \(\frac{1}{2} \) \$12 \(\frac{1}{2} \) \$13 \(\frac{1}{2} \) \$13 \(\frac{1}{2} \) \$14 \(\frac{1}{2} \) \$15 \(\frac{1}{2} \) \$16 \(\frac{1}{2} \) \$200 Heavier \(\frac{1}{2} \) \$25 \(\frac{1}{2} \	Section Sect
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Silvaber 333 +1	Politet	ITALY July 16	SPAIN July 16	Usion Bank Br 1,620 +50	NEW YORK DOW JONES July July July July July July July July	0 HIGH LOW HIGH LOW 4.77 9383.33 422 CKH RYID 17 95.09 91.30 95.53 41.22 CKH RYID 18 95.09 91.30 95.51 54.99 CRS 18 124.19 894.30 1532.01 12.32 CKH RYID 18 124.19 124.19 124.19 124.19 CKH RYID 18 124.19 124.19 CKH RYID 18 124.19 18 124.	Jul
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The FT proposes to publish this survey on 27 August 1991 and it will be distributed to 160 countries moddwide 160 countries worldwide. If you want to reach this important audience,

Louise Hunter on 071 873 3238 or fax 071 873 3079.

FT SURVEYS

Greenspan's testimony fails to inspire equities

\$28%, both in active trading. There were similar losses at

J.P. Morgan, down \$1/2 at \$53%,

but BankAmerica held firm at \$37% and Chase Manhattan,

regarded as the most likely candidate for the next merger,

Citicorp, the higgest bank in the country, edged \$\% higher to \$14\%, while large declines in

to \$14%, while large decimes in second-quarter earnings unset-tied Security Pacific, which fell \$% to \$24%, and Wells Fargo, down \$2 at \$74%.

down \$2 at \$74%.

Second-quarter results continued to pour in. Merrill Lynch slipped \$% to \$42% in spite of record quarterly earnings of \$134m, which were in line with expectations, but Primerica rose \$1% to \$30% after amouncing profits of \$117.3m, which included record income at its broking subsidiary.

at its broking subsidiary,

There was a strong showing from Marvel Entertainment, the comic book publisher which went public yesterday in

a 4.2m share offering, priced at \$16.50. The price range and size

of the offering was increased because of the demand for the

stock, which by early after-

Smith Barney.

rose \$% to \$20%.

Wall Street

SHARE PRICES faltered yesterday morning, in spite of a generally upbeat appraisal of economic conditions by the chairman of the Federal Reserve, writes Patrick

Harverson in New York.
At 1 pm the Dow Jones
Industrial Average was down
L79 at 2,988.82 There was a
similar lack of movement among other leading indices, with the broadly based Stan-dard & Poor's 500 down 0.49 at 381.90 at 1 pm, and the Nasdaq composite of over-the-counter stocks 0.37 weaker at 495.82. Volume was surprisingly sprightly at 111m shares by

The ripples from Monday's unexpected merger between Chemical Bank and Manufacturers Hanover had disappeared by the opening. In the absence of fresh economic statistics, the only likely source of direction was Mr Alan Green-span's testimonial before Con-gress. In the event, the Fed chief was optimistic about the economy but said little that was new, categorising current monetary policy as "watchful waiting", and saying that he saw no evidence of a double-

dip recession.

The bank sector remained

ume of 1.6m shares. stocks. Monday's two newsmakers both fell, Chemical Bank easing \$% to \$25% and Manny Hanny giving up \$% to

Triton Oil jumped \$2% to \$27% in active trading as investors continued to buy the issue on the strength of pros-pects for Triton's new oil well

Warner-Lambert slipped \$1% warner-Lainbert slipped \$1% to \$68% on 1.3m shares after two broking houses cut their ratings on the stock following a disappointing review of the company's drug for Alzheimer's disease by the Food and Drug Administration on Monday

Canada

TORONTO was marginally higher at midday in thin trading. The composite index was up 2.00 at 3,528.90 on volume of 12.6m shares. Advances led declines by 121 to 113. inco rose C\$% to C\$43%. Nickel prices in London rallied

\$75 to \$8,575 a tonne. The holding company International Semi-Tech, which has interests in the Singer Sewing Machine Company, rose C\$% to C\$14% in volume of 200,525 shares. A spokesman said that the company is currently in the US promoting its shares to institutional investors after stops in Europe and the Pacific

Lack of action on interest rates disappoints Paris

CONFIRMATION of forecasts that French inflation had fallen below Germany's for the first time since 1973 gave Paris a temporary boost yesterday. But it fell back again on interest rate disappoinment, writes Our Markets Staff.

PARIS lost its early gains in moderate trading. Yesterday's inflation figure for the 12 months to June of 3.3 per cent had encouraged mild specula-tion about an interest rate cut, but hopes faded when the Bank of France left the intervention rate unchanged. The CAC 40 index closed 4.26 lower at 1,755.51, after reaching a

Société Auxiliaire d'Entreprises, the construction com-pany, was briefly suspended. before rising FFr14 to FFr1,174 Mr Michel Pelège, the property developer, said he had agreed to sell most of his stake in SAE to a group of banks.

Some financial stocks contin-ued to rise, with Société Générale up FFr7.60 at FFr435.60 on volume of 175,730 shares. The best blue-chip gain was by Michelin, the tyremaker, which added FFr2.35 or 2.4 per cant to

FFr99.50. FRANKFURT saw action in a few individual stocks as some dealers talked of listless trading and others saw interest from home and abroad.

Volume was steady at DM3.8bn. Mr Detlev Klug of B Metzler in Frankfurt said that the firm had seen good orders, both from institutions and foreign funds. The DAX index closed 2.72 lower at 1,643.85 after a decline of 0.81 to 687.24 in the FAZ at midsession.

Veba was active for the second day, rising DM5 to DM348.50 on turnover of DM546m, as traders talked ways that the group might release value trapped in its energy, chemicals and trading

Mr Ernst von Randow, who analyses utilities, financials and retailers for Metzler, said

NATIONAL AND REGIONAL MARKETS

Austria (20).

Belgium (49). Canada (115) Denmark (37) Finland (18)...

FT-SE Eurotrack 100 - Jul 16 Open 18 am 11 am Noon 1 pm 2 pm 3 pm Close 1115.28 1115.44 1114.39 1113.42 1113.24 1112.51 1111.79 1110.41 Day's High 1115.48 Day's Low 1110.19

Jul 12 1107,36 1111.59

that Veba had been approached recently with the idea of hiving off a small slice of the shares in selected group they don't plan to do that," he

account in a glum mood. The Comit index fell 4.38 to 559.90 in volume estimated at L120bo-130bn, inflated to more than Monday's L108bn by account-

end transactions. Traders were worried that shares would weaken further in the new account, following reports that professionals were paying a premium in order to

carry their short positions into the new account Fiat was officially set L19 higher at L6,200, but fell to L6,090 after hours on reports of

professional short positions amounting to 9m shares. The market was also expec-ted to be weak today as many large-capital stocks, including Generall, Montedison and Flat go ex dividend. Generali led

insurers lower, closing L400 off at L31,150 and shedding a further L250 after hours.
ZURICH closed flat to modestly higher in light trading, the Crédit Suisse index ending

unchanged at 544.6. Attention spread from chemicals and pharmaceuticals to industrials and banks. In pharmaceuticals, Sandoz bearers added SFr30 to SFr2,570 while the market waited for the news, after hours, that firsthalf sales were up 2 per cent in Swiss francs and 6 per cent in local currency terms, and that earnings for 1991 should be

MONDAY JULY 15 1901

"satisfactory".

STOCKHOLM edged higher after a weak opening, helped by strong foreign interest in Astra, the pharmaceutical group, and better-than-expec-ted economic figures. Sweden's fell 0.1 per cent from May, and the SKr7.8bn trade surplus was double market expectations.

The Affärsvärlden General

index rose 3.1 to 1,147.9, as turnover grew to SKr330m from SKr183m. Astra free B shares rose SKr11 to SKr685. COPENHAGEN recorded a slight rise, but turnover was mostly low. The bourse index rose 0.27 to 380.01, another

year's high. MADRID moved higher for the second day in a row, but trading remained quiet. The general index added 0.98 to 270.80 in turnover of about

Pta9bn, after Monday's

Pts10.5hm

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

AMSTERDAM ended off the day's highs after a disappointing start on Wall Street. The CBS tendency index ended 0.3 up at 93.9 after reaching 94.1. OSLO's all-share index slipped 1.43 to 506.87 in trading worth NKr194.4m. Kvaerner, the shipping and engineering company, announced a NKrl.5bn contract to supply five refrigerator ships to US-based Chiquits Brands Interna-tional. Kyserner B shares

firmed NKr5 to NKr232.5. HELSINKI recovered after a weak start, but volume was low. The Hex index rose 0.28 to 978.6 in turnover of FM16.6m, of which free shares made up

126.64 136.93

Privatisation adds to Indonesia's problems

The government's flop will hamper the stock market's recovery, says Claire Bolderson

HEN Baring Securi-ties predicted two months ago that the fate of the Indonesian govern-ment's first shot at privatisation would be "a vital indicator of the state of the stock market", it could not have been

more right. When Semen Gresik, a stateowned cement producer, made its debut on the Jakarta Stock Exchange (JSE) last week, the price of its 40m shares slumped almost 20 per cent from its offer price on the first day.

Brokers say that further pri-vatisation plans, which were to have included two more state nave included two more state coment companies, are now likely to be put on hold while the market languishes in what Baring describes as subdued and directionless trading.

The Indonesian stock market is far from the heady days of early 1990, when the effects of excepting described in were

sweeping deregulation were being felt in full. In April 1990 the composite index reached its all-time high of 681.94. Since

then it has fallen rapidly with the occasional brief upward blip. It reached a low of 371.19 on December 5, before rising to 427.02 in February, and subsid-ing again to 324.13 yesterday.

The Indonesian govern-ment's financial reforms at the end of 1988, aimed largely at attracting foreign investors, were highly successful. A mori-bund JSE, with only 24 listed companies and very little trading, was transformed into a dynamic new market. By the middle of last year, the number of listed companies had increased nearly fourfold to 90. Now there are 130, with a mar-

ket capitalisation of \$23bn.
Trading, however, has slowed almost to a halt this year. About 50 companies are year. About 50 companies are queueing to list their shares on the JSE, but demand has fallen away. As one foreign broker says, "there is a very different mood" to that of last year, when Indonestic's browner. when Indonesia's hnovant economy attracted a flood of

The JSE's dark days, like those of older markets around the world, began during the Gulf crisis and the onset of recession in the West in August last year. However. according to one analyst working in Jakarta, the Gulf war was also partly an excuse; the state of the Indonesian econ-

omy was the underlying reason for investors' reluctance to buy. The stock market, behaving with uncharacteristic maturity, has been reflecting the country's poor economic performance ever since, significantly underperforming the other Pacific Rim markets.

The last three years have seen impressive growth in gross domestic product in Indonesia, but that growth has placed big strains on the coun-try's economy and infrastruc-ture, and a much needed slowdown is expected over the 1991-92 period.

The problem most seriously The problem most seriously affecting the JSE is the Indonesian government's tight monetary policy, introduced in the middle of 1990 in an attempt to curb rising inflation and bring the money supply under control. Bank deposit interest rates rose from 16 per cent to 28 per cent by the end of last 28 per cent by the end of last year, and although the central bank has relaxed its grip slightly in recent weeks, bank

rates still stand at 24 per cent.
They are not expected to fall by more than one or two per-

They are not expected to fall they are not expected to fall by more than one or two percentage points this year.

Companies wanting to expand, but unable to afford bank interest rates, are there fore looking to the stock market as a source of funding, only to find that investors are holding on to their money.

While brokers in Jakarta see little sign of an improvement in trading before the end of the year, and even predict that things could get worse before they get better, they point out that this could have positive consequences in the long term consequences in the long-term by bringing about an impor-tant correction in what was a highly overvalued market.

"The market is correcting

itself – it is working," says a foreign broker in Jakarta. He adds that the market will look more attractive, especially to foreign investors, as the index falls even further. "What it gets to 300, people will come in," he predicts.

ASIA PACIFIC

Nikkei falls as Hong Kong hits all-time high

Tokyo

A FALL in the futures market prompted a decline in share prices yesterday. Volume was light, even though the Big Four brokerages - Nomura, Daiwa, Nikko and Yamaichi -

Daiwa, Nikko and Yamaichi — resumed normal business operations following their four-day suspension period, urites Emilio Terazono in Tokyo.

The Nikkei average fell 83.89 to 23,375.15 after trading in a tight range between 23,596.30 and 23,374.16. Volume rose slightly to 300m shares. slightly to 300m shares.

Market share for the Big

Four rose to 31.21 per cent yes terday from a daily average of 13.47 per cent during the four-day punishment period. Yam-aichi topped yesterday's list with 8.4 per cent, Daiwa had 8.21 per cent, Nikko 8.2 per cent and Nomura 6.4 per cent, Declines led advances by 450 becomes set advances by so to 438, with 194 issues remaining unchanged. The Topix index of all first-section stocks fell 6.96 to 1,822.70 and, in London trading, the ISE/Nikkei 50 index rose 2.73 to 1,892.12.

Sentiment deteriorated on rumours that the police had that a former employee of a leading brokerage had been arrested for fraud.

Foreigners, who picked up bargains last week, were net sellers during the morning. The 23,500 level on the Nikkei is seen as a resistance point. Speculative issues continued gain. Minebea, the bearings maker, rose Y51 to Y842 on

rumours that speculators were looking for quick profits. Kitano Construction lost Y100 to Y2,340 on profit-taking, as funds shifted to Sata Construcmines shifted to Sata Construc-tion. Sata added Y20 to Y1,390. Ishikawajima-Harima Heavy Industries dropped Y32 to Y637. Reports that it held deposits with BCCI, which the company later confirmed, discourage

Traders said that leading brokerages were recommend-ing shares with a high level of exports to Asia as they expected companies exporting to south-east Asia to perform bet-

SOUTH AFRICA

THE FALLING financial rand helped Johannesburg build upon Monday's gains. The all-share and industrial indices each gained 20, to 3,463 and 3,996 respectively. But the all-gold index eased 14 to 1,571 on

DOLLAR INDEX

151.20 142.27 270.56

ter than those with close links to Europe and the US. Mitsumi closing 52.55 or 1.3 per cent higher at 3,997.67, breaking the Electric, the most active issue previous record set in October of the day, rose Y60 to Y1,850 and Victor of Japan added Y50 1987. Turnover swelled to closed yesterday. Its share price rose to S\$1.15 on the grey

to Y1,850. In Osaka, the OSE average rose 206.50 to 26,867.09 on volume of 26.4m shares, up from Monday's 21.9m.

Roundup

PACIFIC Rim markets were little changed, with the exception of Hong Kong and Taiwan. HONG KONG closed at an all-time high. The Hang Seng index rose to 4,000.64 before

HK\$2.62bn from HK\$2.12bn. Property shares led gains on

hopes of a property boom following the sirport agreement. TAIWAN fell on selling by individual investors, following newspaper reports that South Korea might switch its recogni-tion to China. The weighted index lost 109.44 or 2.1 per cent

to 5,173.75 in turnover of T\$26.6bn, up from T\$24.7bn. SINGAPORE's Straits Times Industrial index rose 1.52 to 1,465.36, but the wider market of NZ\$3.74 on concerns over

eased on profit-taking. Volume was thin at 32.3m shares, down from 36.7m.
The flotation of SAL Leasing

market, compared with an offer price of 80 cents. MANILA lost initial gains on uncertainty over a three-day national strike, set to begin tomorrow. The composite

index shed 0.69 to 983.22. NEW ZEALAND partially recovered from an early slide caused by continued weakness in Fletcher Challenge. The stock fell 7 cents to a day's low

the group's debt levels. But a reassuring statement from the company helped shares to close at NZS3.79. down 3 cents. The NZSE-40 index lost 11.43

to 1,480.71. Turnover rose to NZ\$19.5m from NZ\$14.8m AUSTRALIA traded in a nerrow range. The All Ordinaries index gained 2.0 to 1,541.2. Turnover rose to A\$171m from a set 50% A\$113m, boosted by the listing of converting preference shares

in ANZ. BOMBAY was lifted by the railway budget which was less austere than expected. The BSE index rose 24.40 to

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Subordinated Floating Rate

Notes Due 2000

For the interest period 15 July 1991 to 15 January 1992 the Notes will carry an interest rate of 6 4% per annum with an interest amount of US \$172.50 per US \$5,000 Note, payable on 15 January 1992.

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